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## **Directors and Management**

#### **BOARD OF DIRECTORS**

B. CHAKRABARTI

CHAIRMAN-CUM-MANAGING DIRECTOR

G. C. CHATURVEDI, *IAS*N. S. R. CHANDRA PRASAD
T. S. NARAYANASAMI
A. R. SEKAR

FINANCIAL ADVISOR & COMPANY SECRETARY A. R. SEKAR

GENERAL MANAGERS

N. S. R. CHANDRA PRASAD G. SRINIVASAN

A. R. SEKAR V. JAYAPRAKASH

I. S. PHUKELA

APPOINTED ACTUARY

A. R. PRABHU

## CHIEF VIGILANCE OFFICER

MRS. GOPA RAY

#### **DEPUTY GENERAL MANAGERS**

T. V. S. PRASAD N. TOPPO V. DHANARAJ P. MANOKARAN SUDIP SINHA H. P. SINGH N. K. SINGH DR. A. K. SAXENA P. G. JOSHI K. G. ARORA B. K. SAMANT A. G. KRISHNAN R. P. SAMAL MS. ASHA NAIR R. RAGHAVAN R. SENGUPTA B. C. GUPTA

#### INVESTMENT COMMITTEE

B. CHAKRABARTI

G. C. CHATURVEDI, IAS

T. S. NARAYANASAMI

#### AUDIT COMMITTEE

G. C. CHATURVEDI, *IAS*T. S. NARAYANASAMI
N. S. R. CHANDRA PRASAD

#### **AUDITORS**

SHARP & TANNAN KARNAVAT & CO.

CHARTERED ACCOUNTANTS CHARTERED ACCOUNTANTS

A. R. SEKAR

A. R. PRABHU

SARDA & PAREEK
CHARTERED ACCOUNTANTS

#### **REGISTERED OFFICE**

NEW INDIA ASSURANCE BUILDING, 87, M. G. ROAD, FORT, MUMBAI 400 001. WEBSITE: www.newindia.co.in

## **Directors and Management**



B. Chakrabarti
Chairman-cum-Managing Director

Directors





T. S. Narayanasami



N. S. R. Chandra Prasad



## General Managers







CVO



Ms. Gopa Ray



A. R. Prabhu



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DIRECTORS' REPORT 2006-07

REPORT OF THE BOARD OF DIRECTORS OF THE NEW INDIA ASSURANCE COMPANY LIMITED UNDER SECTION 217 OF THE COMPANIES ACT, 1956

To The Members :

The Directors are pleased to present the 88<sup>th</sup> Annual Report together with the Audited Statement of Accounts and Balance Sheet of the Company for the year ended 31<sup>st</sup> March 2007.

#### I. CLASS-WISE PERFORMANCE SUMMARY:

(Rupees in Crores)

|  | Year    | Fire            | Marine          | Misc.            | Total            |
|--|---------|-----------------|-----------------|------------------|------------------|
| Gross Direct Premium in India<br>Percentage growth         | 2006-07 | 909.98<br>8.38  | 321.02<br>7.08  | 3786.20<br>3.67  | 5017.20<br>4.71  |
|  | 2005-06 | 839.63<br>6.43  | 299.78<br>18.73 | 3652.08<br>15.23 | 4791.49<br>13.79 |
| Gross Direct Premium<br>outside India<br>Percentage growth | 2006-07 | 254.59<br>-3.51 | 49.45<br>-0.19  | 615.54<br>7.87   | 919.58<br>4.02   |
|  | 2005-06 | 263.86<br>-3.99 | 49.55<br>1.68   | 570.64<br>0.33   | 884.05<br>-0.93  |
| Gross Direct Premium Total Percentage growth               | 2006-07 | 1164.57<br>5.54 | 370.47<br>6.05  | 4401.74<br>4.24  | 5936.78<br>4.60  |
|  | 2005-06 | 1103.49<br>3.74 | 349.33<br>15.97 | 4222.72<br>12.96 | 5675.54<br>11.22 |
| Reinsurance Premium<br>Accepted in India                   | 2006-07 | 46.41           | 6.17            | 28.98            | 81.56            |
|  | 2005-06 | 24.93           | 0.74            | 19.64            | 45.31            |
| Reinsurance Premium Accepted outside India                 | 2006-07 | 345.54          | 5.21            | 36.22            | 386.97           |
|  | 2005-06 | 255.40          | 6.14            | 25.28            | 286.82           |
| Reinsurance Premium Accepted Total                         | 2006-07 | 391.95          | 11.38           | 65.20            | 468.53           |
|  | 2005-06 | 280.33          | 6.88            | 44.92            | 332.13           |
| Reinsurance Premium<br>Ceded in India                      | 2006-07 | 399.81          | 177.44          | 852.73           | 1429.98          |
|  | 2005-06 | 416.03          | 169.25          | 846.24           | 1431.52          |
| Reinsurance Premium<br>Ceded outside India                 | 2006-07 | 103.78          | 15.85           | 103.93           | 223.56           |
|  | 2005-06 | 137.03          | 22.58           | 73.88            | 233.49           |

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# 2006-07

#### CLASS-WISE PERFORMANCE SUMMARY (Contd...)

| CLASS-WISE PERFORMANCE SUMMARY  | (Contd) |                           |                          |                           |                            |
|---|---------|---------------------------|--------------------------|---------------------------|----------------------------|
|   |         |                           |                          | (Rupees ir                | Crores)                    |
|   | Year    | Fire                      | Marine                   | Misc.                     | Total                      |
| Reinsurance Premium Ceded Total   | 2006-07 | 503.59                    | 193.29                   | 956.66                    | 1653.54                    |
|   | 2005-06 | 553.06                    | 191.83                   | 920.12                    | 1665.01                    |
| Net Premium in India  |         | <b>556.57</b>             | 149.75                   | 2962.44                   | <b>3668.76</b>             |
| Percentage growth Percentage to gross premium                                 | 2006-07 | 24.09<br>61.16            | 149.75<br>14.08<br>46.65 | 4.85<br>78.24             | 7.74<br>73.12              |
|   | 2005-06 | 448.53<br>-11.26<br>53.42 | 131.27<br>1.56<br>43.79  | 2825.48<br>19.25<br>77.37 | 3405.28<br>13.36<br>71.07  |
| Net Premium outside India<br>Percentage growth<br>Percentage to gross premium | 2006-07 | 496.35<br>29.86<br>194.96 | 38.82<br>17.25<br>78.50  | 547.83<br>4.94<br>89.00   | 1083.00<br>15.53<br>117.77 |
|   | 2005-06 | 382.23<br>17.41<br>144.86 | 33.11<br>-15.86<br>66.82 | 522.04<br>-0.79<br>91.48  | 937.38<br>5.19<br>106.03   |
| Net Premium Total<br>Percentage growth<br>Percentage to gross premium         | 2006-07 | 1052.92<br>26.74<br>90.41 | 188.57<br>14.72<br>50.90 | 3510.27<br>4.86<br>79.75  | 4751.76<br>9.42<br>80.04   |
|   | 2005-06 | 830.76<br>-0.03<br>75.28  | 164.38<br>-2.51<br>47.05 | 3347.52<br>15.61<br>79.27 | 4342.66<br>11.49<br>76.52  |
| Increase in Unexpired Risk Reserves<br>Percentage to net premium              | 2006-07 | 111.08<br>10.55           | 24.20<br>12.83           | 81.38<br>2.32             | 216.66<br>4.56             |
|   | 2005-06 | -0.12<br>-0.01            | -4.22<br>-2.57           | 226.00<br>6.75            | 221.66<br>5.10             |
| Net Premium Earned  | 2006-07 | 941.84                    | 164.37                   | 3428.90                   | 4535.11                    |
|   | 2005-06 | 830.88                    | 168.60                   | 3121.52                   | 4121.00                    |
| Net Incurred Claims Percentage to net premium                                 | 2006-07 | 560.06<br>53.19           | 62.30<br>33.04           | 3021.25<br>86.07          | 3643.61<br>76.68           |
|   | 2005-06 | 601.51<br>72.40           | 115.25<br>70.11          | 2915.25<br>87.09          | 3632.01<br>83.64           |
| Net Commission<br>Percentage to net premium                                   | 2006-07 | 79.33<br>7.53             | 14.23<br>7.54            | 297.33<br>8.47            | 390.89<br>8.23             |
|   | 2005-06 | 71.78<br>8.64             | 8.22<br>5.00             | 296.28<br>8.85            | 376.28<br>8.66             |
| Operating Expenses related to insurance business including                    |         |                           |                          |                           |                            |
| Foreign Taxes & Exchange Gain/Loss Percentage to net premium                  | 2006-07 | 284.62<br>27.03           | 52.32<br>27.75           | 816.94<br>23.27           | 1153.89<br>24.28           |
|   | 2005-06 | 306.95<br>36.95           | 59.01<br>35.90           | 946.07<br>28.26           | 1312.03<br>30.21           |



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#### CLASS-WISE PERFORMANCE SUMMARY (Contd...)

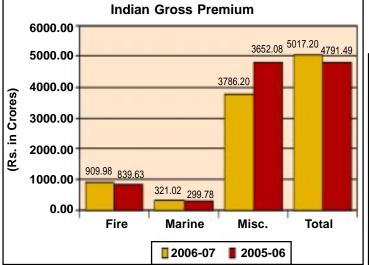
(Rupees in Crores)

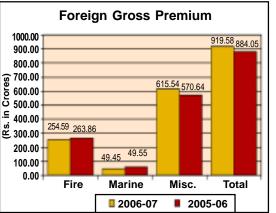
|   | Year    | Fire              | Marine          | Misc.              | Total              |
|---|---------|-------------------|-----------------|--------------------|--------------------|
| Underwriting Results Percentage to net premium  | 2006-07 | 17.84<br>1.69     | 35.52<br>18.83  | -706.64<br>-20.13  | -653.27<br>-13.75  |
|   | 2005-06 | -149.36<br>-17.98 | -13.88<br>-8.44 | -1036.08<br>-30.95 | -1199.32<br>-27.62 |
| Investment Income apportioned to policy holders, including Profit on realisation of Investments (Net of |         |                   |                 |                    |                    |
| Provision for Non Performing Assets) Percentage to net premium  | 2006-07 | 215.18<br>20.44   | 66.46<br>35.24  | 1108.36<br>31.57   | 1390.00<br>29.25   |
|   | 2005-06 | 168.94<br>20.34   | 64.04<br>38.96  | 1002.37<br>29.94   | 1235.35<br>28.45   |
| Surplus/Deficit(-) in policyholders' account Percentage to net premium                                  | 2006-07 | 233.02<br>22.13   | 101.98<br>54.08 | 401.72<br>11.44    | 736.72<br>15.50    |
|   | 2005-06 | 19.58<br>2.36     | 50.16<br>30.51  | -33.71<br>-1.01    | 36.03<br>0.83      |

#### II. PERFORMANCE REVIEW:

(Rs.in Crores)

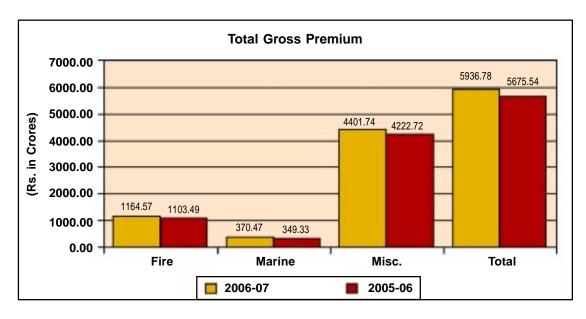
|    |                                      | 2006-07 | 2005-06 |
|----|--------------------------------------|---------|---------|
| A. | Gross Direct Premium                 |         |         |
|    | In India                             | 5017.20 | 4791.49 |
|    | Percentage change over previous year | 4.71    | 13.79   |
|    | Outside India                        | 919.58  | 884.05  |
|    | Percentage change over previous year | 4.02    | -0.93   |
|    | Total                                | 5936.78 | 5675.54 |
|    | Percentage change over previous year | 4.60    | 11.22   |





## वार्षिक प्रतिवेदन - Annual Report

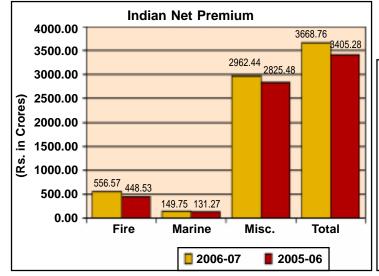
2006-07



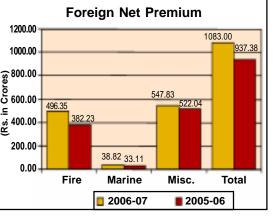
The Company recorded a growth of 4.71% in the Indian business during the year 2006-07 as against 13.79% in the previous year. The decline in growth rate is due to a conscious decision taken by the Company to weed out loss making business particularly commercial vehicles insurance. In spite of continued softening of the direct premium rates and strengthening of the Rupee against major currencies, the growth rate outside India showed an increase of 4.02% compared to (-) 0.93% in the previous year. The overall growth recorded was 4.60% as compared to 11.22% in the previous year, with positive growth in fire, marine and miscellaneous portfolios. The Company continues to retain its position as market leader in the year 2006-07 also.

(Rs. in crores)

|                                      | 2006-07 | 2005-06 |
|--------------------------------------|---------|---------|
| Net Premium (Total)                  | 4751.76 | 4342.66 |
| Percentage change over previous year | 9.42    | 11.49   |

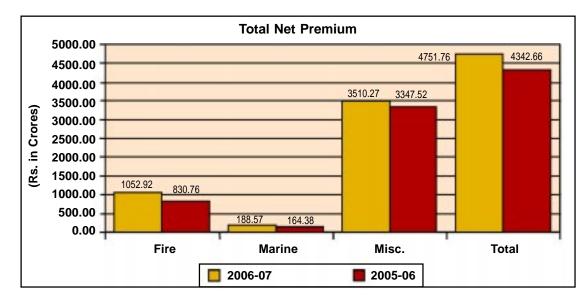


В.





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The net premium grew by Rs.409.10 crores to Rs.4751.76 crores in the year 2006-07. The retention ratio has increased from 76.52% last year to 80.04% in the year 2006-07. The retention ratio in India increased by 2.05% while the foreign retention ratio increased by 11.74%.

(Rs. in crores)

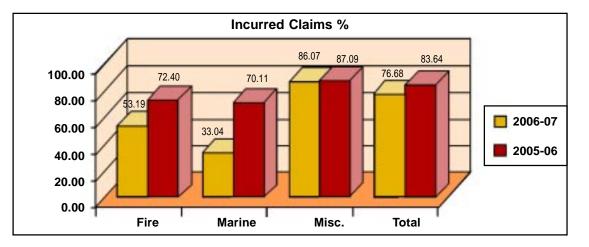
(Rs. in crores)

# C. Additional Un-expired Risk Reserves Percentage to Net Premium 2006-07 2005-06 4.56 5.10

The Company reserved Rs.2470.17 crores towards reserve for unexpired risks as on 31.03.2007 as against Rs.2253.51 crores as on 31.03.2006. Although the growth rate in gross premium was less than that of last year, due to higher net retention ratio, the growth rate in total net premium was 9.42% contributing to reserve strain of Rs.216.66 crores. There was no premium deficiency calculated as per IRDA guidelines in the major segments of fire, marine and miscellaneous business. However, there was premium deficiency of Rs.54.15 crores in motor third party portfolio, Rs.293.34 crores in health portfolio and Rs.31.51 crores in aviation portfolio. As there was no premium deficiency in miscellaneous department as a whole, no premium deficiency reserve has been created.

 D.
 Incurred Claims
 3643.61
 3632.01

 Percentage to Net Premium
 76.68
 83.64



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2006-07

There has been a considerable improvement in the net incurred claims ratio from 83.64% last year to 76.68% in the year 2006-07. As there were no major catastrophic losses except floods in Surat, the claim ratios have declined, particularly in fire department from 72.40% to 53.19% and in marine portfolio from 70.11% to 33.04%. Even miscellaneous department showed a marginal reduction from 87.09% to 86.07% in the year 2006-07, mainly due to the conscious efforts taken by the Company with regard to underwriting of commercial vehicles insurance.

(Rs. in crores)

2005-06

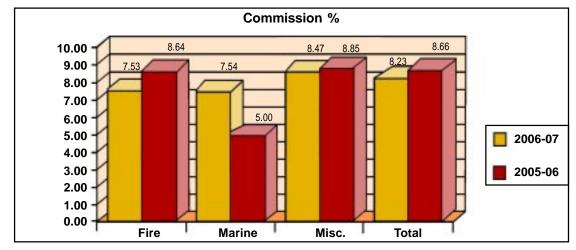
376.28

8.66

## E. Commission Percentage to Net Premium

390.89 8.23

2006-07



Although the quantum increase in net commission is Rs.14.61 crores, there has been a marginal reduction in the commission to net premium ratio from 8.66% to 8.23%.

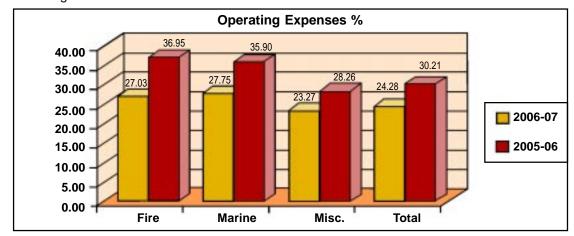
(Rs. in crores)

2005-06

# F. Operating Expenses relating to insurance business including foreign taxes Percentage to Net Premium

**1153.89** 1312.03 **24.28** 30.21

2006-07



Operating expenses have come down from Rs.1312.03 crores to Rs.1153.89 crores, mainly due to reduction in the expenses relating to employees' remuneration and welfare benefits. In percentage terms, the management expenses ratio has reduced from 30.21% of net premium to 24.28% for 2006-07.

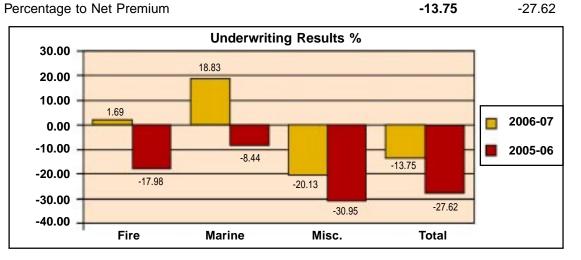


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(Rs. in crores)

**2006-07** 2005-06 **-653.27** -1199.32

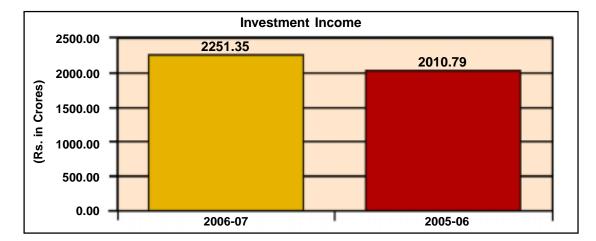
## Underwriting Results Percentage to Net Premium



The underwriting results have improved significantly due to increase in net premium by Rs.409.10 crores and reduction in management expenses by Rs.158 crores offset by marginal increase in incurred claims by Rs.11.60 crores and commission by Rs.14.61 crores.

(Rs. in crores)

|    |      |                                 | 2006-07 | 2005-06 |
|----|------|---------------------------------|---------|---------|
| н. | Inve | stment Income (Less Provisions) |         |         |
|    | a)   | Apportioned to Policyholders    | 1390.00 | 1235.35 |
|    | b)   | Apportioned to Shareholders     | 861.35  | 775.44  |
|    |      | Total                           | 2251.35 | 2010.79 |



There was a growth in investment income of Rs.240.56 crores over the previous year due to continued favourable market conditions. The mean yield on funds (with profit on sale of investments) was 20.74% against 21.11%. The net Non Performing Assets percentage improved from 3.03% to 2.16%.

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2006-07

# 2006-07

(Rs. in crores)

2005-06

| Revenue Account Result [after crediting investment    |        |       |
|---|--------|-------|
| income less Provisions, apportioned to Policyholders' |        |       |
| Account as detailed above in paragraph H(a)]          | 736.72 | 36.03 |
| Percentage to Net Premium                             | 15.50  | 0.83  |

The revenue account result has shown remarkable improvement of over Rs.700 crores. All the three segments, i.e., fire, marine and miscellaneous showed positive results in the year under review. Of this, the fire portfolio improved from Rs.19.58 crores to Rs.233.02 crores, marine portfolio from Rs.50.16 crores to Rs.101.98 crores and miscellaneous portfolio from a deficit of Rs. 33.71 crores to a surplus of Rs.401.78 crores.

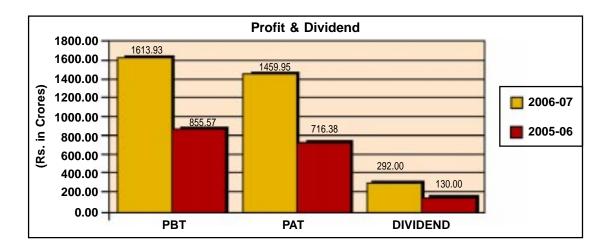
(Rs. in crores)

|    |                     | 2006-07 | 2005-06 |
|----|---------------------|---------|---------|
| J. | Other incomes/Outgo | 15.85   | 44.10   |

Income (other than premium and investment income) was Rs.15.85 crores as compared to Rs.44.10 crores in the previous year. Other income consists of sundry balances written back, profit/loss on sale of assets, interest on tax etc.

(Rs. in crores)

|    |                         | 2006-07 | 2005-06 |
|----|-------------------------|---------|---------|
| K. | Profit Before Tax       | 1613.93 | 855.57  |
| L. | Profit After Tax        | 1459.95 | 716.38  |
| M. | Proposed Final Dividend | 292.00  | 130.00  |
|    | Dividend Tax            | 49.63   | 18.23   |

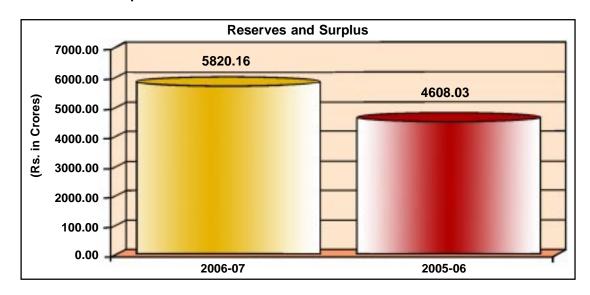


The profit before tax increased by 88.64% while the profit after tax increased by 103.80%. The Directors have recommended a record dividend of Rs. 292 crores at the rate of 146% on the paid up capital of the Company.



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|    |                      |         | (Rs. in crores) |
|----|----------------------|---------|-----------------|
|    |                      | 2006-07 | 2005-06         |
| N. | Paid Up Capital      | 200.00  | 200.00          |
| Ο. | Reserves and Surplus | 5820.16 | 4608.03         |



An amount of Rs.1118.32 crores was transferred to General Reserves in the year 2006-07. The transfer represents 76.60% of the profit after tax. There was an addition of Rs.93.81 crores in Foreign Currency Translation Reserve due to recording of exchange gain while translating foreign operations into Indian rupees.

(Rs. in crores)

| 2006-07  | 2005-06  |
|----------|----------|
| 27444.57 | 27025.58 |

# Total Assets 27500.00 27400.00 27300.00 27200.00 27100.00 27000.00 26900.00 26800.00 26800.00 2006-07 2005-06

In spite of the fall in fair value change account from Rs.12211.27 crores to Rs.10948.35 crores, the total assets have increased from Rs.27025.58 crores to Rs.27444.57 crores.

P. Total Assets

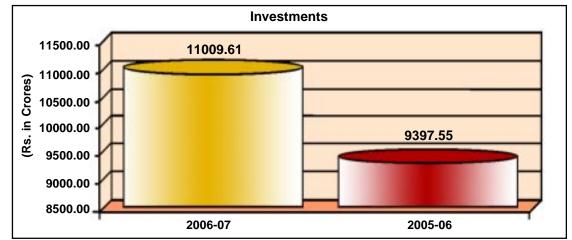
## वार्षिक प्रतिवेदन - Annual Report

2006-07

(Rs. in crores)

 2006-07
 2005-06

 Investments
 11009.61
 9397.55



The investment portfolio in India stood at Rs.11009.61 crores (at cost) against Rs.9397.55 crores (at cost) of the previous year, showing an increase of Rs.1612.06 crores representing 17.15% growth over the previous year. Investment in directed sectors comprising of Central and State Government securities, Government guaranteed bonds, infrastructure investments and loans to State Governments for housing/fire fighting equipments amounted to Rs.7005.28 crores as against Rs.5988.83 crores at the end of the previous year. Approved investments, other than in directed sectors, stood at Rs.3500.61 crores as on 31.03.2007 representing 31.80% of the investment portfolio. The unapproved investments as on 31.03.2007 stand reduced to Rs.503.72 crores from Rs.611.31 crores as at 31.03.2006 representing 4.58% of the portfolio as against 6.50% of the previous year. During the year, corporate debts/loans worth Rs.34.80 crores were restructured including those under Corporate Debt Restructuring (CDR) mechanism, as against Rs.98.19 crores of restructuring done in the previous year.

(Rs. in crores)

|    |  | 2006-07 | 2005-06 |
|----|--|---------|---------|
| R. | Solvency Margin  |         |         |
|    | Required Solvency Margin under IRDA Regulations (Global) | 1327.70 | 1196.06 |
|    | Available Solvency Margin (Global)                       | 4735.68 | 3701.28 |
|    | Required Solvency Margin under IRDA Regulations (Indian) | 1116.73 | 1019.21 |
|    | Available Solvency Margin (Indian)                       | 5173.32 | 4043.50 |

The Indian Solvency Ratio has improved from 3.97 to 4.63 due to all round improvement in incurred claims, commission and expenses of management. The Global Solvency Margin also improved from 3.09 to 3.57.

(Rs. in crores)

|    |  | 2006-07 | 2005-06 |
|----|--|---------|---------|
| S. | Compliance with Section 40(c)                                |         |         |
|    | Percentage of expenses prescribed under the Act              | 19.68   | 19.69   |
|    | Company's actual percentage of expenses                      | 20.26   | 24.80   |
|    | Percentage of expenses including commission                  |         |         |
|    | prescribed under the Act                                     | 27.63   | 28.27   |
|    | Company's actual percentage of expenses including Commission | 28.29   | 33.47   |



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With reduction in management expenses during the year 2006-07, the management expenses ratio has improved considerably. The company has exceeded the limits under Section 40C of the Insurance Act, 1938 by only 0.58% compared to 5.11% in the previous year.

#### III. FOREIGN OPERATIONS:

The Gross Premium from overseas operations was Rs.1186.85 crores in 2006-07 as against Rs.1122.35 crores in 2005-06 with an accretion of 5.7%. The Net Premium was Rs.981.44 crores in 2006-07 as against Rs.877.08 crores in 2005-06, showing an accretion of 11.9%.

Foreign operations earned underwriting profit of Rs.20.44 crores (2.1%) in 2006-07 as against Rs.120.97 crores in 2005-06. The Net Profit of Foreign Operations for the year 2006-07 was Rs.119.86 crores (12.2%) as against Rs.185.05 crores in 2005-06.

The Company operates in 27 countries overseas. It has set up a Joint Venture in collaboration with LIC- Mumbai, LIC-Bahrain and Al-Hokair Group, a Saudi Arabian company who is the local partner in the joint venture, which is named as Saudi Indian Company for Co-operative Insurance. New India has 10.6% stake in the joint venture. The Council of Ministries of the Kingdom of Saudi Arabia has approved the issuance of Royal Decree for the establishment of the Company in October 2006. Subsequently, an Initial Public Offer (IPO) was floated in May 2007. The Company is expected to be operational soon.

Prestige Assurance Plc., Nigeria which was an associate company of New India till last year has become its subsidiary with New India's holding in the Company crossing 51%.

#### Overseas Operational Results for the year ended 31st March 2007

(Amount in Crores)

| CL No   | Deutiendene   |         | 2006-07              | 2005-06 |                      |  |  |
|---------|---|---------|----------------------|---------|----------------------|--|--|
| SI. No. | Particulars   | Rs.     | % to Premium         | Rs.     | % to Premium         |  |  |
| 1.      | Gross Premium<br>(Gross Direct plus Accepted)       | 1186.85 | 5.7 %<br>(Accretion) | 1122.35 | 4.2 %<br>(Accretion) |  |  |
| 2.      | Net Premium   | 981.44  | 11.9%<br>(Accretion) | 877.08  | 1.1%<br>(Accretion)  |  |  |
| 3.      | Incurred Claims                                     | 567.92  | 57.9                 | 431.55  | 49.2                 |  |  |
| 4.      | Commission  | 240.65  | 24.5                 | 226.30  | 25.8                 |  |  |
| 5.      | Expenses of Management                              | 97.01   | 9.9                  | 90.32   | 10.3                 |  |  |
| 6.      | Exchange Gain / Loss<br>&<br>Other Income / Outgo   | -0.15   | 0.0                  | -4.43   | -0.5                 |  |  |
| 7.      | Underwriting Profit / Loss<br>before Reserve Strain | 76.71   | 7.8                  | 124.48  | 14.2                 |  |  |
| 8.      | Reserve Strain / Release                            | 55.27   | 5.6                  | 3.51    | 0.4                  |  |  |
| 9.      | Underwriting Profit / Loss<br>after Reserve Strain  | 20.44   | 2.1                  | 120.97  | 13.8                 |  |  |
| 10.     | Investment Income                                   | 99.42   | 10.1                 | 64.08   | 7.3                  |  |  |
| 11.     | Net Profit / Loss                                   | 119.86  | 12.2                 | 185.05  | 21.1                 |  |  |

The table below gives details of country-wise operational results for foreign branches and agencies for the financial year 2006-07:

#### COUNTRYWISE RESULTS FOR FOREIGN AGENCIES AND BRANCHES FOR 2006-07

(Rs. in Crores)

| COUNTRY           |              | G. P.              | N. P.            | CLA            | AIMS          | СОММ             | ISSION       | MGT            | EXP.         | RES.           | STR.         | INC            | OME          | U/W F           | PROFIT        |                | TMENT<br>OME |                  | ET<br>OFIT    |
|-------------------|--------------|--------------------|------------------|----------------|---------------|------------------|--------------|----------------|--------------|----------------|--------------|----------------|--------------|-----------------|---------------|----------------|--------------|------------------|---------------|
|                   |              | Rs.                | Rs.              | Rs.            | %             | Rs.              | %            | Rs.            | %            | Rs.            | %            | Rs.            | %            | Rs.             | %             | Rs.            | %            | Rs.              | %             |
| ABU DHABI         | C.Y.         | 35.60              | 30.95            | 11.59          | 37.4          | 7.84             | 25.3         | 0.36           | 1.2          | 4.74           | 15.3         | -0.01          | 0.0          | 6.41            | 20.7          | 0.86           | 2.8          | 7.27             | 23.5          |
|                   | P.Y.         | 23.93              | 22.11            | 12.60          | 57.0          | 5.70             | 25.8         | 0.38           | 1.7          | 1.66           | 7.5          | 0              | 0.0          | 1.77            | 8.0           | 0.34           | 1.5          | 2.11             | 9.5           |
| DUBAI             | C.Y.         | 97.67              | 72.58            | 44.58          | 61.4          | 22.58            | 31.1         | 1.33           | 1.8          | 13.30          | 18.3         | 0.45           | 0.6          | -8.76           | -12.1         | 2.49           | 3.4          | -6.27            | -8.6          |
|                   | P.Y.         | 73.29              | 47.72            | 25.24          | 52.9          | 14.53            | 30.4         | 0.79           | 1.7          | 4.35           | 9.1          | 0.06           | 0.1          | 2.87            | 6.0           | 0.88           | 1.8          | 3.75             | 7.9           |
| BAHRAIN           | C.Y.<br>P.Y. | 37.04<br>33.90     | 30.97<br>26.68   | 12.33<br>12.54 | 39.8<br>47.0  | 7.86<br>7.23     | 25.4<br>27.1 | 1.44<br>0.60   | 4.6<br>2.2   | 2.21<br>-0.48  | 7.1<br>-1.8  | 0              | 0.0          | 7.13<br>6.79    | 23.0<br>25.4  | 2.10<br>0.94   | 6.8<br>3.5   | 9.23<br>7.73     | 29.8<br>29.0  |
| KUWAIT            | C.Y.         | 33.91              | 30.25            | 12.90          | 42.6          | 10.31            | 34.1         | 0.87           | 2.9          | 1.49           | 4.9          | -0.10          | -0.3         | 4.58            | 15.1          | 0.81           | 2.7          | 5.39             | 17.8          |
|                   | P.Y.         | 31.53              | 27.97            | 13.20          | 47.2          | 9.58             | 34.3         | 0.58           | 2.1          | 2.49           | 8.9          | -0.10          | -0.4         | 2.02            | 7.2           | 0.28           | 1.0          | 2.30             | 8.2           |
| MUSCAT            | C.Y.<br>P.Y. | 106.85<br>71.23    | 73.95<br>54.47   | 40.47<br>32.31 | 54.7<br>59.3  | 18.70<br>14.36   | 25.3<br>26.4 | 1.26<br>0.44   | 1.7<br>0.8   | 11.38<br>0.82  | 15.4<br>1.5  | 0              | 0.0<br>0.0   | 2.14<br>6.54    | 2.9<br>12.0   | 3.83<br>2.60   | 5.2<br>4.8   | 5.97<br>9.14     | 8.1<br>16.8   |
| SAUDI ARABIA      | C.Y.         | 21.19              | 18.84            | 7.74           | 41.1          | 5.43             | 28.8         | 0.93           | 4.9          | 2.05           | 10.9         | -0.7           | -3.7         | 1.99            | 10.6          | 0.28           | 1.5          | 2.27             | 12.0          |
|                   | P.Y.         | 28.27              | 15.07            | 7.07           | 46.9          | 4.31             | 28.6         | 0.86           | 5.7          | 1.39           | 9.2          | -0.63          | -4.2         | 0.81            | 5.4           | 0.13           | 0.9          | 0.94             | 6.2           |
| ARUBA             | C.Y.         | 43.28              | 39.06            | 20.99          | 53.7          | 13.72            | 35.1         | 0.84           | 2.2          | 1.32           | 3.4          | -1             | -2.6         | 1.19            | 3.0           | 2.32           | 5.9          | 3.51             | 9.0           |
|                   | P.Y.         | 40.44              | 36.39            | 18.09          | 49.7          | 12.95            | 35.6         | 1.29           | 3.5          | -2.54          | -7.0         | -4.87          | -13.4        | 1.73            | 4.8           | 1.70           | 4.7          | 3.43             | 9.4           |
| CURACAO           | C.Y.         | 16.97              | 15.47            | 34.48          | 222.9         | 4.82             | 31.2         | 0.85           | 5.5          | 1.12           | 7.2          | 0.24           | 1.6          | -25.56          | -165.2        | 1.20           | 7.8          | -24.36           | -157.5        |
|                   | P.Y.         | 14.40              | 13.09            | 6.55           | 50.0          | 3.79             | 29.0         | 0.81           | 6.2          | 0.11           | 0.8          | 0.13           | 1.0          | 1.96            | 15.0          | 1.09           | 8.3          | 3.05             | 23.3          |
| MAURITIUS         | C.Y.         | 25.52              | 19.12            | 11.67          | 61.0          | 2.46             | 12.9         | 1.54           | 8.1          | -0.56          | -2.9         | 0.00           | 0.0          | 4.01            | 21.0          | 4.26           | 22.3         | 8.27             | 43.3          |
|                   | P.Y.         | 28.12              | 20.22            | 11.70          | 57.9          | 2.81             | 13.9         | 1.44           | 7.1          | 0.68           | 3.4          | 0.10           | 0.5          | 3.69            | 18.2          | 2.47           | 12.2         | 6.16             | 30.5          |
| HONGKONG          | C.Y.<br>P.Y. | 17.94<br>19.29     | 16.38<br>18.12   | -9.45<br>8.73  | -57.7<br>48.2 | 5.82<br>6.05     | 35.5<br>33.4 | 2.41<br>2.24   | 14.7<br>12.4 | -0.80<br>-0.79 | -4.9<br>-4.4 | 0.00<br>0.00   | 0.0          | 18.40<br>1.89   | 112.3<br>10.4 | 1.26<br>1.01   | 7.7<br>5.6   | 19.66<br>2.90    | 120.0<br>16.0 |
| PHILIPPINES       | C.Y.         | 4.99               | 3.39             | 1.06           | 31.3          | 0.77             | 22.7         | 1.58           | 46.6         | 0.51           | 15.0         | 0.02           | 0.6          | -0.51           | -15.0         | 2.65           | 78.2         | 2.14             | 63.1          |
|                   | P.Y.         | 3.07               | 2.40             | 0.39           | 16.3          | 0.60             | 25.0         | 1.43           | 59.6         | 0.18           | 7.5          | 0.01           | 0.4          | -0.19           | -7.9          | 2.14           | 89.2         | 1.95             | 81.3          |
| THAILAND          | C.Y.         | 8.93               | 3.83             | 1.97           | 51.4          | 0.95             | 24.8         | 1.50           | 39.2         | 0.83           | 21.7         | 0              | 0.0          | -1.42           | -37.1         | 1.07           | 27.9         | -0.35            | -9.1          |
|                   | P.Y.         | 4.21               | 2.26             | 1.79           | 79.2          | 0.70             | 31.0         | 1.58           | 69.9         | -0.22          | -9.7         | 0.02           | 0.9          | -1.57           | -69.5         | 0.74           | 32.7         | -0.83            | -36.7         |
| AUSTRALIA         | C.Y.         | 17.32              | 9.96             | 6.98           | 70.1          | 3.74             | 37.6         | 2.28           | 22.9         | 3.42           | 34.3         | 0.13           | 1.3          | -6.33           | -63.6         | 4.53           | 45.5         | -1.80            | -18.1         |
|                   | P.Y.         | 10.13              | 3.14             | 2.49           | 79.3          | 2.22             | 70.7         | 1.78           | 56.7         | -1.82          | -58.0        | -0.09          | -2.9         | -1.62           | -51.6         | 3.74           | 119.1        | 2.12             | 67.5          |
| FIJI              | C.Y.         | 63.49              | 56.21            | 20.31          | 36.1          | 5.32             | 9.5          | 3.91           | 7.0          | 3.55           | 6.3          | 0.31           | 0.6          | 23.43           | 41.7          | 3.95           | 7.0          | 27.38            | 48.7          |
|                   | P.Y.         | 56.35              | 49.08            | 13.46          | 27.4          | 4.68             | 9.5          | 3.36           | 6.8          | 1.69           | 3.4          | 0.04           | 0.1          | 25.93           | 52.8          | 2.74           | 5.6          | 28.67            | 58.4          |
| AUCKLAND          | C.Y.         | 5.75               | 5.50             | 4.60           | 83.6          | 0.63             | 11.5         | 1.37           | 24.9         | 1.25           | 22.7         | 0.25           | 4.5          | -2.10           | -38.2         | 0.47           | 8.5          | -1.63            | -29.6         |
|                   | P.Y.         | 3.42               | 3.00             | 1.85           | 61.7          | 0.39             | 7.1          | 1.32           | 24.0         | 1.51           | 27.5         | 0.00           | 0.0          | -2.07           | -37.6         | 0.39           | 7.1          | -1.68            | -30.5         |
| JAPAN             | C.Y.<br>P.Y. | 163.47<br>179.38   | 128.63<br>143.62 |                | 46.6<br>47.2  | 22.88<br>27.24   | 17.8<br>19.0 | 41.62<br>40.01 | 32.4<br>27.9 | -7.75<br>-3.34 | -6.0<br>-2.3 | -0.07<br>-0.02 | -0.1<br>0.0  | 11.81<br>11.93  | 9.2<br>8.3    | 1.42<br>1.22   | 1.1<br>0.8   | 13.23<br>13.15   | 10.3<br>9.2   |
| TOT.EXC.UK        | C.Y.<br>P.Y. | 699.92<br>620.96   |                  |                |               | 133.83<br>117.14 | 24.1<br>24.1 | 64.09<br>58.91 | 11.5<br>12.1 | 38.06<br>5.69  | 6.9<br>1.2   | -0.48<br>-5.35 | -0.1<br>-1.1 | 36.41<br>62.48  | 6.6<br>12.9   | 33.50<br>22.41 | 6.0<br>4.6   | 69.91<br>84.89   | 12.6<br>17.5  |
| UNITED<br>KINGDOM | C.Y.<br>P.Y. | 486.93<br>501.39   |                  |                | 67.0<br>50.0  | 108.91<br>107.58 | 25.5<br>27.5 | 31.63<br>30.08 | 7.4<br>7.7   | 17.21<br>-2.18 | 4.0<br>-0.6  | 0.81<br>0.90   | 0.2<br>0.2   | -16.25<br>61.24 | -3.8<br>15.6  | 65.52<br>41.53 | 15.4<br>10.6 | 49.27<br>102.77  | 11.6<br>26.2  |
| RUN-OFF & OTHERS  | C.Y.<br>P.Y. | 0.0<br>0.0         | 0.0<br>0.0       | 0.04<br>-0.14  | 0.0           |                  | 0.0          | 1.29<br>1.33   | 0.0<br>0.0   | 0.00<br>0.00   | 0.0<br>0.0   | -0.48<br>0.02  | 0.0          | 0.28<br>-2.75   | 0.0<br>0.0    | 0.40<br>0.14   | 0.0<br>0.0   | 0.68<br>-2.61    | 0.0           |
| TOTAL             | C.Y.<br>P.Y. | 1186.85<br>1122.35 |                  |                |               | 240.65<br>226.30 | 24.5<br>25.8 | 97.01<br>90.32 | 9.9<br>10.3  | 55.27<br>3.51  | 5.6<br>0.4   | -0.15<br>-4.43 | 0.0<br>-0.5  | 20.44<br>120.97 | 2.1<br>13.8   | 99.42<br>64.08 | 10.1<br>7.3  | 119.86<br>185.05 | 12.2<br>21.1  |



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#### IV. PLANS FOR 2007-08

#### **Domestic:**

The Company has procured a Gross Direct Premium of Rs.5017.20 crores from domestic market as against target of Rs.5271.00 crores set for the year, registering a growth rate of 4.71%. The reason for the shortfall in target achievement is mainly due to the Company's strategy to avoid loss-producing business. It may also be attributed partially to reduction in premium rates due to detariffing in the last quarter of the financial year.

The Company has set up a target of Rs.5587.00 crores for the year 2007-08 at a growth rate of 11.36%. Although the premium rates in Fire, Engineering and Motor Own Damage segment have reduced considerably, the Company expects to regain lost clientele in Commercial Motor segment and take advantage of growing economy by aggressive marketing in Fire, Engineering and Project Insurances. In Miscellaneous Insurance, the Company expects a decent growth in Mediclaim portfolio. It is launching a few new miscellaneous products very soon.

The Company is entering into new auto tie-ups with auto manufacturers so as to strengthen this marketing channel. More potential remains to be tapped in the existing Bancassurance tie-ups. Individual agencies will further be strengthened by enrolment of more agents. There is a plan to have more number of Corporate Agents. Rigorous training schedules are being planned for the new agents as well as the existing ones so that they become fully equipped to handle the changes being brought about by detariffing.

#### Foreign:

The premium objective for 2007-08 is aimed at Rs.1013.00 crores (Gross) against completion of Rs.919.58 crores in 2006-07 and Rs.1165.00 crores (Net) as against completion of Rs.981.44 crores in the previous year.

#### V. ORGANISATION STRUCTURE:

#### Domestic:

In order to streamline operations, some of the offices have been restructured by merging, upgrading or downgrading. New extension counters have been opened in far-flung areas to provide services at the doorsteps of customers.

As on 31<sup>st</sup> March 2007, the Company has a network of 1060 offices comprising of 26 Regional Offices, 393 Divisional Offices, 601 Branch Offices, 28 Direct Agents Branches and 12 Extension Counters in India.

#### Foreign:

New India's international operations are conducted through a network of 19 branches, 12 agencies, 4 associate companies and 3 subsidiary companies, including one fully owned subsidiary.

#### VI. DETARIFFING:

IRDA detariffed all lines of general insurance with effect from 1<sup>st</sup> January 2007. De-tariffing is being done in two phases. In the first phase, only pricing has been freed. In the second phase of detariffing, freedom in policy wordings is to be allowed. This is expected to be operative with effect from 1<sup>st</sup> April 2008.

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The Company welcomed this move and formulated effective strategy to counter the competition that was bound to happen in the wake of detariffing. The underwriting policy to be adopted by the Company for the free-rate regime was approved by the Board of Directors. Underwriters were nominated and they were trained on rating of risks in the detariffed scenario, distinguishing between good risks and bad risks and on the need to interact more with the brokers.

Motor Pool has also been formed by IRDA wherein Third Party (TP) premium of commercial vehicles would be pooled in by all the non-life insurance companies. This ensures that all commercial vehicles are insured and also helps in better monitoring of claims.

The first three months of detariffing has shown positive results which indicates that the strategy adopted by the Company has been appropriate. Fire premium, where the maximum discounting took place, dipped only by approximately 3%, which means that New India has managed to bring back many clients and add new clients too to its books. Similarly, Engineering Insurance has shown a substantial growth of 34%.

The Company has now finalized the strategy to face the second phase of detariffing with changes in product wordings and innovation of new products.

#### VII. MOTOR LOSS CONTROL MEASURES:

Motor Insurance is the Company's largest portfolio comprising insurance of private cars, two-wheelers, commercial (goods carrying) vehicles and passenger carrying vehicles.

The Own Damage (OD) loss ratio of private cars and two-wheelers is favourable but the Third Party (TP) loss ratio especially that of commercial and passenger carrying vehicles continues to be a drain mainly due to various provisions of the Motor Vehicles Act. Suggestions mooted to effect amendments to the Motor Vehicles Act, are under the consideration of the Government.

Motor Insurance rates have been been revised effective 1<sup>st</sup> January 2007. Third Party premium of all vehicles has been fixed by IRDA and the rates have increased reasonably. Own Damage premium rates of all classes of vehicles have been liberalized and due to favourable claims experience, the rates in respect of Private Cars and Two-wheelers have come down.

IRDA has notified the introduction of Indian Motor Third Party Insurance Pool (as already mentioned under the para 'Detariffing' above) with effect from 1<sup>st</sup> April 2007 for the industry, whereby all Third Party business of Commercial Vehicles will go to the Pool. All insurers, in proportion to their gross direct premium in India, will share the Pool account. This arrangement is expected to have a beneficial impact on the Company's bottom line.

New India has taken steps to keep its Motor loss ratio under control. The Company encourages settlement of Motor Third Party claims through Lok Adalats and other conciliatory fora to reduce claims cost. Instructions were given to all TP claims settling offices to participate effectively in Lok Adalats conducted by Tribunals and High Courts and reduce the outstanding TP cases. All efforts have been made to settle Own Damage Claims in much faster way to increase customer satisfaction. Company has entered into auto tie-ups with leading automobile dealers. This business is perceived to be profitable. Greater emphasis is given to good underwriting and claims processing. New India will shortly introduce a web-enabled system for underwriting Motor policies and efficient processing of Own Damage claims. These measures are expected to bring down claims cost further.



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#### VIII. CLAIMS SETTLEMENT AND AGEWISE ANALYSIS:

The claims settlement ratio is the prime indicator of customer service for an insurance company. New India has always been with the claimants in times of need. The Company stands by its promise of extending immediate help to its clients when calamities hit.

The details of claims processing for the financial year 2006-07 is given below:

| Number of Claims Outstanding as on 01.04.2006 | 384241 |
|---|--------|
| Number of Claims intimated during 2006-07     | 942598 |
| Number of Claims settled during 2006-07       | 930590 |
| Number of Claims Outstanding as on 31.03.2007 | 396249 |
| Claims Settlement Ratio                       | 70.14% |

The number of claims outstanding as at the end of the financial year has been classified age-wise below:

| Claims Outstanding for less than three months                        | 80026  |
|--|--------|
| Claims Outstanding for more than three months but less than one year | 88116  |
| Claims outstanding for more than one year                            | 228107 |
| Total  | 396249 |

Out of a total of 396249 pending claims as on 31<sup>st</sup> March 2007, 259777 claims are Motor TP claims which are pending at various MACTs throughout the country. The settlement ratio of non-suit claims is 86.19%.

#### IX. RURAL INSURANCE, SOCIAL SECTOR INSURANCE AND SPECIAL SCHEMES:

The Company has more than 40 products catering to the insurance needs of Rural and Social Sector. It has always remained a pioneer in designing new products and developing business in the sector. With a view to enhance awareness about the various Rural Insurance covers, publicity campaigns were undertaken in various parts of the country through mass contact programmes, cattle health camps etc. The Company has also participated in various exhibitions organized in rural areas. Leaflets and pamphlets giving details of the Company's rural products were distributed in vernacular languages during local festivals and melas. All these have served to give a boost to New India's rural and social sector insurance business.

#### Personal Accident Insurance Scheme for Kissan Credit Card (KCC) Holders:

The scheme was introduced as per the Government Directives and NABARD has been appointed as the operating agency for its implementation. The Company has entered into agreements with several leading Banks like Bank of Baroda, Union Bank of India, State Bank of India, Central Bank of India as well as Regional Rural Banks and Co-operatives Banks, in order to bring more number of farmers under this insurance cover.

#### Plantation Insurance:

The Company insures floriculture and horticulture under its Standard Plantation Insurance Scheme. Cover has been given for medicinal plantation like Stevia, Safed Musli and Bio Diesel Plantation (Jatropha). The claim experience in respect of Plantation Insurance is found to be very good.

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The Company plans to launch Weather Insurance in the near future, which will take care of losses to the crops arising out of droughts and floods.

#### **Janata Personal Accident Insurance:**

To provide social security for the common masses in rural and urban areas, Janata Personal Accident (JPA) insurance was launched. Several group policies were sold all over the country through Government, NGOs and corporate clients. A few examples are given here:

A single largest group JPA policy was sold by the Company through LIC of India along with the life policy issued by LIC out of the Social Security Fund of the Government of India. The policy covers 87,63,248 persons belonging to weaker sections of society. The premium procured was Rs. 1,53,35,684/-.

JPA policies were also issued to the beneficiaries of Indira Kranti Pratham in the rural areas of Andhra Pradesh. The members covered are approximately 1 lakh in number. The premium collected under the scheme is Rs.12.06 lakhs and the claim outgo is Rs.6.62 lakhs.

JPA policies were also issued to the beneficiaries of Morgan Maha Vaisakhi (sister concern of Indira Kranti Pratham and the former's urban counterpart). The members covered are approximately 25,000, the premium collected is Rs.3.50 lakhs and the claim outgo is Rs.1.25 lakhs. The members of the scheme belong to the less-privileged class of the society.

#### **Gopal Raksha Package Policy**

The scheme is devised for the milk producers belonging to the weaker sections of the society in the state of Andhra Pradesh. The scheme provides insurance cover for cattle and dwellings and also Janata Personal Accident cover, for the members of the milk producers' union. The premium procured is Rs.63 lakhs and the claim outgo is Rs.30.05 lakhs, under the scheme.

#### Rasta Appati Kavach Insurance:

This policy is meant for the families below poverty line who are cardholders of Kerala State Civil Supplies Corporation. The policy covers accidental injury/death due to accident. Other additional covers include medical expenses arising out of accident upto Rs. 10,000/-. Loan amount outstanding or Rs.10,000 whichever is less, is also payable in case of accidental death, if loanee was paying installment without default. A marriage grant of Rs. 10,000/- to one daughter, is also allowed under the policy.

#### **Universal Health Insurance Scheme**

The scheme was implemented in the year 2003 as per the directives of the Government of India for providing hospitalization benefits to economically weaker sections of the society. The policy is meant for people below poverty line. The Government gives more than 50% of the premium in the form of subsidy.

The Scheme provides for hospitalization benefits up to Rs.30,000/- per person per family along with personal accident benefit of Rs.25,000/- for the earning head of the family during the period of insurance. There is a provision for cashless service through Third Party Administrators (TPAs) too.

During the year 5291 policies were issued by the Company covering 23098 persons and a premium of Rs. 17.40 lakhs was collected. Subsidy to the extent of Rs. 20.74 lakhs was utilized on this account. The claims pay out for the Scheme was Rs.32.79 lakhs during the year.

#### Pandit Deendayal Upadhyay Jan Swasthya Bima Yojana:

This is a unique group Mediclaim policy to cover senior citizens in the age group of 60-80 years, coming under the jurisdiction of Indore Municipal Corporation. The scheme is running successfully for the past two years. Because of its popularity, the Gwalior Municipal Corporation has also introduced the scheme.



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The policy provides for reimbursement of hospitalization expenses up to Rs.20,000/- per person. Cashless service is also provided through Third Party Administrators (TPAs).

30,000 senior citizens are presently covered under the scheme. The premium earned from this Scheme for the year was Rs.83 lakhs. A total of 1183 claims were settled during the year with a claim outgo of Rs.66.89 lakhs.

The Company is in the process of launching a policy exclusively for senior citizens between the age group of 60-80 years and renewal thereafter. The policy will be designed to offer normal Mediclaim Insurance cover upto Rs. 1 lakh and critical illness cover upto Rs. 2 lakhs.

#### Rajeev Gandhi Vidhyarthi Suraksha Yojana:

This policy provides insurance cover for personal accident upto Rs.30,000/-, permanent total disablement for two limbs/eyes upto Rs.50,000/- and loss of one limb/eye upto Rs.20,000/-. Medical expenses arising out of accident upto Rs.10,000/-, loss of books due to accident upto Rs.350/-, reimbursement of fees upto Rs.650/-, loss of bicycle upto Rs.1500/- are also covered under the Scheme. 53,41,233 students are covered under the Scheme at a premium of Rs.59.95 lakhs. The Scheme was highly appreciated by the State Government of Maharashtra. The claim outgo under the Scheme is Rs.42 lakhs.

#### **Claims Settlement Position**

The claims settlement figures for this sector are enumerated below:

| No. of<br>claims<br>outstanding<br>as on<br>01.04.2006 | No. of<br>claims<br>intimated<br>during<br>2006-07 | No. of<br>claims<br>settled<br>during<br>2006-07 | No. of<br>claims<br>outstanding<br>as on<br>31.03.2007 | Claims<br>Settlement<br>Ratio<br>(3)/[(1)+(2)]<br>*100 | Corresponding<br>Percentage for<br>2005-06 |
|--|--|--|--|--|--|
| (1)  | (2)  | (3)  | (4)  | (5)  | (6)  |
| 10902  | 59886  | 64046  | 6742   | 90.48  | 81.12%                                     |

#### Age-wise Analysis of Pending Claims as on 31.03.2007

| Period for which     | No. of Claims |                 |       |  |  |  |
|----------------------|---------------|-----------------|-------|--|--|--|
| Claims are Pending   | Suit Claims   | Non-suit Claims | Total |  |  |  |
| Less than 3 months   | 65            | 1463            | 1528  |  |  |  |
| 3 months to 6 months | 258           | 645             | 903   |  |  |  |
| 6 months to 1 year   | 322           | 357             | 679   |  |  |  |
| 1 year to 3 years    | 968           | 52              | 1020  |  |  |  |
| More than 3 years    | 2612          | Nil             | 2612  |  |  |  |
| Total                | 4225          | 2517            | 6742  |  |  |  |

The details of performance of the various socially relevant schemes of the Company for the previous five years are annexed to this Report.

#### Micro Insurance:

Consequent upon IRDA's notification on Micro-Insurance, New India is devising a package policy along this line, which shall not only cater to the general insurance needs of rural and semi-urban populace, but shall also help in greater market penetration.

As prescribed by IRDA, the Company is in the process of finalizing a tie-up with life insurers wherein both shall have a symbiotic relationship of mutually agreed terms of selling each others' products through newly inducted micro-insurance agents, as well as through NGOs, Self Help Groups (SHGs), Micro Finance Institutions (MFIs), and so on. These newly created sales channels shall also market the existing rural products, which are already in vogue and new products which may be designed for implementation of various schemes of the Government as and when notified.

#### X. CITIZENS' CHARTER:

New India's Citizens' Charter which was adopted by its Board of Directors in 2003 gives clear direction to the Company's customer service endeavours. The Charter is prominently displayed in all offices of the Company for information of clients.

#### XI. CUSTOMER SERVICE:

Care is taken to ensure that the service parameters outlined in the Citizens' Charter are adhered to. "May I Help You" desks have been set up in all offices to offer guidance to clients and customers. The Company's Website www.newindia.co.in also provides information on products, premium payable, other services offered, grievance redressal mechanism, and the like.

#### XII. GRIEVANCE REDRESSAL:

Being in service industry, New India attaches highest importance to addressing the grievances of its policy holders. The Grievance departments in Head Office and Regional Offices are manned by senior officers to help in timely resolving of grievances.

The position of grievance redressal during the year is as under:

|  | Cases directly reported to HO | Cases reported through IRDA* | Cases reported through DPG** | TOTAL |
|--|-------------------------------|------------------------------|------------------------------|-------|
| Outstanding<br>as on 01.04.2006          | 382                           | 71                           | 9                            | 462   |
| Number of cases received during the year | 825                           | 419                          | 52                           | 1296  |
| Number of cases resolved during the year | 879                           | 320                          | 38                           | 1237  |
| Outstanding as on 31.03.2006             | 328                           | 170                          | 23                           | 521   |

<sup>\*</sup>IRDA - Insurance Regulatory and Development Authority.

#### XIII. TECHNO MARKETING:

New India has a Techno Marketing department which plays a proactive role in devising innovative insurance solutions for the large corporates in the Indian Market. The process involves identification of Mega Risks in India through various sources, constant liaisoning and vigorous follow up to convert opportunities into premium income for the Company.

<sup>\*\*</sup>DPG – Directorate of Public Grievances, New Delhi.



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Out of the total 30 Mega Risks existing in the country, New India retains the dominant position by writing 17 risks. The Company procured premium of Rs.238.75 crores from this category during the year. Apart from this, many Mega Risks availed terrorism covers from the international market. By efficiently sourcing the terrorism capacity, New India earned a premium income of Rs.12.74 crores during the current underwriting year. When viewed in the backdrop of falling reinsurance rates and entry of more number of new players into the Mega Risks insurance market, the premium earned is quite sizeable. Over and above these, the premium earned from construction insurance for mega projects during the year is Rs.46.17 crores. Thus the total premium from this portfolio has been Rs.297.66 crores.

With the threshold limit having been lowered for categorization as Mega Risks, many more risks are likely to fall under the Mega Risks category and Techno Marketing will have a major role to play in bringing these risks also to the Company's books.

#### **XIV. PUBLICITY ACTIVITIES:**

The publicity campaign of the Company is aimed at promoting its corporate image and popularizing its products among urban, semi-urban and rural masses.

Electronic Media, Outdoor Media and Print Media were utilized for publicity purposes. Hoardings and glow signs have been placed at many major road junctions, highways, railway stations and airports. Advertisements are also displayed on transit media like buses, trains, aircrafts, baggage trolleys etc. Wall paintings and banner displays at local events help the Company in brand building in rural areas.

The Company participates in fairs and exhibitions and also sponsors various sports, cultural and philanthropic events. It organizes customer seminars quite often to apprise the customers about the various insurance policies and the procedures/requirements for early settlement of their claims.

Publicity is an ongoing process for the Company. With the market undergoing drastic changes at phenomenal speed, the publicity efforts help the Company to stay in touch with the insuring community spread far and wide across the globe.

#### XV. REINSURANCE:

The Reinsurance Programme of the Company for the year under review was structured keeping in view the detariffing of property business.

The automatic capacity was increased by increasing net retention in fire portfolio from Rs.100 crores Probable Maximum Loss (PML) to Rs.200 crores PML and for Mega Risks from Rs.200 crores PML to Rs.300 crores PML. Simultaneously the Surplus Treaty Capacity was also increased from Rs. 100 crores PML to Rs.200 crores PML. All Surplus Treaties were successfully renewed and placed with good securities.

Globally a benign hurricane season and absence of any major disaster coupled with availability of abundant capacity have resulted in a soft market for buyers of reinsurance protection. This is reflected in the renewals of the year 2007 when the rates moved southwards notwithstanding the Surat floods that resulted in a huge outgo for the reinsurer.

#### XVI. INFORMATION TECHNOLOGY:

Since there has been a paradigm shift in business processes over the last few years with the introduction of multiple distribution channels and detariffing, the Company has initiated action to revamp its IT architecture for a Centralized Web-based solution. This intends to automate the entire business processes and facilitate online issuance of policies and registration of claims, which is vital in today's dynamic market place. The revamped IT architecture will be an integrated software

catering to the needs of multiple distribution channels, BPOs, online transactions on Internet and will have a centralized database for business analyses on real time basis.

To enable the above the Company has already set up a *Wide Area Network (WAN)* connecting Regional Offices to Head Office and Operating Offices to Regional Offices on a secure Multi Protocol Label Switching(MPLS)/Virtual Private Network(VPN), which has been implemented and fully commissioned. The Company intends to introduce video conferencing facility connecting ten Regional Offices in the initial phase. Patch Management Solution will be utilized to push Operating System(OS) and application patches through this network.

The Company has adopted an *IT Security Policy* and prepared guidelines for the Operating Offices for stricter compliance of software deployed on desktops and servers. Perimeter level securities are already in place. Users accessing Internet or downloading data therefrom, are authenticated through *Lightweight Directory Access Protocol (LDAP)*.

The Company has also implemented *Interscan Messaging Security Suite (IMSS)* and *Internet Web Security Suite (IWSS)* for content filtering which, by its nature, controls all non-work related internet usage by employees. The Wide Area Network uses two sets of Firewalls, namely, *Cisco pix and Nortel Firewall.* In case one firewall is compromised, the other will take over. *Intrusion Detection System (IDS)* and *Intrusion Preventive System (IPS)* are also being used to track malicious traffic.

Connectivity between Regional Offices and Head Office for the last mile and at all Regional Offices will be on *Optical Fibre Cable (OFC)*, which is more reliable and secure. Backup is provided through *Integrated Services Digital Network (ISDN)* line in Regional Offices and Operating Offices.

The Corporate Mail is a *Linux* based mailing solution. The server (mail.newindia.co.in) is configured with enhanced system capability enabling the creation of as many as ten thousand users. Moreover the users already having their user IDs on the old mail server are migrated to the new system. A standardized form of user e-mail id is used to facilitate easier maintenance of all the accounts.

The Company has also implemented *ClamAV* Antivirus. It scans all the incoming mails including attachments and has a tool that will automatically update itself with new virus definitions from the Internet. It detects over 20000 viruses, worms and trojans.

"Genisys" application, which was running on UnixWare Operating sytem, has been migrated to Linux Operating System with Oracle 9i as backend. This has enabled enhanced functionalities of the software.

#### XVII. VIGILANCE ACTIVITIES:

The Vigilance Department of the Company is headed by the Chief Vigilance Officer, who is in the rank of General Manager, and complemented by 27 Vigilance Officers posted at Regional Offices. The vigilance activities involve investigating into the complaints of corruption and malpractices made against the employees and taking suitable punitive actions against the erring officials.

The thrust of the vigilance activities of the Company is on prevention rather than punitive actions. The employees are educated to follow the set of rules and regulations framed by the office pertaining to underwriting, claims, accounts and other activities of the office. Simultaneously, system studies are carried out on matters relating to tender processing, salvage disposal, misuse of cover notes, cash collections vis-à-vis bank reconciliation, implementation of 'Know Your Customer' (KYC) concept especially under Mediclaim and Personal Accident insurance etc. Based on the experience, remedial measures are suggested for further improvement.

During the year, a number of investigations and surprise inspections were carried out by Vigilance Officers (VOs) to check on the vigilance awareness among employees. Based on their reports, preventive as well as punitive actions have been taken, in the larger interest of the Organisation.



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As per the directives of the Chief Vigilance Commission, Vigilance Awareness Week was observed in all the offices of the Company in November wherein employees were educated about various "Do's and Don'ts". Separate training programmes for Inquiry Officers and Presenting Officers were organized throughout India. Chief Technical Examiner (CTE) type inspections were carried out to check whether Chief Vigilance Commission (CVC) guidelines are followed whilst floating tenders.

Vigilance issues being time bound, all out efforts are made to resolve them promptly.

#### XVIII. INTERNAL AUDIT:

Internal Audit activities of the Company lay more emphasis on adherence to various systems and procedures, strengthening the audit compliance mechanisms and ensuring elimination of repetitive lanses

Approved Information Systems Policy of the Company is to be implemented by way of a phased and systematic audit synchronized along with regular audits, though Genisys Audit is in vogue. Mandatory second-time audit of premium accounts and bank reconciliation is being done which greatly assists in detection and curtailment of financial irregularities. Surprise inspection of selected offices gave encouraging results. Systems and procedures could be improved to a great extent. The Audit Compliance Cells at Regional Offices conducted six Regional Level Audit Workshops which facilitated resolution of a number of old pending queries. A number of special audits have been initiated this year, viz., Third Party Administrators' Audit, Training Centres Audit, Bancassurance Audit and Auto tie-up Audit. In co-ordination with Comptroller and Auditor General of India (CAG), two Zonal Workshops were conducted in Kolkata and at Head Office in Mumbai for compliance of queries for the Company's East and West Zone Regional Offices respectively. Technical Audit of all the offices have started with effect from 1st January 2007 as directed by IRDA, and all monthly statistics and Technical Audit Reports as prescribed by the Regulator have been sent. During the year, Internal Audit Team also audited two overseas branches — Bangkok and Manila.

#### XIX. HUMAN RESOURCE DEVELOPMENT:

#### A. PARTICULARS OF EMPLOYEES AND RECRUITMENT:

The number of employees recruited during the year and the employee strength as on 31st March 2007 are shown below:

| Category                                | Number of Recruitments | Total Number of<br>Employees |
|---|------------------------|------------------------------|
| Class I                                 | Nil                    | 4975                         |
| Class II (Development)                  | Nil                    | 2405                         |
| Class II (Administration)               | Nil                    | 619                          |
| Class III                               | Nil                    | 9976                         |
| Class IV (Excluding Part Time Sweepers) | Nil                    | 2209                         |
| Part Time Sweepers                      | Nil                    | 399                          |
| Total                                   | Nil                    | 20583                        |

Information as per Section 217(2A) of the Companies Act, 1956, read with Companies (Particulars of Employees) Rules, 1975 is appended to this report.

#### B. TRAINING:

The Company provides ample opportunities to its employees for knowledge and skill updation. New India has its own Corporate Training College in Mumbai, two Zonal Training Centres at Kolkata and Chennai and twenty-one Regional Training Centres. Besides, thirty-three Agents Training Centres are also operating throughout the country. National Insurance Academy at Pune (promoted by the Company, alongwith its public sector counterparts and LIC) imparts

insurance training of a higher decree to the insurance professionals. The Academy offers research facilities as well in the field of insurance.

In addition to training facilities offered at its own training centers, New India nominates its employees for technical and personality development programmes organized by outside professional agencies like College of Insurance, IIMs, ICSI, ICWAI, ICAI, FICCI, CII, BCCI, ASSOCHAM, etc. Executives and officers also attend international seminars, conferences and trainings conducted by M/s. AON Ltd., London (for aviation insurance), M/s. Richards Hogg and Lindley, London (for marine insurance), M/s. Hannover Re, Malaysia (for reinsurance) and the like.

Details of training programmes attended by the employees for the period from 01.04.2006 to 31.03.2007 are given in the table below:

| SI.<br>No. | Institute                  | Number of programmes conducted | Number of<br>participants from<br>New India |  |  |
|------------|----------------------------|--------------------------------|---|--|--|
| 1.         | National Insurance Academy | 105                            | 800   |  |  |
| 2.         | Corporate Training College | 82                             | 1400  |  |  |
| 3.         | College of Insurance       | 11                             | 18  |  |  |
| 4.         | External Institutions      | 36                             | 79  |  |  |
| 5.         | Foreign Programmes         | 5                              | 9   |  |  |

## C. SCHEDULED CASTES (SCs), SCHEDULED TRIBES (STs), OTHER BACKWARD CLASSES (OBCs), PEOPLE WITH DISABILITIES (PWDs) AND EX-SERVICEMEN:

The Government guidelines regarding reservations, concessions and safeguards to employees belonging to SC/ST/OBC/PWDs & Ex-Servicemen are strictly followed by the Company. Due care is taken to ensure categorial representations in development functions, foreign postings and training.

The representation of SC/ST in various cadres as on 31.03.2007 is as under:

| Category/Level  | Total No. | Num  | ber of | Percentage of |      |  |
|---|-----------|------|--------|---------------|------|--|
| of Posts  | of Posts  | SCs  | STs    | SCs           | STs  |  |
| Group A<br>(Officers)                                       | 4975      | 1155 | 253    | 23.22         | 5.09 |  |
| Group B (Development Officers Development & Administration) | 3024      | 283  | 91     | 9.36          | 3.01 |  |
| Group C<br>(Clerical)                                       | 9976      | 2144 | 782    | 21.49         | 7.84 |  |
| Group D: Sub-staff Part - Time                              | 2209      | 912  | 179    | 41.29         | 8.10 |  |
| Sweepers }  | 399       | 258  | 35     | 64.66         | 8.77 |  |
| Total   | 20583     | 4752 | 1340   | 23.09         | 6.51 |  |

SC/ST & OBC Cells are actively functioning at Head Office and at all Regional Offices. The cell at Head Office is under the charge of a Chief Liaison Officer assisted by a Liaison Officer. Assistant Liaison Officers head the Cell at various Regional Offices.



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Once in a year, the Liaison Officer from the Head Office inspects the rosters pertaining to recruitments and promotions at all Regional Offices. The inspection reports, with the observations of Liaison Officer, are put up to the General Manager (Personnel) and Chief Liaison Officer for further directions and sent back to the respective Regional Offices. Based on the inspection report, efforts are taken by the concerned Regional Office in coordination with the Head Office to clear the backlog and rectify the shortcomings in the procedure, if any, observed by the Liaison Officer.

The grievances and complaints are investigated and resolved immediately.

Two special workshops on Reservation Policy and Implementation of roster were held for Assistant Liaison Officers as well as Personnel Officers of the Regional Offices during the year. The workshops imparted training to the officers on effective implementation of the Government guidelines in this regard.

Special workshops were also held on personality development, communication skills, time management, motivation and challenges faced in the changing scenario for SC/ST/OBC officers.

During the year, 275 employees belonging to SC/ST were given training of the above kinds.

Dr. Ambedkar Trust has been constituted for the welfare of SC/ST and OBC employees of GIC and GIPSA companies. The following are some of the incentives given by the Trust:

- 1. Reimbursement of cost of books and uniforms to the children of part-time sweepers.
- 2. Dr.Baba Saheb Ambedkar Awards Scheme for SC/ST employees who have passed Licentiateship/Associateship/Fellowship examinations conducted by Insurance Institute of India.
- Reimbursement of expenses incurred for fees, purchase of books, study materials for MBBS, MBA, BE etc. to the children of SC/ST employees.
- 4. Imparting entrepreneurial development trainings.

#### D. INDUSTRIAL RELATIONS:

Industrial relations in the Company continued to be smooth. Issues pertaining to the interest of the employees were resolved amicably, across the table. The management strives to maintain cordial relationship with the trade unions and employee associations.

#### E. STAFF WELFARE SCHEMES:

The Company has continued with many schemes in the interest and welfare of the employees and their families like Group Savings Linked Insurance Scheme, Group Term Insurance Scheme, Group Mediclaim Policy covering hospitalization expenses, Lumpsum Domiciliary Payment, Group Personal Accident Policy (which has 24 hours' cover), Baggage Policy, Benefits to employees meeting with accident whilst on duty, Exgratia relief for uncovered medical expenses for high cost/protracted treatment, Incentives for family planning, Financial assistance for post graduate management courses, Employees Deposit Linked Insurance Scheme and also, Housing loan at subsidized rate of interest.

#### F. GENDER ISSUES AND EMPOWERMENT OF WOMEN:

New India has always upheld gender equality in its offices. Gender discrimination is discouraged in all spheres within the Company. The Company has decent representation

of female employees in all cadres and across all functions, administration as well as developmental.

The Organisation has constituted a Women's Complaint Committee to attend to problems of harassment of women at workplace, in compliance with Supreme Court guidelines. Five cases were referred to the Committee during the year. Action report on four cases have been presented and one case disposed off. Status of complaints has been appraised to the President of Maharashtra State Women's Council.

Women representatives from the Company participated in the 17<sup>th</sup> National Meet of Forum of Women in Public Sector, the theme of which was "Mainstreaming Women – Unleashing Potential".

The Committee Members attended Women's Leadership Conclave on the International Day for Women, i.e., 8<sup>th</sup> March 2007 which focused on ways to handle corporate work life, to break the glass ceiling and expand the roles on domestic and global front.

#### G. SPORTS ACTIVITIES:

Going by the saying, a healthy psyche dwells in a healthy physique, New India has always encouraged sports. For promotion of sports, the Company has constituted New India Sports Club which organizes several sports competitions for its employees. New Indians won many laurels in sports competitions like cricket, table tennis, carrom, football etc conducted at various places in the country during the course of the year. For the first time, this year, the Club organised All India Kabbaddi Tournament at Aurangabad which turned out be a grand success.

#### XX. OFFICIAL LANGUAGE IMPLEMENTATION:

New India is making incessant efforts to promote the use of Hindi in all its offices. It organized 459 workshops for the purpose during the year at different places throughout the country. Two All India Conferences were held for Hindi Officers and Hindi Translators which provided a platform to share the problems faced in the execution of official language implementation guidelines of the Government and the steps which may be taken to overcome the same. For employees who do not possess working knowledge in Hindi, an in-house training curriculum has been developed.

All the 26 Regional Offices of the Company publish their house magazines in Hindi. Arjan, the quarterly Hindi journal is also published by Head Office.

Furthermore, the Company, during the financial year, introduced incentive scheme for authoring original books in Hindi on General Insurance and related subjects, which offers prize money of Rs.2 lakhs, Rs.1 lakh and Rs.50,000/- for the best three entries. Existing as well as retired employees of general insurance companies (public and private) and also, agents can participate in the contest. Considering non-availability of insurance literature in Hindi, general insurance literature in particular, the scheme launched by the Company is an initiative taken to develop Hindi as the insurance business language.

To evaluate the extent to which the various guidelines laid down for official language implementation are really executed at operational level, 546 offices were inspected, use of Hindi reviewed and remedies suggested to remove lapses. A unique format for micro inspection of use and development of Hindi was introduced and used by offices during these inspections. Check points for effective implementation of the policy have been introduced and instructions were given to recover expenses made on painting, inscribing, engraving, displaying procedural literature etc. if done only in English.



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Inspections were also carried out by the Third Sub Committee of Parliamentary Committee on Official Language Implementation at Tirupati, Srinagar and Gurgaon. The Committee reviewed the Company's official language implementation efforts and appreciated the same.

Similar to the importance given for Hindi, use of regional language too is encouraged in customer service as well as communication and correspondence with general public in all the States, particularly offices and areas coming under Region B (Gujarat, Maharashtra, Punjab and Chandigarh) and Region C (Kerala, Tamil Nadu, Andhra Pradesh, Karnataka, West Bengal, Orissa, Goa, and all the North Eastern states).

Adequate budget provision for translation of insurance literature in languages specified in 8th Schedule of Constitution has been made. Insurance documents like proposal forms, claim forms and policies are now available in languages like Telugu, Kannada and Marathi as well.

The Company, in accordance with Government directives, has constituted Official Languages Implementation Committee in all its offices. The Committee meets every quarter. Minutes of the meetings are prepared bilingually.

#### XXI. RIGHT TO INFORMATION ACT, 2005:

The Central Public Information Cell set up at Head Office in the year 2005, continued to process the requests for information, speedily and efficiently, during the course of the year as also the Public Information Officers at the various Regional Offices. Compliance with the provisions of the Right to Information Act, 2005 is ensured.

The number of requests and appeals received and disposed during the period from 01.04.2006 to 31.03.2007 are as under:

|               | Outstanding<br>as on<br>01.04.2006 | Received<br>during<br>the year | Number of<br>cases<br>transferred<br>to other<br>Public<br>Authorities | Decisions where requests/ appeals rejected  Decisions where requests/ appeals accepted |     | Outstanding<br>as on<br>31.03.2007 |  |
|---------------|------------------------------------|--------------------------------|--|--|-----|------------------------------------|--|
| Request       | 44                                 | 341                            | 0  | 72   | 313 | 0                                  |  |
| First Appeals | 20                                 | 45                             | 0  | 38   | 7   | 20*                                |  |

<sup>\*</sup> The outstanding 20 appeals have been disposed off subsequently in the month of April 2007.

#### XXII. CERTAIN EXPENSES OF MANAGEMENT:

**Expenses of Management** of the Company include:

- (a) Entertainment (Indian & Foreign): Rs.1.09 crores
- (b) Foreign Tours undertaken by the Executives: Rs.0.93 crores
- (c) Publicity and Advertisement: Rs.23.05 crores

#### XXIII. FOREIGN EXCHANGE EARNINGS & OUTGO:

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The Company's foreign exchange earnings for the year 2006-07 is Rs.255.37 crores whereas the outgo in foreign currency has been Rs.814.07 crores.

#### XXIV. FINANCIAL RATING:

New India has been rated as A - Excellent by A. M. Best Company, the world-renowned rating agency. The rating reflects New India's underwriting performance and reliance on investment return to generate profit. Though the rating has a negative outlook, A.M. Best is of the opinion that New India has an excellent ability to meet its ongoing obligations to the policy holders. Further, New India's business profile remains strong with the Company maintaining its leading position in the domestic market.

A. M. Best believes that New India's strong risk based capital position will remain under pressure due to the significant exposure of its investment in the domestic equity market.

#### XXV. BOARD OF DIRECTORS:

New India's Board has a perfect blend of experts from the fields of insurance, banking and finance. The Company has five directors at present. The details are given below:

| SI.<br>No. | Name & Category of Directors                        | Designation   |
|------------|---|---|
| 1.         | Mr. B Chakrabarti<br>Chairman-cum-Managing Director | Chairman-cum-Managing Director,<br>New India.                                       |
| 2.         | Mr. G C Chaturvedi<br>Non-executive Director        | Joint Secretary (Banking & Insurance),<br>Ministry of Finance, Government of India. |
| 3.         | Mr. T S Narayanasami<br>Non-executive Director      | Chairman & Managing Director,<br>Bank of India.                                     |
| 4.         | Mr. N S R Chandra Prasad<br>Whole-time Director     | General Manager,<br>New India.  |
| 5.         | Mr. A R Sekar,<br>Whole-time Director               | General Manager, Financial Advisor & Company Secretary, New India.                  |

The Board underwent the following **changes** in its composition since the date of last Directors' Report, i.e., 09.08.2006:

- Mr. R K Joshi ceased to be director on his retirement as Chairman-cum-Managing Director of General Insurance Corporation of India on 30.04.2007.
- b. Dr. A K Khandelwal ceased to be director with effect from 10.06.2007 on the expiry of the term of his directorship.
- c. Mr. A V Muralidharan who was whole-time Director of the Company ceased to be so with effect from 21.02.2007 consequent to his appointment as Chairman-cum-Managing Director of Export Credit Guarantee Corporation of India Ltd.
- d. Mr. T S Narayanasami, Chairman and Managing Director, Bank of India has been appointed as ex-officio Director of the Company with effect from 12.06.2007 upto the date of his superannuation or until further orders, whichever is earlier.

The Board places on record its sincere gratitude for the valuable contributions made by Mr. Joshi, Dr. Khandelwal and Mr. Muralidharan as Directors of the Company and as members of Audit Committee and Investment Committee.



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Seven Board Meetings took place during the year. The attendance of directors during the meetings is given below:

| Name of the   | Attendance during Meetings |          |                     |                     |          |                     |          |  |
|---|----------------------------|----------|---------------------|---------------------|----------|---------------------|----------|--|
| Director  | 28.04.06                   | 12.06.06 | 09.08.06            | 28.08.06            | 25.11.06 | 19.02.07            | 22.03.07 |  |
| Mr. B Chakrabarti   | ✓                          | ✓        | ✓                   | <b>✓</b>            | ✓        | ✓                   | ✓        |  |
| Mr. G C Chaturvedi  | <b>√</b>                   | ✓        | <b>√</b>            | Leave of<br>Absence | ✓        | <b>√</b>            | ✓        |  |
| Mr. R K Joshi<br>(Ceased to be<br>Director w.e.f.<br>01.05.2007)      | <b>√</b>                   | <b>√</b> | <b>√</b>            | <b>~</b>            | <b>√</b> | Leave of<br>Absence | <b>√</b> |  |
| Dr. A K Khandelwal<br>(Ceased to be<br>Director w.e.f.<br>10.06.2007) |                            |          | Leave of<br>Absence |                     | <b>√</b> | Leave of<br>Absence | <b>√</b> |  |
| Mr. T S Narayanasami<br>(Appointed as<br>Director on 12.06.2007)      |                            |          |                     |                     | 1        |                     |          |  |
| Mr. A V Muralidharan<br>(Ceased to be<br>Director w.e.f. 21.02.2007)  | ~                          | <b>√</b> | ~                   | <b>~</b>            | <b>√</b> | ~                   |          |  |
| Mr. N S R Chandra Prasad<br>(Appointed as<br>Director on 05.03.2007)  |                            |          |                     |                     | 1        |                     | <b>√</b> |  |
| Mr. A R Sekar<br>(Appointed as<br>Director on 05.03.2007)             |                            |          |                     |                     |          |                     | <b>√</b> |  |

#### XXVI. AUDIT COMMITTEE:

The Company has constituted Audit Committee under Section 292A of the Companies Act, 1956. The Committee is headed by Mr. G C Chaturvedi, Director. The other members of the Committee are Directors, Mr. T S Narayanasami and Mr. N S R Chandra Prasad. Director, Financial Advisor & Company Secretary, Mr. A R Sekar is the Convenor of the Committee. Mr. A R Prabhu, Appointed Actuary and Mr. S P Nanda, Chief Manager (Internal Audit) also attend the meetings of the Committee as special invitees.

The following changes took place in the constitution of the Audit Committee after the date of the previous Directors' Report:

1. Mr. A V Muralidharan ceased to be member of the Committee with effect from 21.02.2007 consequent to his appointment as Chairman-cum-Managing Director of Export Credit Guarantee Corporation of India Ltd.

- 2. Mr. N S R Chandra Prasad, Director and General Manager was inducted as member of the Audit Committee with effect from 13.03.2007.
- 3. Mr. T S Narayanasami, Director became a member of the Audit Committee effective 19.06.2007.

The Committee held five meetings during the financial year 2006-07. The attendance of members in the meetings is given in the table below:

| Name of the<br>Member  | Attendance during Meetings |                     |                     |          |          |  |  |  |
|--|----------------------------|---------------------|---------------------|----------|----------|--|--|--|
| Wentber  | 12.06.06                   | 09.08.06            | 28.08.06            | 25.11.06 | 22.03.07 |  |  |  |
| Mr. G C Chaturvedi   | <b>√</b>                   | <b>√</b>            | Leave of<br>Absence | ✓        | <b>√</b> |  |  |  |
| Mr. R K Joshi<br>(Ceased to be member<br>w.e.f. 01.05.2007)        | <b>√</b>                   | <b>✓</b>            | <b>✓</b>            | <b>✓</b> | ✓        |  |  |  |
| Dr. A K Khandelwal<br>(Ceased to be member<br>w.e.f. 10.06.2007)   | Leave of<br>Absence        | Leave of<br>Absence | ✓                   | ✓        | ✓        |  |  |  |
| Mr. T S Narayanasami<br>(Appointed as member<br>on 19.06.2007)     |                            |                     |                     |          |          |  |  |  |
| Mr. A V Muralidharan<br>(Ceased to be member<br>w.e.f. 21.02.2007) | <b>✓</b>                   | <b>✓</b>            | <b>√</b>            | <b>√</b> |          |  |  |  |
| Mr. N S R Chandra Prasad<br>(Appointed as member<br>on 13.03.2007) |                            |                     |                     |          | <b>√</b> |  |  |  |

The Audit Committee oversees the Company's financial reporting processes and disclosure, reviews the financial results of the Company at periodic intervals and its financial and risk management policies, evaluates the internal and external audit systems and the adequacy of internal control system and considers the audit findings and investigations.

The Audit Committee reviews the audit of all the offices of the Company conducted throughout the year. It determines the scope of audit and gives directions for correcting irregularities. The Company's Annual Accounts for the year 2006-07 were reviewed by the Audit Committee at its meeting held on 27.06.2007. The Committee held discussion with the statutory auditors and recommended the same to the Board of Directors for approval.

#### XXVII. INVESTMENT COMMITTEE:

Investment Committee is another sub-committee of the Board which is functioning in the Company. The Committee was constituted in the year 2001 under Section 9 of IRDA (Investment) Regulations, 2000.

The Investment Committee presently consists of five members – Mr. B Chakrabarti, Chairman-cum-Managing Director (CMD), Mr. G C Chaturvedi, Non-Executive Director,



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Mr. T S Narayanasami, Non-Executive Director, Mr. A R Sekar, Director, Financial Advisor and Company Secretary and Mr. A R Prabhu, Appointed Actuary. The Chairman of the Committee is CMD, Mr. B Chakrabarti.

Mr. T S Narayanasami became a member of the Committee with effect from 19.06.2007. Mr. R K Joshi, Dr. A K Khandelwal and Mr. A V Muralidharan ceased to be members effective 01.05.2007, 10.06.2007 and 21.02.2007 respectively, on their ceasing to be directors.

Investment Committee scrutinizes the investment proposals and recommends them to the Board for approval. It considers and approves investment proposals within the financial limits delegated to it by the Board. The Committee also reviews the Investment Policy and supervises and controls all investment activities of the Company.

The Committee met four times during the year. The attendance during meetings is listed below:

| Name of the  | Attendance during Meetings |                     |          |                     |  |  |  |
|--|----------------------------|---------------------|----------|---------------------|--|--|--|
| Member   | 28.04.06                   | 12.06.06            | 25.11.06 | 19.02.07            |  |  |  |
| Mr. B Chakrabarti  | <b>✓</b>                   | ✓                   | <b>✓</b> | ✓                   |  |  |  |
| Mr. G C Chaturvedi   | <b>√</b>                   | ✓                   | <b>√</b> | ✓                   |  |  |  |
| Mr. R K Joshi<br>(Ceased to be member<br>w.e.f. 01.05.2007)          | <b>√</b>                   | <b>√</b>            | ✓        | Leave of<br>Absence |  |  |  |
| Dr. A K Khandelwal<br>(Ceased to be member<br>w.e.f 10.06.2007)      | Leave of<br>Absence        | Leave of<br>Absence | <b>✓</b> | Leave of<br>Absence |  |  |  |
| Mr. T S Narayanasami<br>(Appointed as member<br>on 19.06.2007)       |                            |                     |          |                     |  |  |  |
| Mr. A V Muralidharan<br>(Ceased to be Director<br>w.e.f. 21.02.2007) | <b>✓</b>                   | <b>✓</b>            | ✓        | <b>✓</b>            |  |  |  |
| Mr. A R Sekar  | <b>✓</b>                   | ✓                   | ✓        | <b>✓</b>            |  |  |  |
| Mr. A R Prabhu<br>(Appointed Actuary)                                | <b>√</b>                   | ✓                   | <b>√</b> | ✓                   |  |  |  |

#### XXVIII. AUDITORS:

Under Section 619 of the Companies Act, 1956, the Comptroller and Auditor General of India, appointed M/s. Sharp & Tannan, M/s. Karnavat & Co. and M/s. Sarda & Pareek as the central statutory auditors of the Company for the year 2006-07. Branch auditors for the various regional offices and divisional offices in India and for the foreign branch offices were also appointed for the year. The Board of Directors expresses its gratitude for the directions and guidance given by the statutory auditors in drawing up the Company's annual results.

#### XXIX. SUBSIDIARY COMPANIES:

#### The New India Assurance Company (Trinidad & Tobago) Limited:

New India holds 83.9% of the capital of The New India Assurance Company (Trinidad & Tobago) Limited.

As required by Section 212 of the Companies Act, 1956, the Report and Accounts of the subsidiary for the year ended 31<sup>st</sup> December 2006 are appended hereto.

The Authorised Capital of The New India Assurance Company (Trinidad & Tobago) Ltd. consists of 2,20,00,000 shares of no par value. The Issued and fully Paid-up Capital of the subsidiary consists of 1,74,18,946 shares of no par value, i.e., TT\$ 1,74,18,000.

The subsidiary follows calendar year of accounting. During the year, the Company has an underwriting profit of TT\$ 16,27,000 as against TT\$ 8,56,000 in last year. Investment Income is TT\$ 39,92,000 while Other Losses are TT\$ 1,08,000. The Company has a Net Income of TT\$ 55,11,216 before taxation. It has transferred an amount of TT\$ 2,00,000 to a Special Catastrophe Reserve Fund. The subsidiary paid a dividend of TT\$ 11,96,000 during the year.

#### The New India Assurance Company (Sierra Leone) Limited:

The New India Assurance Company (Sierra Leone) Limited is a wholly owned subsidiary of New India based in Sierra Leone. The subsidiary has closed down business operations with effect from 1<sup>st</sup> January 2003, due to the civil disturbances prevailing in that country. The Company has not declared any dividend for the year 2006.

In compliance with the provisions of Section 212 of the Companies Act, 1956, the Report and Accounts of the New India Assurance Company (Sierra Leone) Limited for the year ended 31st December, 2006 are appended hereto.

#### Prestige Assurance PLC., Nigeria:

Prestige Assurance Plc., Nigeria earlier an associate company of New India, has become its subsidiary this year with New India's stake in the Company crossing 51%. Calendar year of accounting is followed by the Company.

The Company generated an operating profit of N 60.05 crores. The income before taxation of the Company is N 48.04 crores. The Directors have recommended a dividend of N 23.93 crores during the year 2006.

The audited annual accounts of the Company for the year 2006 is appended hereto. The accounts have been approved by the Board of Directors on 06.06.2007.

#### XXX. ADOPTION OF ACCOUNTS BY SHAREHOLDERS:

The Company's Annual Accounts for the year 2005-06 were adopted by the shareholders at the Annual General Meeting held on 28.08.2006. All the shareholders, directors as well as the Chairman of Audit Committee attended the Meeting.

#### XXXI. SUBMISSION OF ACCOUNTS BEFORE PARLIAMENT:

The Ministry of Finance, Insurance Division has confirmed that the Annual Report of the Company for the year 2005-2006 along with the Directors' Report were placed before Rajya Sabha on 19<sup>th</sup> December 2006 and before Lok Sabha on 15<sup>th</sup> December 2006 as per the requirement of Section 619A read with 619B of the Companies Act, 1956.



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#### XXXII. DIRECTORS' RESPONSIBILITY STATEMENT:

Pursuant to the requirements under Section 217(2AA) of the Companies Act, 1956, the Board of Directors of the Company hereby state and confirm that;

- a) in the preparation of the Annual Accounts, the applicable accounting standards have been followed along with proper explanation relating to material departures.
- the Directors have selected accounting policies and applied them consistently and made judgements and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company at the end of financial year and of the profit of the Company for the year under review.
- the Directors have taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of the Companies Act, 1956, for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities.
- d) the Directors have arranged preparation of the accounts for the financial year ended 31st March, 2007 on 'going concern' basis.

## XXXIII. ADDITIONAL INFORMATION REQUIRED UNDER THE COMPANIES (DISCLOSURE OF PARTICULARS IN THE REPORT OF THE BOARD OF DIRECTORS) RULES, 1988:

The Company is not engaged in any manufacturing activity and as such no particulars are required to be disclosed under the Companies (Disclosure of Particulars in the Report of Board of Directors) Rules, 1988 as regards Conservation of Energy or Technology Absorption.

#### XXXIV. ACKNOWLEDGEMENT:

Board of Directors expresses sincere gratitude to all the customers of the Company and the insuring public for the support extended to the Company all these years.

Board is grateful to all the agents (individuals and corporate), surveyors, intermediaries, reinsurance brokers and to all New Indians in India and abroad, for their best efforts in achieving organisational goals.

Directors are thankful to the Ministry of Finance (Insurance Division), Insurance Regulatory and Development Authority (IRDA), General Insurers' (Public Sector) Association of India (GIPSA), and the Principal Director of Commercial Audit & Ex-officio Member, Audit Board - I, Mumbai, for their timely directions, guidance and support.

B. Chakrabarti Chairman-cum-Managing Director

G. C. Chaturvedi
T. S. Narayanasami
Director
N. S. R. Chandra Prasad
Director
A. R. Sekar
Director

Place : Mumbai, Dated : 2<sup>nd</sup> August 2007

#### PERFORMANCE OF SOCIALLY RELEVANT SCHEMES DURING LAST FIVE YEARS

| Policy<br>Details | Year    | No.of<br>Policies<br>issued | No.<br>of<br>Persons/<br>Animals<br>Covered | Amount<br>of<br>Premium<br>(Rs. in<br>Lakhs) | No.of<br>Claims<br>Reported | No.of<br>Claims<br>Settled | Amount of<br>Claims<br>Settled<br>(Rs. in<br>Lakhs) | Claim<br>Ratio<br>% |
|-------------------|---------|-----------------------------|---|--|-----------------------------|----------------------------|---|---------------------|
| Cattle            | 2002-03 | 142562                      | 447675                                      | 2603.21                                      | 31900                       | 28802                      | 2396.95   | 92.08               |
| Insurance         | 2003-04 | 131158                      | 378909                                      | 2435.78                                      | 30940                       | 29230                      | 2120.87   | 87.07               |
|                   | 2004-05 | 141039                      | 442977                                      | 3018.08                                      | 30138                       | 25332                      | 2003.72   | 66.39               |
|                   | 2005-06 | 175612                      | 594380                                      | 3842.76                                      | 35158                       | 31397                      | 2483.22   | 53.29               |
|                   | 2006-07 | 181054                      | 635092                                      | 4128.10                                      | 39926                       | 42631                      | 3055.25   | 74.01               |
| Livestock         | 2002-03 | 67951                       | 193862                                      | 560.03                                       | 7975                        | 7201                       | 599.24  | 107                 |
| Insurance         | 2003-04 | 65492                       | 179293                                      | 495.70                                       | 7736                        | 7308                       | 530.22  | 106.96              |
|                   | 2004-05 | 65982                       | 180168                                      | 499.58                                       | 6838                        | 4653                       | 148.55  | 29.73               |
|                   | 2005-06 | 71520                       | 245306                                      | 676.73                                       | 7520                        | 5737                       | 183.19  | 50.34               |
|                   | 2006-07 | 77058                       | 320332                                      | 896.93                                       | 9975                        | 10761                      | 350   | 39.02               |
| Agricultural      | 2002-03 | 33525                       | 40885                                       | 146.35                                       | 3615                        | 2062                       | 54.09   | 36.96               |
| Pumpset           | 2003-04 | 55242                       | 77311                                       | 131.47                                       | 3112                        | 1941                       | 96.25   | 73.21               |
| Insurance         | 2004-05 | 34565                       | 41688                                       | 146.34                                       | 3069                        | 1817                       | 51.62   | 35.27               |
|                   | 2005-06 | 36525                       | 57320                                       | 163.58                                       | 3025                        | 2555                       | 56.20   | 43.54               |
|                   | 2006-07 | 40220                       | 58306                                       | 166.19                                       | 4115                        | 4022                       | 75.25   | 45.23               |
| Janata            | 2002-03 | 196140                      | 16934769                                    | 668.96                                       | 10258                       | 4349                       | 4188  | 626.05              |
| Personal          | 2003-04 | 849239                      | 18674579                                    | 1846.04                                      | 8248                        | 6907                       | 400   | 21.67               |
| Accident          | 2004-05 | 762963                      | 7167246                                     | 1462.39                                      | 7942                        | 5343                       | 2482  | 169.72              |
| Insurance         | 2005-06 | 6820250                     | 6542400                                     | 1308.48                                      | 7592                        | 5250                       | 2260  | 156.90              |
|                   | 2006-07 | 685520                      | 7278901                                     | 1400.72                                      | 5020                        | 5966                       | 1820.93   | 130.35              |
| Gramin            | 2002-03 | 9850                        | 203567                                      | 14.88  | 330                         | 225                        | 140.5   | 944.22              |
| Personal          | 2003-04 | 9385                        | 144241                                      | 46.08  | 252                         | 50                         | 19.1  | 41.45               |
| Accident          | 2004-05 | 9401                        | 161627                                      | 61.95  | 215                         | 125                        | 6.2   | 10.01               |
| Insurance         | 2005-06 | 4250                        | 117895                                      | 33.33  | 315                         | 195                        | 17.73   | 163.13              |
|                   | 2006-07 | 18671                       | 121295                                      | 50.98  | 675                         | 546                        | 34.5  | 67.71               |
| Personal          |         |                             |   |  |                             |                            |   |                     |
| Accident          | 2002-03 | 3986                        | 1169856                                     | 223.4  | 381                         | 137                        | 65.94   | 29.52               |
| Insurance         | 2003-04 | 4579                        | 1792263                                     | 275.53                                       | 425                         | 290                        | 102.99  | 37.38               |
| Scheme for        | 2004-05 | 4683                        | 2087971                                     | 374.53                                       | 881                         | 520                        | 134.87  | 36.01               |
| Kissan Credit     | 2005-06 | 3120                        | 720635                                      | 174.55                                       | 225                         | 79                         | 28.44   | 14.71               |
| Card Holders      | 2006-07 | 4575                        | 889840                                      | 333.25                                       | 175                         | 120                        | 60.25   | 18.07               |



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#### PERFORMANCE OF SOCIALLY RELEVANT SCHEMES DURING LAST FIVE YEARS

| Policy<br>Details | Year    | No.of<br>Policies<br>issued | No.<br>of<br>Persons/<br>Animals<br>Covered | Amount<br>of<br>Premium<br>(Rs. in<br>Lakhs) | No.of<br>Claims<br>Reported | No.of<br>Claims<br>Settled | Amount of<br>Claims<br>Settled<br>(Rs. in<br>Lakhs) | Claim<br>Ratio<br>% |
|-------------------|---------|-----------------------------|---|--|-----------------------------|----------------------------|---|---------------------|
| Mediclaim         | 2002-03 | 937012                      | 3086763                                     | 35443.00                                     | 201108                      | 196300                     | 31053.00  | 87.61               |
|                   | 2003-04 | 949648                      | 2856675                                     | 36641.73                                     | 167898                      | 161959                     | 30068.12  | 82.06               |
|                   | 2004-05 | 1060028                     | 3617132                                     | 45539.48                                     | 232712                      | 237053                     | 48980.00  | 107.56              |
|                   | 2005-06 | 1221880                     | 5711438                                     | 59083.40                                     | 977121                      | 757391                     | 70376.26  | 119.11              |
|                   | 2006-07 | 1130913                     | 6232431                                     | 74841.55                                     | 613463                      | 552623                     | 74105.50  | 99.02               |
| Bhagyashree       | 2002-03 | 478                         | 6970  | 1.95   | 59                          | 32                         | 8   | 410.26              |
| Child Welfare     | 2003-04 | 756                         | 4965  | 1.48   | 1                           | 1                          | 0.25  | 16.89               |
| Policy            | 2004-05 | 176                         | 1893  | 1.04   | 3                           | 0                          | 0   | 0                   |
|                   | 2005-06 | 409                         | 1184  | 1.84   | 0                           | 1                          | 0.25  | 29.76               |
|                   | 2006-07 | 287                         | 352   | 0.37   | 0                           | 0                          | 0   | 0                   |
| Rajrajeshwari     | 2002-03 | 1619                        | 142191                                      | 34.71  | 322                         | 215                        | 31.52   | 90.81               |
| Mahila Kalyan     | 2003-04 | 978                         | 305370                                      | 63.21  | 229                         | 189                        | 35.51   | 56.18               |
| Yojana            | 2004-05 | 1598                        | 9239  | 4.87   | 164                         | 162                        | 12.79   | 262.63              |
| -                 | 2005-06 | 1432                        | 18503                                       | 4.37   | 219                         | 209                        | 20.83   | 276.66              |
|                   | 2006-07 | 322                         | 2309  | 1.22   | 0                           | 0                          | 0   | 0                   |
| Jan Arogya        | 2002-03 | 26176                       | 55791                                       | 47.64  | 3977                        | 13412                      | 90.63   | 190.24              |
| 0,                | 2003-04 | 16985                       | 75966                                       | 51.56  | 2225                        | 1930                       | 57.18   | 110.90              |
|                   | 2004-05 | 15542                       | 67391                                       | 74.83  | 1940                        | 1767                       | 102.99  | 137.63              |
|                   | 2005-06 | 20061                       | 83631                                       | 62.56  | 3461                        | 3447                       | 90.48   | 136.80              |
|                   | 2006-07 | 17669                       | 105393                                      | 96.14  | 2796                        | 2332                       | 91.15   | 94.81               |
| Universal         | 2003-04 | 66290                       | 236490                                      | 365.07                                       | 185                         | 54                         | 2.18  | 0.6                 |
| Health            | 2004-05 | 5311                        | 15641                                       | 21.82  | 74                          | 58                         | 2.5   | 11.46               |
| Insurance         | 2005-06 | 2150                        | 4884  | 5.07   | 150                         | 88                         | 4.16  | 82.05               |
| Scheme            | 2006-07 | 5291                        | 23098                                       | 38.14  | 851                         | 746                        | 32.79   | 85.97               |

### वार्षिक प्रतिवेदन - Annual Report

2006-07

COMMENTS OF THE COMPTROLLER AND AUDITOR GENERAL OF INDIA UNDER SECTION 619(4) OF THE COMPANIES ACT, 1956 ON THE ACCOUNTS OF THE NEW INDIA ASSURANCE COMPANY LIMITED, FOR THE YEAR ENDED 31 MARCH, 2007.

The preparation of financial statements of The New India Assurance Company Limited for the year ended 31 March 2007 in accordance with the financial reporting framework prescribed under the Companies Act, 1956 is the responsibility of the management of the company. The statutory auditors appointed by the Comptroller and Auditor General of India under section 619(2) of the Companies Act, 1956 are responsible for expressing opinion on these financial statements under section 227 of the Companies Act, 1956 based on independent audit in accordance with the auditing and assurance standards prescribed by their professional body the Institute of Chartered Accountants of India. This is stated to have been done by them vide their Audit Report dated 27 June 2007.

I on behalf of the Comptroller and Auditor General of India have conducted a supplementary audit under section 619(3)(b) of the Companies Act, 1956 of the financial statements of The New India Assurance Company Limited for the year ended 31 March, 2007. This supplementary audit has been carried out independently without access to the working papers of the statutory auditors and is limited primarily to inquiries of the statutory auditors and company personnel and a selective examination of some of the accounting records. On the basis of my audit nothing significant has come to my knowledge which would give rise to any comment upon or supplement to Statutory Auditors' report under section 619(4) of the Companies Act, 1956.

For and on the behalf of the Comptroller and Auditor General of India

(SUSHAMA V. DABAK)

Principal Director of Commercial Audit and Ex-Officio Member, Audit Board-I, Mumbai

Place : Mumbai Dated : 01 Aug. 2007



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Estbd. 1919

ADDENDUM TO DIRECTORS' REPORT DATED  $2^{nd}$  AUGUST, 2007 AS PER SECTION 217(3) OF THE COMPANIES ACT, 1956 - RESPONSE TO THE QUALIFICATIONS IN THE AUDITORS' REPORT DATED  $27^{TH}$  JUNE. 2007.

The Management's explanation for the qualifications mentioned in the above report, which are not explained by way of notes are as follows:

1. Para 1 of Auditors Report- Regarding non-compliance of IRDA regulations.

Note 8 (a)

i) Returns prescribed by Regulation 6 with respect to Compliance Report for exposure of investment, and delay in submission of returns:

The exposure is calculated manually by the department in the absence of an integrated software system. The Company has, however, submitted the compliance report for exposure for 2006-07, compiled manually, to IRDA on 17<sup>th</sup> June 2007. As the data has to be computed manually there has been delay in the submission. The Company will be able to maintain the time schedule once the necessary software, being developed, is in place.

Necessary care has been taken to keep the investments within the limits of exposure set by IRDA and at no point of time the Company has exceeded the prescribed limits.

Note 8 (b)

- i) The Company has disclosed separately for Health Insurance and Public/Product Liability of the business in India. However, the similar break up for foreign operations will be disclosed as soon as the necessary modifications are carried out in their software.
- ii) Provisions against investments/loans/sundry debtors: The formats prescribed by IRDA are in conformity with the Company's practice. The Company has, by way of footnotes in the respective schedules, given the full details of amount considered as NPA/doubtful.
- iii) The company has a large network of offices and collating of data regarding cash/bank transactions is a difficult task. It is trying to overcome the difficulties for preparation of receipts and payments account on direct method basis. In view of the different platforms and software used in its foreign offices, it is very difficult to prepare a single cash flow statement for the Company as a whole.

#### 2. Para 2

(a) of Auditors Report- Non-reconciliation of inter office accounts:

Note no 9

Inter office reconciliations were fully carried out as at 31st March 2007 and pending entries identified. Reconciliation of inter office transactions is a continuous process and necessary care has been taken to minimize the pending entries. Similar efforts will continue in the current year also. It has been the practice to send the demand notice to respective State Governments for outstanding dues on half yearly basis. In the demand notice, the balances outstanding on account of principal as well as overdues of interest which has not been disputed by the respective State Governments, are clearly stated.

As regards Term Loan Accounts which are restructured reconciliation of balances as per the Company's records and borrowers' records is carried out and accounts are suitably modified already.

(b) of Auditors' Report - Regarding historical/weighted average cost of listed equity/equity related instruments, the value of which were impaired on or before 31.03.2000.

### वार्षिक प्रतिवेदन - Annual Report

2006-07

The Company has prepared accounts as per IRDA Regulations for the first time for the year 2001-02. IRDA Regulations on Preparation of Financial Statements require insurers to assess at each Balance Sheet whether any impairment in value of specified assets has occurred and to recognise the same in Revenue. Further the regulations also require to incorporate any reversal of impairment loss recognized in earlier years.

The Company, as per its own internal guidelines as also guidelines issued by GIC, has been working out impairment in value in respect of equity/preference shares. This exercise has been carried out for more than 25 years even before notification of the same by IRDA in 2000-01. Further, over the years the historical cost has undergone changes on account of subscription to rights shares, allotment of bonus shares, conversion of other securities into equity etc. Moreover, the Company did not have the practice of working out reversal of impairment loss recognised in earlier years and hence the details of amount impaired prior to 31-03-2000 is not available. This has been clearly stated in its Accounting Policy .

(c) of Auditors' Report- non-reconciliation of reinsurers balances

The task force set up for this purpose has substantially completed the reconciliation of balances under treaty cessions. Reconciliation of facultative reinsurance balances and accepted treaty balances has been taken up during the year.

(d) of Auditors Report- non-provision of tax liability on income in foreign countries

It has not been possible to ascertain with reasonable accuracy the tax liability in foreign countries before filing of the returns and therefore it has been the Company's practice to account the same on payment basis.

3. Para '3' of the Auditors' Report- Substantial strengthening in the areas of internal audit coverage and compliance

Internal Audit Department is aware of the need for changes in the coverage of the audit programmes to take care of the system audit and reinsurance audit. Second time audit of all operating offices has been carried out with special focus on banking, prevention of frauds, underwriting of large risks etc.

The Company has in place required systems and procedures for compliance of observations of Internal Audit. The Company has been conducting audit workshops to ensure compliance and resolving of audit queries. Special task force from Head Office of the Company visited eight Regional Offices and in a planned way conducted Audit Compliance Workshops and resolved a major portion of old pending queries.

4. Para '4' of the Auditors' Report- Regarding amortisation of expenses under Special Voluntary Retirement Scheme

The expenses have been amortized as per IRDA circular F&A/CIR/010/MAR-04 dated 23rd March 2004.

B. Chakrabarti Chairman-cum-Managing Director

G. C. Chaturvedi Director
T. S. Narayanasami Director
N. S. R. Chandra Prasad Director
A. R. Sekar Director

Place : Mumbai Dated : 2<sup>nd</sup> August 2007



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#### **MANAGEMENT REPORT**

- 1. We confirm that the registration granted by the Insurance Regulatory & Development Authority is valid during the year. The same is renewed for the year 2007-2008.
- 2. We confirm that all the dues payable to the statutory authorities have been duly paid.
- 3. We confirm that the shareholding pattern and transfer of shares during the year are in accordance with the statutory or regulatory requirements.
- 4. We confirm that the funds of the holders of policies issued in India have not been directly or indirectly invested outside India.
- 5. We confirm that the required solvency margins have been maintained.
- 6. We certify that the values of all the assets have been reviewed on the date of the Balance Sheet and in the best of our belief the assets set forth in the Balance Sheet are shown in the aggregate at amounts not exceeding their realizable or market value under the several headings- "Loans", "Investments", "Agents balances", "Outstanding Premiums", "Interest, Dividends and Rents outstanding", "Interest, Dividends and Rents accruing but not due", "Amounts due from other persons or Bodies carrying on insurance business", "Sundry Debtors", "Bills Receivable", "Cash" and several items specified under "Other Account".
- 7. The overall risk exposure for the risks accepted by us is limited to Rs.200 crores per risk except in respect of certain risks in which case there is an exposure of Rs.300 crores PML per policy. The same has been approved by the Board. We have made adequate reinsurance arrangements to mitigate the loss arising out of any major claim.
- 8. We have overseas operations in 27 countries. The foreign branches have their own reinsurance arrangements to protect their exposure. Over and above there is an excess of loss protection available which takes care of the exposure risk of the Company as a whole, including domestic and foreign branches.

The foreign branches/agencies generate enough revenue in local currencies to meet their liabilities arising out of their operations. Hence there is no major currency risk in the countries we operate.

As regards the country risk, by and large all the countries in which we operate are politically stable. We also have well defined acceptance limits for foreign operations, which limits our exposure in these countries.

9. The average claim settlement time during the preceding five years is as under:

| Year      | No. of day |
|-----------|------------|
| 2006-2007 | 132        |
| 2005-2006 | 134        |
| 2004-2005 | 136        |
| 2003-2004 | 116        |
| 2002-2003 | 99         |
|           |            |

### वार्षिक प्रतिवेदन - Annual Report



- 10. We certify that the investments have been valued as per the Accounting Regulations of the Insurance Regulatory and Development Authority and shown in the balance sheet.
- 11. All investment assets are reviewed periodically and assets are classified into performing and non-performing based on IRDA / RBI Prudential norms.
- 12. It is hereby confirmed:
  - (i) That in preparation of financial statements, the applicable accounting standards, principles and policies have been followed, except
    - a) The accounting of Tax Liability in Foreign Countries is made on cash basis which is not in conformity with AS 22 on Accounting for Taxes on Income.
    - b) Amortisation of additional actuarial liability for Pension, Gratuity and Leave Encashment on account of Special Voluntary Retirement Scheme as per guidelines given by IRDA.
  - (ii) That the management has adopted accounting policies and applied them consistently and made judgements and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company at the end of the financial year and of the operating profit of the Company for the year except as mentioned in para 12 (i) above.
  - (iii) That the management has taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the applicable provisions of the Insurance Act 1938 (4 of 1938) and Companies Act 1956 (1of 1956) for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities.
  - (iv) That the management has prepared the financial statements on a going concern basis.
  - (v) That the management has ensured that the internal audit system commensurate with the size and nature of business exists and is operating effectively.
- 13. There are no payments made to individuals, firms, companies and organizations in which directors of the Company are interested.

B. CHAKRABARTI

Chairman-cum-Managing Director

N. S. R. CHANDRA PRASAD

Director

A. R. SEKAR Director & Company Secretary

Mumbai,

Dated: 27th June 2007



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#### **AUDITORS' REPORT**

To the Members, **The New India Assurance Company Limited** 

We have audited the attached Balance Sheet of The New India Assurance Company Limited as at 31st March, 2007 and the annexed Fire, Marine & Miscellaneous Insurance Revenue Accounts, Profit and Loss Account and Receipts & Payments Account of the Company for the year ended on that date, in which are incorporated (a) Returns from twenty-six Regional Offices, three hundred and ninety three Divisional Offices and nine Foreign Branches audited by other firms of Auditors appointed by the Central Government; (b) Returns from eight foreign agencies audited by local auditors appointed by the Company; and (c) Returns of four unaudited run-off foreign agencies.

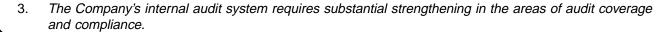
We report that:

These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in India. Those Standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

Further to our comments in the aforesaid paragraphs, we report that:

- 1. Attention is invited to Note number 8(a)(i) & (ii) & 8(b)(i) to (iii)) regarding non-compliance of Insurance Regulatory and Development Authority (IRDA) Regulations during the year. However, these non-compliances do not have any impact on the working results of the Company.
- 2. a. In view of Non-reconciliation of some inter-office balances and non-availability of balance confirmations (Refer Note number 9), we are unable to comment on the impact of adjustments arising out of reconciliations / confirmations of such balances on the financial statements.
  - b. The historical/weighted average cost of listed and unlisted equity / equity related instruments / preference shares, the value of which were impaired on or before 31.03.2000 is not available with the Company. As a result, the reversal of impairment losses recognized in the Profit and Loss/Revenue account prior to 01.04.2000 has not been accounted for. The impact of the same is not ascertainable. (Refer accounting policy number XII 11 & 12B).
  - c. In the absence of reconciliation of reinsurers' balances and non availability of balance confirmations as stated in Note number 3 (a), we are unable to comment on the impact of adjustments arising out of confirmations / reconciliations of such balances, on the financial statements.
  - d. The accounting of tax liability in foreign countries, is not in accordance with Accounting Standard 22 Accounting for Taxes on Income, in as much as the current tax is accounted for on cash basis instead of the amount payable on the taxable income for the period and the deferred tax is not recognized, the impact of which is not ascertained. (Refer accounting policy number XIII-(b)).





4. The amortisation of expenses on account of Pension, Gratuity and Leave Encashment under Special Voluntary Retirement Scheme during 2003-04 is not in accordance with Accounting Standard 15 "Accounting for Retirement Benefits". As a result the profit for the year and Miscellaneous Expenditure are over stated by Rs.1265.70 lakhs (Refer Note number-14).

#### **SUBJECT TO ABOVE**

- a. We have obtained all the information and explanations, which, to the best of our knowledge and belief were necessary for the purposes of our audit and found them satisfactory.
- b. In our opinion, proper books of account as required by law have been kept by the Company so far as appears from our examination of those books.
- c. The Balance Sheet, Revenue Accounts, Profit and Loss Account and Receipts and Payments Account are in agreement with the books of account and returns.
- d. In our opinion and to the best of our information, the Balance Sheet, Profit and Loss Account and Receipts and Payment Account comply with the accounting standards referred to in Section 211 (3C) of the Companies Act, 1956 to the extent applicable to the Company and are also in conformity with the accounting principles as prescribed in the IRDA Regulations, except preparation of Receipts and Payments Account has been drawn by "Indirect Method" instead of "Direct Method" as required by Part I of Schedule B.
- e. The reports of the regional auditors consolidating divisional auditors' reports, reports of the foreign branches and foreign agencies auditors have been forwarded to us and considered by us and were adequate for the purposes of our audit.
- f. The actuarial valuation of the liabilities as at 31<sup>st</sup> March 2007, has been certified by the appointed actuary. We have relied upon the appointed actuary's certificate for forming our opinion on the financial statements of the Company.
- g. As per Circular Number 8/2002 dated 22.03.2002 of the Department of Company Affairs the directors of the Government Companies are exempted from applicability of the provisions of section 274 (1)(g) of the Companies Act, 1956.
- h. We have reviewed the Management Report and there is no apparent mistake or material inconsistency with the financial statements.
- i. The Company has complied with the terms and conditions of the registration stipulated by the Insurance Regulatory and Development Authority.
- j. In our opinion, the investments have been valued in accordance with the provisions of the Insurance Act, 1938 and the applicable IRDA Regulations.
- k. In our opinion, the accounting policies selected by the Company are appropriate and are in compliance with the applicable accounting standards and with the accounting principles, as prescribed in the IRDA Regulations.
- I. In our opinion, and to the best of our information and according to the explanations given to us, the Balance Sheet, Revenue Accounts, Profit and Loss Account and Receipts and Payments Account have been drawn up in accordance with the applicable provisions of the Insurance Act, 1938, the Insurance Regulatory and Development Authority Act, 1999 and the Companies Act, 1956, to the extent applicable and in the manner so required and the financial statements read with significant



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accounting policies and notes thereon, give a true and fair view in conformity with the accounting principles generally accepted in India as applicable to insurance companies.

- (i) of the state of affairs of the Company in so far it relates to the Balance Sheet as at 31st March, 2007;
- (ii) of the surplus in so far it relates to the Revenue Accounts of Fire, Marine and Miscellaneous Business for the financial year ended on that date;
- (iii) of the profit in so far it relates to the Profit and Loss Account for the financial year ended on that date and
- (iv) for the receipts and payments in so far it relates to the Receipts and Payments Account for the financial year ended on that date.

As per our report of even date

For SHARP & TANNAN **Chartered Accountants** 

Ashwin Chopra Partner

Membership No. 38159

For KARNAVAT & Co. **Chartered Accountants** 

**Sunil Hirawat** Partner Membership No. 33951 For SARDA & PAREEK **Chartered Accountants** 

Niranjan Joshi Partner Membership No. 102789

Mumbai, 27th June 2007

### वार्षिक प्रतिवेदन - Annual Report

2006-07

CERTIFICATE FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2007 AS REQUIRED BY SCHEDULE 'C' OF INSURANCE REGULATORY & DEVELOPMENT AUTHORITY REGULATIONS, 2002 FOR PREPARATION OF FINANCIAL STATEMENTS AND AUDITOR'S REPORT OF INSURANCE COMPANIES.

#### We certify that:

1. (a) We have verified Cash and Bank balance, Investment and Securities relating to loans, subject to paragraph (b) herein mentioned below, on following basis:

| Sr. No. | <u>Asset</u>                | Nature of Verification   |
|---------|-----------------------------|--|
| 1       | Cash                        | Management Certificate and branch auditor's reports.                 |
| 2       | Bank Balance                | Bank Certificates and branch auditor's reports.                      |
| 3       | Investments                 | Custodians' Certificates (RBI & SHCIL) and Management's Certificate. |
| 4       | Securities relating to loan | Management's Certificate.  |

- (b) i) No confirmations were available from custodians in respect of following:
  - a) Investments in equity shares having book value of Rs. 1.35 lacs are under objection.
  - b) Equity shares and Debentures/ Bonds amounting to Rs. 0.91 lacs and Rs. 46.33 lacs respectively for which no evidence of ownership was available.
  - c) The number of equity shares and Debentures /Bonds actually held by Stock Holding Corporation of India Ltd. (Custodian) on behalf of the Company are in excess of the number of equity shares and Debentures / Bonds held as per the books of the Company. The value of such excess is Rs. 10.88 lacs and Rs. 8.30 lacs respectively.
  - ii) Investment in term loans, loans to state government for the purpose of Housing & Fire Fighting Equipments, Investments in Pass Through Certificates (PTC) and balances on account of restructuring/rescheduling of debts are subject to confirmations/reconciliations.
  - iii) No confirmations were available in respect of foreign investments amounting to Rs. 9.32 lacs.
- 2. To the best of our information and explanations given to us, the Company has not undertaken any trust as trustee.
- 3. No part of the assets of Policyholders' funds has been directly or indirectly applied in contravention of the provision of the Insurance Act, 1938 relating to the application & investment of the Policy Holders' funds.

As per our report of even date

For SHARP & TANNAN For KARNAVAT & Co. Chartered Accountants

Ashwin Chopra
Partner

Membership No. 38159

For KARNAVAT & Co. For SARDA & PAREEK Chartered Accountants

Sunil Hirawat
Partner

Membership No. 33951

For SARDA & PAREEK Chartered Accountants

Niranjan Joshi
Partner

Membership No. 38159

Membership No. 33951

Membership No. 102789

Mumbai, 27th June 2007



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### FIRE INSURANCE REVENUE ACCOUNT FOR THE YEAR ENDED 31ST MARCH, 2007

Registration Number : 190 Date of renewal with IRDA : 28.03.06

|    | Particulars   | Schedule | Current year<br>Rs (000) | Previous year<br>Rs (000) |
|----|---|----------|--------------------------|---------------------------|
| 1. | Premium earned (net)  | 1        | 941,84,04                | 830,87,92                 |
| 2. | Profit on sale or redemption of investments (policyholders) | )        | 110,58,23                | 95,65,79                  |
|    | Loss on sale or redemption of investments (policyholders)   |          | (18,37)                  | (1,38)                    |
| 3. | Interest dividend and rent (gross)                          |          | 105,13,96                | 79,35,22                  |
|    | Total (A)   |          | 1157,37,86               | 1005,87,55                |
| 1. | Claims incurred (net)                                       | 2        | 560,05,83                | 601,50,80                 |
| 2. | Commission  | 3        | 79,32,62                 | 71,78,36                  |
| 3. | Operating expenses related to insurance business            | 4        | 284,32,23                | 305,56,15                 |
| 4. | Others: Foreign taxes                                       |          | 29,78                    | 1,38,94                   |
|    | Amortisation, writeoff, provisions - investments            |          | 35,55                    | 6,06,12                   |
|    | Total (B)   |          | 924,36,01                | 986,30,37                 |
|    | Operating profit/loss(-) Total C=(A-B)                      |          | 233,01,85                | 19,57,18                  |
|    | Appropriations  |          |                          |                           |
|    | Transfer to share holders account (profit and loss account) | )        | 233,01,85                | 19,57,18                  |
|    | Transfer to catastrophic reserves                           |          | -                        | -                         |
|    | Transfer to other reserves                                  |          | -                        | -                         |
|    | Total   |          | 233,01,85                | 19,57,18                  |
|    |   |          |                          |                           |

Significant accounting policies and notes to accounts form integral part of the revenue account

As required by section 40C(2) of the Insurance Act 1938, we certify that, to the best of our knowledge and according to the information and explanations given to us, and so far as appears from our examination of the Company's books of account, all expenses of management, wherever incurred, whether directly or indirectly in respect of fire insurance business have been fully debited in the Fire Insurance Revenue account as expenses.

| A. R. Sekar Director and Company Secretary As per our report of even date | N. S. R. Chandra Prasad<br>Director                     | B. Chakrabarti Chairman-cum-Managing Director             |
|---|---|---|
| For <b>Sharp &amp; Tannan</b> Chartered Accountants                       | For <b>Karnavat &amp; Co.</b> Chartered Accountants     | For <b>Sarda &amp; Pareek</b> Chartered Accountants       |
| Ashwin Chopra Partner Membership No. 38159                                | <b>Sunil Hirawat</b><br>Partner<br>Membership No. 33951 | <b>Niranjan Joshi</b><br>Partner<br>Membership No. 102789 |

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#### MARINE INSURANCE REVENUE ACCOUNT FOR THE YEAR ENDED 31ST MARCH, 2007

Registration Number: 190 Date of renewal with IRDA: 28.03.06

| 164,37,56<br>34,15,30<br>(5,67)<br>32,47,21 | 168,59,73<br>36,26,26<br>(52)<br>30,08,13 |
|---|---|
| (5,67)                                      | (52)                                      |
| 32,47,21                                    |   |
|   | 30.08.13                                  |
|   | / / -                                     |
| 230,94,40                                   | 234,93,60                                 |
| 62,29,71                                    | 115,25,07                                 |
| 14,22,75                                    | 8,22,06                                   |
| 52,31,47                                    | 58,99,06                                  |
| 95  | 1,66                                      |
| 10,98                                       | 2,29,77                                   |
| 128,95,86                                   | 184,77,62                                 |
| 101,98,54                                   | 50,15,98                                  |
|   |   |
| 101,98,54                                   | 50,15,98                                  |
| -   | -   |
| -   | -   |
| 101,98,54                                   | 50,15,98                                  |
|   | 101,98,54                                 |

Significant accounting policies and notes to accounts form integral part of the revenue account

As required by section 40C(2) of the Insurance Act 1938, we certify that, to the best of our knowledge and according to the information and explanations given to us, and so far as appears from our examination of the Company's books of account, all expenses of management, wherever incurred, whether directly or indirectly in respect of marine insurance business have been fully debited in the Marine Insurance Revenue account as expenses.

| A. R. Sekar                    | N. S. R. Chandra Prasad | B. Chakrabarti                 |
|--------------------------------|-------------------------|--------------------------------|
| Director and Company Secretary | Director                | Chairman-cum-Managing Director |
| As per our report of even date |                         |                                |
| For Sharp & Tannan             | For Karnavat & Co.      | For Sarda & Pareek             |
| Chartered Accountants          | Chartered Accountants   | Chartered Accountants          |
| Ashwin Chopra                  | Sunil Hirawat           | Niranjan Joshi                 |
| Partner                        | Partner                 | Partner                        |
| Membership No. 38159           | Membership No. 33951    | Membership No. 102789          |



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### MISCELLANEOUS INSURANCE REVENUE ACCOUNT FOR THE YEAR ENDED 31ST MARCH, 2007

Registration Number : 190 Date of renewal with IRDA : 28.03.06

|    | Particulars                  |                                   | Schedule | Current year<br>Rs (000) | Previous year<br>Rs (000) |
|----|------------------------------|-----------------------------------|----------|--------------------------|---------------------------|
| 1. | Premium earned (net)         |                                   | 1        | 3428,89,52               | 3121,51,21                |
| 2. | Profit on sale or redemption | on of investments (policyholders) |          | 569,58,44                | 567,58,32                 |
|    | Loss on sale or redemptio    | n of investments (policyholders)  |          | (94,62)                  | (8,18)                    |
| 3. | Interest dividend and rent   | (gross)                           |          | 541,55,01                | 470,83,37                 |
|    |                              | Total (A)                         |          | 4539,08,35               | 4159,84,72                |
| 1. | Claims incurred (net)        |                                   | 2        | 3021,25,28               | 2915,24,77                |
| 2. | Commission                   |                                   | 3        | 297,33,48                | 296,27,79                 |
| 3. | Operating expenses relate    | d to insurance business           | 4        | 815,95,63                | 942,33,51                 |
| 4. | Others: Foreign taxes        |                                   |          | 98,74                    | 3,73,48                   |
|    | Amortisation, w              | riteoff, provisions - investments |          | 1,83,08                  | 35,96,42                  |
|    |                              | Total (B)                         |          | 4137,36,21               | 4193,55,97                |
|    | Operating profit/loss(-)     | Total C=(A-B)                     |          | 401,72,14                | (33,71,25)                |
|    | Appropriations               |                                   |          |                          |                           |
|    | Transfer to share holders a  | account (profit and loss account) |          | 401,72,14                | (33,71,25)                |
|    | Transfer to catastrophic re  | serves                            |          | -                        | -                         |
|    | Transfer to other reserves   |                                   |          | -                        | -                         |
|    |                              | Total                             |          | 401,72,14                | (33,71,25)                |
|    |                              | 2                                 |          |                          |                           |

Significant accounting policies and notes to accounts form integral part of the revenue account

As required by section 40C(2) of the Insurance Act 1938, we certify that, to the best of our knowledge and according to the information and explanations given to us, and so far as appears from our examination of the Company's books of account, all expenses of management, wherever incurred, whether directly or indirectly in respect of miscellaneous insurance business have been fully debited in the Miscellaneous Insurance Revenue account as expenses.

| A. R. Sekar Director and Company Secretary As per our report of even date | N. S. R. Chandra Prasad<br>Director                 | B. Chakrabarti Chairman-cum-Managing Director       |
|---|---|---|
| For <b>Sharp &amp; Tannan</b> Chartered Accountants                       | For <b>Karnavat &amp; Co.</b> Chartered Accountants | For <b>Sarda &amp; Pareek</b> Chartered Accountants |
| <b>Ashwin Chopra</b> Partner  | Sunil Hirawat<br>Partner                            | <b>Niranjan Joshi</b><br>Partner                    |
| Membership No. 38159  | Membership No. 33951                                | Membership No. 102789                               |

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### PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31ST MARCH, 2007

| Re   | gistration Number : 190   |                                  | Date of renewal with                     | IRDA: 28.03.06               |
|------|---|----------------------------------|--|------------------------------|
|      | Particulars   |                                  | Current year<br>Rs (000)                 | Previous year<br>Rs (000)    |
| 1.   | Operating profit/loss (-)   |                                  |  |                              |
|      | a) Fire insurance   |                                  | 233,01,85                                | 19,57,18                     |
|      | b) Marine insurance   |                                  | 101,98,54                                | 50,15,98                     |
|      | c) Miscellaneous insurance  |                                  | 401,72,14                                | (33,71,25)                   |
| 2.   | Income from investments   |                                  |  |                              |
|      | <ul> <li>a. Interest dividend and rent</li> </ul>                           |                                  | 420,86,21                                | 364,24,05                    |
|      | <ul> <li>b. Profit on sale of investment</li> </ul>                         |                                  | 442,64,88                                | 439,08,65                    |
|      | Less: Loss on sale of inves   |                                  | (73,53)                                  | (6,33)                       |
| 3.   | Other income-misc receipts, cre   | edit balances written back       | 15,09,20                                 | 38,64,44                     |
|      |   | Total (A)=1+2+3                  | 1614,59,29                               | 877,92,72                    |
| 4.   | Provisions(other than taxation)   |                                  |  | 4 00 40                      |
|      |   | nvestments (shareholders)        | 3,20,86                                  | 1,08,16                      |
|      | b. For doubtful debts - invest  |                                  | (3,13,43)                                | 1,72,12                      |
|      | <ul> <li>c. Others - amortisation, pro<br/>shares (shareholders)</li> </ul> | vision for thinly traded         | 1,34,85                                  | 25,01,94                     |
| 5.   |   | e related to insurance business) |  | 25,01,94                     |
| ٥.   | a. Others - interest on income  |                                  | (21,57)                                  | (5,34,86)                    |
|      | b. Profit/loss (-) on sale of as  |                                  | (54,59)                                  | (12,96)                      |
|      | c. Penalty for breach of tariff   |                                  | 11                                       | 1,55                         |
|      | , , , , , , , , , , , , , , , , , , ,                                       | Total (B)=(4+5)                  | 66,23                                    | 22,35,95                     |
|      | Drofit hafara toy (A.D.)  | (2) ()                           |  |                              |
|      | Profit before tax (A-B) Provision for taxation                              |                                  | 1613,93,06                               | 855,56,77                    |
|      | current tax   |                                  | 140,97,36                                | 11,24,71                     |
|      | fringe benefit tax  |                                  | 24,00,00                                 | 95,00,00                     |
|      | deferred tax  |                                  | 21,19,33                                 | 22,31,79                     |
|      | earlier years tax   |                                  | (32,61,73)                               | 10,27,54                     |
|      | wealth tax  |                                  | 43,16                                    | 35,00                        |
|      | Profit after tax  |                                  | 1459,94,94                               | 716,37,73                    |
|      | Appropriations  |                                  |  |                              |
|      | Proposed final dividend   |                                  | 292,00,00                                | 130,00,00                    |
|      | b. Dividend distribution tax  |                                  | 49,63,00                                 | 18,23,25                     |
| Dra  | c. Transfer to general reserve  |                                  | 1118,31,94                               | 568,14,48                    |
|      | fit/loss (-) carried forward to the b<br>sic and diluted earnings per share |                                  | 73.00                                    | 35.82                        |
|      | nificant accounting policies and N  |                                  |  |                              |
|      | A. R. Sekar   | N. S. R. Chandra Prasad          | B. Chak                                  |                              |
| Dire | ector and Company Secretary   | Director                         | Chairman-cum-Ma                          |                              |
|      | per our report of even date   | 253.61                           | C. C |                              |
|      | For Sharp & Tannan  | For <b>Karnavat &amp; Co.</b>    | For <b>Sa</b>                            | rda & Pareek                 |
|      | Chartered Accountants   | Chartered Accountants            |  | ed Accountants               |
| `    |   |                                  |  |                              |
|      | Ashwin Chopra Partner   | Sunil Hirawat                    |  | <b>njan Joshi</b><br>Partner |
|      |   | Partner                          |  |                              |
| IN   | Membership No. 38159  | Membership No. 33951             | iviembers                                | ship No. 102789              |



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#### BALANCE SHEET AS AT 31ST MARCH, 2007

| Registration Number : 190 |             | Date   | Date of renewal with IRDA: 28.03.06                  |                          |                           |              |              |
|---------------------------|-------------|--------|--|--------------------------|---------------------------|--------------|--------------|
|                           | Particulars |        | Schedule   | Current year<br>Rs (000) | Previous year<br>Rs (000) |              |              |
| Α.                        | Soi         | urces  | of funds   |                          |                           |              |              |
|                           | 1.          | Sha    | are capital  |                          | 5 & 5A                    | 200,00,00    | 200,00,00    |
|                           | 2.          | Res    | serves and surplus                                   |                          | 6                         | 5820,15,58   | 4608,03,08   |
|                           | 3.          | Fai    | value change account                                 |                          | -                         | 10948,35,49  | 12211,27,32  |
|                           | 4.          | Bor    | rowings  |                          | 7                         | -            | -            |
|                           |             |        |  | Total A                  |                           | 16968,51,07  | 17019,30,40  |
| В.                        | Apı         | plicat | tion of funds  |                          |                           |              |              |
|                           | 1.          | Inve   | estments   |                          | 8                         | 21070,06,70  | 20665,25,67  |
|                           | 2.          | Loa    | ns   |                          | 9                         | 745,45,33    | 786,51,86    |
|                           | 3.          | Fixe   | ed assets  |                          | 10                        | 132,64,66    | 121,06,18    |
|                           | 4.          | Def    | erred tax assets                                     |                          |                           | 40,56,00     | 61,75,33     |
|                           | 5.          | Cui    | rent assets  |                          |                           |              |              |
|                           |             | a.     | Cash and bank baland                                 | ces                      | 11                        | 3162,27,32   | 3059,70,85   |
|                           |             | b.     | Advances and other a                                 | ssets                    | 12                        | 2245,96,59   | 2230,12,18   |
|                           |             |        |  | Sub total(a+b)           |                           | 5408,23,91   | 5289,83,03   |
|                           |             | C.     | Current liabilities                                  |                          | 13                        | 7604,78,65   | 7134,74,24   |
|                           |             | d.     | Provisions   |                          | 14                        | 2871,27,58   | 2871,53,83   |
|                           |             |        |  | Sub total(c+d)           |                           | 10476,06,23  | 10006,28,07  |
|                           |             | Net    | current assets (a+b-c-c                              | 1)                       |                           | (5067,82,32) | (4716,45,04) |
|                           | 6.          |        | cellaneous expenditure<br>the extent not written off | or adjusted)             | 15                        | 47,60,70     | 101,16,40    |
|                           |             |        |  | Total B                  |                           | 16968,51,07  | 17019,30,40  |
|                           |             |        |  |                          |                           |              |              |

Significant accounting policies and notes to accounts form integral part of the Balance Sheet

A. R. Sekar N. S. R. Chandra Prasad B. Chakrabarti Director and Company Secretary Chairman-cum-Managing Director Director As per our report of even date For **Sharp & Tannan** For Karnavat & Co. For Sarda & Pareek Chartered Accountants Chartered Accountants Chartered Accountants **Ashwin Chopra Sunil Hirawat** Niranjan Joshi Partner Partner Partner

Membership No. 33951

Membership No. 102789

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Mumbai, 27th June 2007.

Membership No. 38159

## वार्षिक प्रतिवेदन - Annual Report

# 2006-07

### SCHEDULES TO FIRE INSURANCE REVENUE ACCOUNT FOR THE YEAR ENDED 31ST MARCH, 2007

| Registration Number : 190 D                           |                          |                          |
|---|--------------------------|--------------------------|
| Particulars   | Current year<br>Rs (000) | Previous year<br>Rs(000) |
| SCHEDULE 1 - FIRE                                     |                          |                          |
| PREMIUM EARNED (NET)                                  |                          |                          |
| Premium from direct business - in India               | 909,97,59                | 839,62,91                |
| - outside India                                       | 254,58,93                | 263,85,79                |
| - Total   | 1164,56,52               | 1103,48,70               |
| Add: Premium on reinsurance accepted                  | 391,95,18                | 280,33,80                |
| Less: Premium on reinsurance ceded                    | 503,59,60                | 553,06,52                |
| Net premium   | 1052,92,10               | 830,75,98                |
| Adjustment for change in reserve for un-expired risks | 111,08,06                | (11,94)                  |
| Total premium earned (ne                              | et) 941,84,04            | 830,87,92                |
| SCHEDULE 2 - FIRE CLAIMS INCURRED (NET)               |                          |                          |
| Claims Paid Direct                                    | 733,18,84                | 605,20,39                |
| Add: Claims on reinsurance accepted                   | 198,59,79                | 118,96,83                |
| Less: Claims on reinsurance ceded                     | 341,55,22                | 383,56,47                |
| Net claims paid                                       | 590,23,41                | 340,60,75                |
| Add:Claims outstanding at end (net)                   | 755,58,47                | 785,76,05                |
| Less :Claims outstanding at beginning (net)           | 785,76,05                | 524,86,00                |
| Total incurred claims (net                            | 560,05,83                | 601,50,80                |
| SCHEDULE 3 - FIRE<br>COMMISSION (NET)                 |                          |                          |
| Commission Direct                                     | 115,75,90                | 112,66,23                |
| Add : Commission on reinsurance accepted              | 63,96,55                 | 46,02,87                 |
| Less : Commission on reinsurance ceded                | 100,39,83                | 86,90,74                 |
| Commission (net)                                      | 79,32,62                 | 71,78,36                 |
| Break-up of Commission Direct                         |                          |                          |
| Direct Commission                                     | 92,55,22                 | 92,31,25                 |
| Direct Brokerage                                      | 13,19,08                 | 10,34,30                 |
| Corporate Agency Commission                           | 10,01,60                 | 10,00,68                 |
| Referrals   |                          |                          |
| Total Commission                                      | 115,75,90                | 112,66,23                |



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### SCHEDULES TO MARINE INSURANCE REVENUE ACCOUNT FOR THE YEAR ENDED 31ST MARCH, 2007

| Registration Number : 190                             | Date of renewal with IRDA: 28.03. |                          |
|---|-----------------------------------|--------------------------|
| Particulars   | Current year<br>Rs (000)          | Previous year<br>Rs(000) |
| SCHEDULE 1 - MARINE PREMIUM EARNED (NET)              |                                   |                          |
| Premium from direct business - in India               | 3210226                           | 2997847                  |
| - outside India                                       | 494534                            | 495466                   |
| - Total   | 3704760                           | 3493313                  |
| Add: Premium on reinsurance accepted                  | 113850                            | 68770                    |
| Less: Premium on reinsurance ceded                    | 1932864                           | 1918326                  |
| Net premium   | 1885746                           | 1643757                  |
| Adjustment for change in reserve for un-expired risks | 241990                            | (42216)                  |
| Total premium earned (net)                            | 1643756                           | 1685973                  |
| SCHEDULE 2 - MARINE<br>CLAIMS INCURRED (NET)          |                                   |                          |
| Claims paid direct                                    | 2929306                           | 2520190                  |
| Add: Claims on reinsurance accepted                   | 109195                            | 54452                    |
| Less: Claims on reinsurance ceded                     | 2149529                           | 1609265                  |
| Net claims paid                                       | 888972                            | 965377                   |
| Add:Claims outstanding at end (net)                   | 1799929                           | 2065930                  |
| Less :Claims outstanding at beginning (net)           | 2065930                           | 1878800                  |
| Total incurred claims (net)                           | 622971                            | 1152507                  |
| SCHEDULE 3 - MARINE<br>COMMISSION (NET)               |                                   |                          |
| Commission Direct                                     | 311741                            | 291002                   |
| Add: Commission on reinsurance accepted               | 25227                             | (17948)                  |
| Less : Commission on reinsurance ceded                | 194693                            | 190848                   |
| Commission (net)                                      | 142275                            | 82206                    |
| Break-up of Commission Direct                         |                                   |                          |
| Direct Commission                                     | 263384                            | 249403                   |
| Direct Brokerage                                      | 45152                             | 39120                    |
| Corporate Agency Commission                           | 3205                              | 2479                     |
| Referrals   |                                   | -                        |
| Total Commission (net)                                | 311741                            | 291002                   |

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# 2006-07

### SCHEDULES TO MISCELLANEOUS INSURANCE REVENUE ACCOUNT FOR THE YEAR ENDED 31ST MARCH, 2007

| Registration Number : 190                             | Date of renewal with     |                          |
|---|--------------------------|--------------------------|
| Particulars   | Current year<br>Rs (000) | Previous year<br>Rs(000) |
| SCHEDULE 1 - MISCELLANEOUS                            |                          |                          |
| PREMIUM EARNED (NET)                                  |                          |                          |
| Premium from direct business - in India               | 3786,19,80               | 3652,08,30               |
| - outside India                                       | 615,53,96                | 570,64,29                |
| - Total   | 4401,73,76               | 4222,72,59               |
| Add: Premium on reinsurance accepted                  | 65,19,98                 | 44,91,45                 |
| Less: Premium on reinsurance ceded                    | 956,66,28                | 920,12,47                |
| Net premium   | 3510,27,46               | 3347,51,57               |
| Adjustment for change in reserve for un-expired risks | 81,37,94                 | 226,00,36                |
| Total premium earned (net)                            | 3428,89,52               | 3121,51,21               |
| SCHEDULE 2 - MISCELLANEOUS<br>CLAIMS INCURRED (NET)   | <del></del>              |                          |
| Claims paid direct                                    | 3459,12,81               | 3050,86,28               |
| Add: Claims on reinsurance accepted                   | 27,17,60                 | 21,20,85                 |
| Less: Claims on reinsurance ceded                     | 775,65,73                | 538,02,73                |
| Net claims paid                                       | 2710,64,68               | 2534,04,40               |
| Add:Claims outstanding at end (net)                   | 4823,64,79               | 4513,04,19               |
| Less :Claims outstanding at beginning (net)           | 4513,04,19               | 4131,83,82               |
| Total incurred claims (net)                           | 3021,25,28               | 2915,24,77               |
| SCHEDULE 3 - MISCELLANEOUS                            |                          |                          |
| COMMISSION (NET)                                      | 4==                      |                          |
| Commission Direct                                     | 459,69,22                | 468,86,64                |
| Add : Commission on reinsurance accepted              | 14,51,99                 | 7,36,67                  |
| Less : Commission on reinsurance ceded                | 176,87,73                | 179,95,52                |
| Commission (net)                                      | <u>297,33,48</u>         | 296,27,79<br>————        |
| Break-up of Commission Direct                         |                          |                          |
| Direct Commission                                     | 377,83,68                | 398,15,10                |
| Direct Brokerage                                      | 49,38,94                 | 43,70,24                 |
| Corporate Agency Commission                           | 32,46,60                 | 27,01,30                 |
| Referrals   |                          |                          |
| Total Commission                                      | 459,69,22                | 468,86,64                |



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| Reg | istration Number : 190                                | Date of renewal with     | IRDA : 28.03.0            |
|-----|---|--------------------------|---------------------------|
|     | Particulars   | Current year<br>Rs (000) | Previous year<br>Rs (000) |
| SCH | HEDULE 4  |                          |                           |
| OPE | ERATING EXPENSES RELATED TO INSURANCE BUSINESS        |                          |                           |
| 1.  | Employees remuneration and welfare benefits           | 815,86,83                | 1040,92,53                |
| 2.  | Travel conveyance and vehicle running expenses        | 38,27,75                 | 32,15,75                  |
| 3.  | Training expenses                                     | 2,56,30                  | 3,33,99                   |
| 4.  | Rent rates and taxes                                  | 54,20,67                 | 42,92,21                  |
| 5.  | Repairs   | 36,95,86                 | 35,87,40                  |
| 3.  | Printing and stationery                               | 31,84,90                 | 25,36,24                  |
| 7.  | Communication expenses                                | 20,92,08                 | 20,87,09                  |
| 3.  | Legal and professional charges                        | 83,52,55                 | 66,86,59                  |
| 9.  | Auditors fees and expenses                            | 3,10,43                  | 2,94,82                   |
| 10. | Advertisement and publicity                           | 23,08,33                 | 21,22,61                  |
| 11. | Interest and bank charges                             | 6,29,77                  | 6,20,55                   |
| 12. | Others:   |                          |                           |
|     | Exchange gain(-)/loss                                 | (8,92,28)                | (34,05,64)                |
|     | Provision for bad and doubtful debts                  | 28,87                    | 15,42,30                  |
|     | IT implementation                                     | 7,25,81                  | 3,35,41                   |
|     | Input service tax recovery                            | (61,92,52)               | (43,90,96)                |
|     | Donation to Prime Minister/Chief Minister Relief Fund | 4                        | 50,00                     |
|     | Donation to National Relief Fund                      | 0                        | 30,00                     |
|     | Others  | 54,11,52                 | 40,89,57                  |
| 13. | Depreciation  | 45,12,42                 | 25,68,26                  |
|     | Total   | 1152,59,33               | 1306,88,72                |
|     | Apportioned to fire segment                           | 284,32,23                | 305,56,15                 |
|     | Apportioned to marine segment                         | 52,31,47                 | 58,99,06                  |
|     | Apportioned to miscellaneous segment                  | 815,95,63                | 942,33,51                 |
|     | Total   | 1152,59,33               | 1306,88,72                |

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### SCHEDULES FOR THE YEAR ENDED 31ST MARCH, 2007

| Re | gistration Number : 190                                     | : 190 Date of renewal with IRDA : 28.03.06 |                           |
|----|---|--|---------------------------|
|    | Particulars   | Current year<br>Rs (000)                   | Previous year<br>Rs (000) |
| SC | HEDULE 5  |  |                           |
| SH | ARE CAPITAL   |  |                           |
| 1. | Authorised capital 30,00,00,000 Equity shares of Rs 10 each | 300,00,00                                  | 300,00,00                 |
| 2. | Issued capital 20,00,00,000 Equity shares of Rs 10 each     | 200,00,00                                  | 200,00,00                 |
| 3. | Subscribed capital 20,00,00,000 Equity shares of Rs 10 each | 200,00,00                                  | 200,00,00                 |
| 4. | Called up capital 20,00,00,000 Equity shares of Rs 10 each  | 200,00,00                                  | 200,00,00                 |
|    | Total   | 200,00,00                                  | 200,00,00                 |

### SCHEDULE 5A

### PATTERN OF SHARE HOLDINGS AS CERTIFIED BY MANAGEMENT

Numbers in (000)

| Share holder       | curr     | ent year     | previous year |              |  |
|--------------------|----------|--------------|---------------|--------------|--|
|                    | Numbers  | % of holding | Numbers       | % of holding |  |
| Promoters - Indian | 20,00,00 | 100          | 20,00,00      | 100          |  |
| - Foreign          | -        | -            | -             | -            |  |
| Others             | -        | -            | -             | -            |  |
| Total              | 20,00,00 | 100          | 20,00,00      | 100          |  |



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|     | Particulars                     |                                      | Current year<br>Rs (000) | Previous year<br>Rs (000) |
|-----|---------------------------------|--------------------------------------|--------------------------|---------------------------|
| SCI | HEDULE 6                        |                                      |                          |                           |
| RES | SERVES AND SURPLUS              |                                      |                          |                           |
| 1.  | Capital reserve                 | (Op. balance)                        | 5,75                     | 5,75                      |
|     | Addition during the year        |                                      | -                        |                           |
|     | Deduction during the year       |                                      | -                        |                           |
|     |                                 | (Cl.balance)                         | 5,75                     | 5,75                      |
| 2.  | Capital redemption reserve      |                                      | -                        |                           |
| 3.  | Share Premium                   |                                      | -                        |                           |
| 4.  | General reserves                | (Op. balance)                        | 4622,79,03               | 4103,53,23                |
|     | Addition during the year - bala | ance transferred from P & L account. | 1118,31,94               | 568,14,48                 |
|     | Transfer from Investment reser  | rve                                  | -                        | 1,11,32                   |
|     | Deduction during the year -Iss  | ue of Bonus Shares                   | -                        | 50,00,00                  |
|     |                                 | (Cl. balance)                        | 5741,10,97               | 4622,79,03                |
| 5.  | Catastrophe reserve             |                                      | -                        | ,                         |
| 3.  | Other reserves                  |                                      | -                        |                           |
|     | a. Investment reserves          | (Op. balance)                        | -                        | 1,11,32                   |
|     | Addition during the year        |                                      | -                        |                           |
|     | Deduction during the yea        | r                                    | -                        | 1,11,32                   |
|     |                                 | (Cl.balance)                         | -                        |                           |
|     | b. Foreign Currency Transla     | tion Reserve                         |                          |                           |
|     | Opening Balance                 |                                      | (14,81,70)               | 61,71,11                  |
|     | Addition During the year        |                                      | 93,80,56                 |                           |
|     | Deduction During the year       | ır                                   | -                        | 76,52,81                  |
|     | Closing Balance                 |                                      | 78,98,86                 | (14,81,70                 |
| 7.  | Balance of profit in profit and | loss account                         | <u> </u>                 |                           |
|     |                                 | Total                                | 5820,15,58               | 4608,03,08                |
| SCI | HEDULE 7                        |                                      |                          |                           |
|     | RROWINGS                        |                                      |                          |                           |
| 1.  | Debentures / bonds              |                                      | -                        |                           |
| 2.  | Banks                           |                                      | -                        |                           |
| 3.  | Financial institutions          |                                      | -                        |                           |
| 4.  | Others                          |                                      | -                        |                           |
|     |                                 | Total                                | Nil                      | Ni                        |

| IRDA : 28.03.0           | Date of renewal with     | ration Number : 190                                     |
|--------------------------|--------------------------|---|
| Previous yea<br>Rs (000) | Current year<br>Rs (000) | Particulars   |
|                          |                          | DULE 8  |
|                          |                          | STMENTS   |
|                          |                          | erm investments   |
|                          |                          | Sovernment securities                                   |
| 2670,98,37               | 3241,19,08               | Central Govt securities                                 |
| 1213,71,95               | 1248,53,66               | State Government securities                             |
| 15,72,26                 | 11,14,19                 | British Government dominion securities                  |
| 188,58,92                | 184,67,46                | Foreign Government Securities                           |
| 125,08,02                | 115,26,65                | Other approved securities - Govt. guaranteed securities |
|                          |                          | Other investments                                       |
|                          |                          | . Shares  |
| 13267,22,79              | 12072,17,94              | aa. Equity  |
|                          | -                        | Equity share odd lots                                   |
|                          | -                        | bb. Preference  |
| 1,20                     | -                        | Preference shares                                       |
|                          | -                        | Preference shares of railways in India                  |
|                          | -                        | . Mutual funds  |
|                          | -                        | . Derivative instruments                                |
|                          |                          | . Debentures/Bonds/PTCs                                 |
| 797,20,90                | 848,87,76                | Debentures in India                                     |
| 75,37,18                 | 59,64,02                 | Other Debentures - Foreign                              |
|                          | -                        | . Other Securities (to be specified)                    |
|                          | -                        | Bhavishya Arogya investments                            |
| 16,38,21                 | 7,66,66                  | Foreign shares  |
| 14                       | 15                       | Foreign preference shares                               |
|                          | -                        | Foreign securities                                      |
|                          | -                        | Special deposit with Govt. of India                     |
| 9,09,44                  | 59,55,64                 | Subsidiaries  |
|                          | -                        | . Investment properties (real estate)                   |
| 749,60,22                | 1271,63,04               | nvestment in infrastructure and social sector           |
| 308,83,25                | 605,22,71                | nvestment in housing bonds                              |
| 836,24,14                | 932,01,96                | Other than approved investments                         |
| 20274,06,99              | 20657,60,92              | Total   |



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#### SCHEDULES FOR THE YEAR ENDED 31ST MARCH, 2007

Date of renewal with IRDA: 28.03.06 Registration Number: 190 Particulars Current year Previous year Rs (000) Rs (000) SCHEDULE 8 (CONT.) SHORT TERM INVESTMENTS 1. Government securities Central Govt. securities 97,46,33 144,19,12 State Govt. securities 88,22,10 61,56,11 Govt. guaranteed securities British Government dominion securities 9,30,80 9,10,75 Foreign Government securities 7,08,94 5,90,82 2. Other approved securities Govt. guaranteed securities 18,19,31 24,94,51 3. Other investments a. Shares aa. Equity Equity share odd lots bb. Preference b. Mutual funds c. Derivative instrument Debentures/Bonds/PTCs Debentures in India 116,12,08 84,97,37 Other debentures Foreign Other securities Special deposit with Govt. of India Subsidiaries 12,55,84 g. Investment properties (real estate) Investment in infrastructure and social sector 7,50,00 12,50,00 Investment in housing bonds 5,00,78 Other than approved investments 50,99,60 48,00,00 412,45,78 Total 391,18,68 **Grand Total** 21070,06,70 20665,25,67 Investments 1. India 20718,27,65 20344,89,67

[Debentures includes Rs (000) 43160 (PY 42207) towards std provision, shown under Sch 14.5]
[Housing sector bonds include Rs (000) 24420 (PY 12353) towards std.provision, shown under Sch 14.5]
[Investment in France Agency Rs (000) 1838 (PY 1838) provided as doubtful, shown under sch 14.5]
[Investment in infrastructure includes Rs (000) 51196 (PY 30484) towards std. Provision, shown under sch 14.5]
[Investment in OAS includes Rs (000) 5386 (PY 6001) towards std. Provision, shown under sch 14.5]
[Other than approved investments include Rs (000) 768838 (PY 918554) considered doubtful, shown under Sch 14.5]
Investment in associates amounting to Rs (000) 179475 (P.Y 120950) are included in equity shares stated above.
The aggregate amount of company's investments other than Listed Equity Securities is Rs (000) 79171115 (PY 64758232)
and Market value thereof is Rs (000) 77915003 (PY 64043405) as on 31.03.2007
[Equity shares/foreign shares include provision for dimunition in the value of thinly traded/unlisted shares amounting to Rs (000)
23481(PY 70579) shown under Sch 14.5]

351,79,05

320,36,00

2. Outside India

| Reg | istration Number : 190  | Date of renewal with     | IRDA: 28.03.06            |
|-----|---|--------------------------|---------------------------|
|     | Particulars   | Current year<br>Rs (000) | Previous year<br>Rs (000) |
| SCH | HEDULE 9  |                          |                           |
| LOA |   |                          |                           |
| 1.  | Security-wise classification Secured  |                          |                           |
|     | a. On mortgage of property  |                          |                           |
|     | aa. In India  | -                        | -                         |
|     | Loan against mortgage of property Housing, vehicle and computer loans to employees  | -<br>269,19,00           | -<br>278,90,77            |
|     | Term loans direct, term loans PFPS and loan to HUDO   |                          | 268,54,95                 |
|     | bb. Outside India housing, vehicle loan to employees  | 81,94                    | 85,13                     |
|     | b. On shares, bonds, Government securities  | -                        | -                         |
|     | c. Others Loans guaranteed by banks/governments   | -                        | -                         |
|     | Term loans direct, loans to State Govt housing,   |                          |                           |
|     | loans to State Govt FF  | 296,03,15                | 218,09,04                 |
|     | Unsecured (term loans, bridge loans, short-term loans)  | 19,49,69                 | 20,11,97                  |
|     | Total   | <u>745,45,33</u>         | 786,51,86                 |
| 2.  | Borrower-wise classification  | EE\ 202 E0 92            | 215 52 07                 |
|     | <ul><li>a. Central and State Governments(term loans, housing and Fl</li><li>b. Banks and financial institutions</li></ul> | FE) <b>203,59,82</b>     | 215,52,97                 |
|     | c. Subsidiaries   | -                        | -                         |
|     | d. Industrial undertakings(term loans, bridge loans,  | 455.00.04                | 477 40 00                 |
|     | short-term loans, loans to PFPS) e. Others - Housing loans, vehicle loans,  | 155,89,24                | 177,42,66                 |
|     | computer loans to employees   | 270,00,94                | 279,75,90                 |
|     | GIC housing finance, HUDCO, term loans to   | PFPS -                   | -                         |
|     | Others  | 115,95,33                | 113,80,33                 |
|     | Total   | 745,45,33                | 786,51,86                 |
| 3.  | Performance-wise classification   |                          |                           |
|     | <ul> <li>a. Loans classified as standard</li> <li>aa. In India:Term loans, bridge loans,</li> </ul>                       |                          |                           |
|     | State Govt housing and FF, loans to HUDCO,PFPS  | 327,25,99                | 334,86,25                 |
|     | Housing, vehicle and computer loans to employees  | 269,19,00                | 278,90,77                 |
|     | <ul><li>bb. Outside India (loans to employees)</li><li>b. Non-performing loans less provisions</li></ul>                  | 81,94                    | 85,13                     |
|     | aa. In India (term loans, bridge loans,   |                          |                           |
|     | short-term loans, loans PFPS)   | 148,18,40                | 171,89,71                 |
|     | bb. Outside India   |                          |                           |
|     | Total   | 745,45,33                | 786,51,86                 |
| 4.  | Maturity-wise classifications   |                          |                           |
|     | <ul> <li>Short-term (term loans, direct bridge loans,<br/>short-term loans, term loans PFPS)</li> </ul>                   | _                        | 11,94,43                  |
|     | b. Long-term  |                          | 11,04,40                  |
|     | (term loans direct, loans State Govt housing and FF,  |                          | 40 4 0 4 ==               |
|     | loans to HUDCO and loans PFPS) Housing, vehicle, and computer loans to employees.   | 475,44,39<br>270 00 94   | 494,81,53                 |
|     |   | 270,00,94                | 279,75,90                 |
|     | Total   | 745,45,33                | 786,51,86                 |

[Direct term loans includes Rs (000) 118917 (PY 132090) provision for bad/doubtful debts (including std provision) shown under Sch 14.5]
[Bridge loans Include Rs (000) 400 (PY 400) provision for bad and doubtful debts, shown under Sch 14.5]
[Term loans PFPS includes Rs (000) 1120171 (PY 1134694) provision for bad and doubtful debts (including std provision , shown under Sch 14.5]
[Short term loans includes Rs (000) 102319 (PY 104765) provision for bad and doubtful debts, shown under Sch 14.5]
[Loans to Hudco includes Rs (000) 3697(PY 3697) provision for bad and doubtful debts, shown under sch 14.5]
[Hsg loans to State Govts. Includes Rs (000) 80374 (PY nil) provisions for bad and doubtful debts (including Std. Provisions) shown under Sch 14.5]
[FFE loans to State Govt includes Rs (000) 5330 (PY nil) provision for bad and doubtful debts (including Std. Provisions) shown under Sch 14.5]

Registration Number : 190 Date of renewal with IRDA : 28.03.06

SCHEDULE 10

FIXED ASSETS RS. (000)

| Particulars                               |                                  | GROSS                          | BLOCK                          |                                  | DEPRECIATION NET                 |                                |                                |                                  | NET                              | ET BLOCK                         |  |
|---|----------------------------------|--------------------------------|--------------------------------|----------------------------------|----------------------------------|--------------------------------|--------------------------------|----------------------------------|----------------------------------|----------------------------------|--|
|   | Opening<br>Balance<br>01-04-2006 | Additions<br>During<br>2006-07 | Deletions<br>During<br>2006-07 | Closing<br>Balance<br>31-03-2007 | Opening<br>Balance<br>01-04-2006 | Additions<br>During<br>2006-07 | Deletions<br>During<br>2006-07 | Closing<br>Balance<br>31-03-2007 | Closing<br>Balance<br>31-03-2007 | Opening<br>Balance<br>01-04-2006 |  |
| Land Freehold                             | 1,44,39                          | 5,13                           | 38                             | 1,49,15                          | 0                                | 0                              | 0                              | 0                                | 1,49,15                          | 1,44,39                          |  |
| Buildings                                 | 127,85,79                        | 7,29                           | 4,50                           | 127,88,58                        | 56,76,55                         | 4,13,68                        | 3,05                           | 608719                           | 67,01,39                         | 71,09,23                         |  |
| Furnitures & Fittings                     | 61,84,34                         | 2,30,74                        | 38,88                          | 63,76,20                         | 49,98,88                         | 2,40,30                        | 21,73                          | 521745                           | 11,58,75                         | 11,85,46                         |  |
| Information &<br>Technology<br>Equipments | 128,57,07                        | 49,42,45                       | 11,00,16                       | 166,99,36                        | 113,85,08                        | 31,47,92                       | 7,86,30                        | 1374669                          | 29,52,67                         | 14,71,99                         |  |
| Vehicles                                  | 41,61,84                         | 10,68,52                       | 4,54,35                        | 47,76,00                         | 21,16,09                         | 6,73,11                        | 1,60,84                        | 262836                           | 21,47,64                         | 20,45,75                         |  |
| Office Equipments                         | 11,31,12                         | 37,29                          | 21,06                          | 11,47,35                         | 9,81,78                          | 32,83                          | 22,31                          | 99230                            | 1,55,05                          | 1,49,35                          |  |
| Grand Total                               | 372,64,55                        | 62,91,42                       | 16,19,33                       | 419,36,64                        | 251,58,37                        | 45,07,84                       | 9,94,22                        | 286,71,99                        | 132,64,66                        | 121,06,18                        |  |
| Previous Year                             | 346,94,57                        | 34,90,33                       | 9,20,35                        | 372,64,55                        | 232,53,83                        | 25,68,25                       | 6,63,72                        | 251,58,37                        | 121,06,18                        | 114,40,74                        |  |

दि न्यू इन्डिया एश्योरन्स कंपनी लिमिटेड - The New India Assurance Co. Ltd.

| Re  | Registration Number : 190 |   | Date of renewal with       | th IRDA : 28.03.06        |  |
|-----|---------------------------|---|----------------------------|---------------------------|--|
|     | Par                       | ticulars  | Current year<br>Rs (000)   | Previous year<br>Rs (000) |  |
| sc  | HEDU                      | JLE 11  |                            |                           |  |
| CA  | SH A                      | ND BANK BALANCES  |                            |                           |  |
| 1.  | (inc<br>[for<br>pro       | sh (including cheques, drafts and stamps) cludes remitance in transit Rs (000) 52372 (PY 24668) eign balances include Rs (000) NIL (PY 23045) vision for bad and doubtful debts own under Sch 14.5] | 234,08,41                  | 103,98,83                 |  |
| 2.  | Bar                       | nk balances (with Scheduled Banks)  |                            |                           |  |
|     | a.                        | Deposit accounts  |                            |                           |  |
|     |                           | aa. Short - term (due wihin 12 months)  | 699,04,61                  | 749,47,96                 |  |
|     |                           | bb. Others [balances includes Rs (000) 25061(PY Nil) (for) Provision for bad and doubtful debts, shown under Sch. 14.   | <b>1621,45,99</b>          | 1444,75,08                |  |
|     | b.                        | Current accounts (foreign balances includes Rs (000) 7671(PY 7271) Provision for bad and doubtful debts, shown under Sch. 14.   | <b>429,72,38</b> <i>5)</i> | 428,57,55                 |  |
| 3.  | Moi                       | ney at call and short notice  |                            |                           |  |
|     | Wit                       | n banks   | 66,22,27                   | 250,16,28                 |  |
|     | Wit                       | n other institutions  | 111,73,66                  | 82,75,15                  |  |
|     |                           | Total   | 3162,27,32                 | 3059,70,85                |  |
| Cas | sh an                     | d bank balances IN INDIA  | 1296,46,79                 | 1213,49,57                |  |
| Cas | sh an                     | d bank balances OUTSIDE INDIA   | 1865,80,53                 | 1846,21,28                |  |
|     |                           | Total   | 3162,27,32                 | 3059,70,85                |  |
|     |                           |   |                            |                           |  |



भारत सरकार का उपक्रम \ A Government of India Undertaking

| Par     | ticulars   | Current year<br>Rs (000) | Previous yea<br>Rs (000) |
|---------|--|--------------------------|--------------------------|
| CHEDI   | JLE 12   |                          |                          |
| DVANC   | CES AND OTHER ASSETS   |                          |                          |
| dvance  | es es  |                          |                          |
| 1.      | Reserve deposits with ceding companies [includes Rs. (000) 93984 (RI) (PY 93984)                     | 20,39,37                 | 38,58,60                 |
|         | Rs. (000) 9679 (for)( PY10005)   |                          |                          |
| •       | provision for bad and doubtful debts, shown under Sch 14.5 ]   |                          |                          |
| 2.      | Application money for investments  | 4= 4= 00                 | 40.00.0                  |
| 3.      | Pre-payments   | 17,47,83                 | 43,22,92                 |
| 4.      | Advances to directors / officers   | -                        |                          |
| 5.      | Advance tax paid and taxes deducted at source  |                          |                          |
| c       | (net of provision for taxation)  | 42.00.02                 | 14.22.0                  |
| 6.      | Others   | 12,90,92                 | 14,23,0                  |
|         | Total (A)  | 50,78,12                 | 96,04,5                  |
| ther as | ssets  |                          |                          |
| 1.      | Income accrued on investments  |                          |                          |
|         | [includes Rs(000) nil (PY Rs 165) (For) Rs(000) 5 (PY 5)   |                          |                          |
|         | provision for bad and doubtful debts, shown under Sch.14.5]  | 270,66,28                | 212,87,6                 |
| 2.      | Outstanding premiums   | 2,84,09                  | 6,17,2                   |
| 3.      | Agents balances [foreign balances includes   |                          |                          |
|         | Rs (000) 15975 (PY15194) (for) provision for   |                          |                          |
|         | bad and doubtful debts, shown under Sch.14.5]  | 92,63,92                 | 58,43,1                  |
| 4.      | Foreign agencies balances  | 82,68,98                 | 71,49,9                  |
|         | [foreign balances includes Rs (000) 11598 (for)  |                          |                          |
|         | (PY 9875) provision for bad and doubtful debts,  |                          |                          |
| _       | shown under sch.14.5]  |                          |                          |
| 5.      | Due from other entities carrying insurance business  | 4000 00 47               | 4000 00 0                |
|         | (including reinsurers)   | 1626,03,17               | 1320,08,0                |
|         | [RI balances include Rs (000) 902108 (PY 902108)<br>Foreign balances include Rs (000) 5816 (PY 5475) |                          |                          |
|         | (for) provision for bad and doubtful debts, shown under sch. 14.5                                    | ,                        |                          |
| 6.      | Due from subsidiaries/holding companies  | 4,77                     | 5,2                      |
| 0.      | [includes Rs (000) 477 (PY Rs 496) (for) provision for bad and                                       | 7,11                     | 5,2                      |
|         | doubtful debts, shown under sch. 14.5]   |                          |                          |
| 7.      | Deposit with R B I persuant to section 7 of Insurance Act 1938                                       | 10,75,27                 | 10,75,2                  |
| 8.      | Others - Other accrued income  | 38,16,19                 | 32,67,4                  |
|         | Others including sundry debtors  | 71,35,80                 | 421,53,7                 |
|         | ['Others including sundry debtors' includes (INV) Rs (000) 16783                                     |                          | , ,                      |
|         | (PY 37667)Rs (000) 1800 (PY 1776) (for) Rs (000) 494   |                          |                          |
|         | (PY 494) (RI) provision for bad and doubtful debts,  |                          |                          |
|         | shown under Sch. 14.5]   |                          |                          |
|         | [Misc.debtors includes Rs (000) 26047 (PY Rs 24535)  |                          |                          |
|         | includes provision for bad and doubtful debts, shown under Sch.                                      | 14.5]                    |                          |
|         | Total (B)  | 2195,18,47               | 2134,07,64               |
|         |  |                          |                          |
|         | TOTAL(A+B)   | 2245,96,59               | 2230,12,18               |

| Registration Number : 190 |  | Date of renewal with       | IRDA : 28.03.0            |
|---------------------------|--|----------------------------|---------------------------|
|                           | Particulars  | Current year<br>Rs (000)   | Previous year<br>Rs (000) |
| SCI                       | HEDULE 13  |                            |                           |
| CUF                       | RRENT LIABILITIES  |                            |                           |
| 1.                        | Agents balances  | 29,63,39                   | 28,57,00                  |
| 2.                        | Balances due to other insurance companies  | 739,53,31                  | 725,60,16                 |
| 3.                        | Deposits held on reinsurance ceded   | 11,67,14                   | 2,66,04                   |
| 4.                        | Premium received in advance  | 120,07,72                  | 132,00,32                 |
| 5.                        | Un-allocated premium   | -                          | -                         |
| 6.                        | Sundry creditors - Other than service tax payable  | 537,60,64                  | 417,79,95                 |
|                           | Service tax Payable  | (30,69,48)                 | 4,90,48                   |
| 7.                        | Due to subsidiaries / holding company  | -                          | -                         |
| 8.                        | Claims outstanding [includes Rs (000) 1123 (PY 1123) (RI) provision for bad and doubtful debts, shown under Sch 14.5)] | 5759,22,56                 | 5505,39,54                |
| 9.                        | Due to officers/directors  | -                          | -                         |
| 10.                       | Others   | 437,73,37                  | 317,80,75                 |
|                           | Total  | 7604,78,65                 | 7134,74,24                |
| SCŀ                       | HEDULE 14  |                            |                           |
| PRO                       | DVISIONS   |                            |                           |
| 1.                        | Reserve for un-expired risks   | 2470,17,23                 | 2253,51,34                |
| 2.                        | Provision for taxation net of advance tax paid and TDS   | (287,34,15)                | 110,70,42                 |
| 3.                        | Provision for proposed dividend  | 292,00,00                  | 130,00,00                 |
| 4.                        | Provision for dividend distribution tax  | 49,63,00                   | 18,23,25                  |
| 5.                        | Others - Reserve for bad and doubtful debts.   | 344,46,69                  | 352,03,03                 |
|                           | Provision for diminution in value of thinly traded/unlis   | sted shares <b>2,34,81</b> | 7,05,79                   |
|                           | Total  | <u>2871,27,58</u>          | 2871,53,83                |
| SCŀ                       | HEDULE 15  |                            |                           |
| MIS                       | CELLANEOUS EXPENDITURE   |                            |                           |
| 1.                        | Discount allowed in issue of shares and debentures   | -                          | -                         |
| 2.                        | Others - VRS payments  | 47,60,70                   | 101,16,40                 |
|                           | (Deferred expenses to the extent not written of  | ff)                        |                           |
|                           | Total  | 47,60,70                   | 101,16,40                 |



भारत सरकार का उपक्रम \ A Government of India Undertaking

Estbd. 1919

#### RECEIPTS & PAYMENTS ACCOUNT / (CASH FLOW STATEMENT) FOR THE YEAR ENDED 31ST MARCH 2007

| Particulars   |                     | Current year<br>(Rs '000) | Previous year<br>(Rs '000) |
|---|---------------------|---------------------------|----------------------------|
| Operating Activities  |                     |                           |                            |
| Profit as per Profit and Loss A/c   | 1118,31,94          |                           | 568,14,48                  |
| Add items considered separately   | 244 62 00           |                           | 140.00.05                  |
| Dividend and dividend tax Interim dividend and tax theron                           | 341,63,00<br>0      |                           | 148,23,25<br>0             |
| Income tax expenses for the year  | 165,40,52           |                           | 106,59,71                  |
| Income tax expenses for the earlier year  | (32,61,73)          |                           | 10,27,54                   |
| Less items considered separately  | (,,,                |                           | , ,                        |
| Adjustment of deferred tax/Earlier year tax   | 21,19,33            |                           | 22,31,79                   |
| Interest Dividend and Rents   | (1100,02,39)        |                           | (944,50,77)                |
| Profit/loss on sale of investments  | (1155,04,67)        |                           | (1138,42,62)               |
| Interest on Income tax  | (21,57)             |                           | (5,34,86)                  |
| Add / Less Non cash items write offs and provisions                                 | (E 4 EO)            |                           | (40.00)                    |
| Profit /loss on sale of asset   | (54,59)<br>2,53,45  |                           | (12,96)                    |
| Amortisation, Provision write off on Investments, loans<br>Provision on investments | 3,52,45<br>19,43    |                           | 12,94,57<br>(10,53,46)     |
| Provision on loans  | 2,97,99             |                           | 4,85,68                    |
| Write off on Investments  | 5,21,05             |                           | 64,87,75                   |
| Balances written off/ written back  | 11,03,20            |                           | (33,34,72)                 |
| Depreciation  | 45,12,42            |                           | 25,68,26                   |
| Provision for Outstanding claims  | 253,83,02           |                           | 660,81,72                  |
| Provision for O/S Expenses  | 50,56,73            |                           | (19,21,71)                 |
| Provision for Unexpired Risk Reserves   | 216,65,89           |                           | 221,66,25                  |
| Bad Debts Revenue   | 62,87               |                           | 15,40,24                   |
| Bad Debts foreign Deferred Expenses written off                                     | (33,99)<br>55,75,00 |                           | 2,06<br>53,55,70           |
| ·   | 33,73,00            |                           |                            |
| TOTAL   |                     | (1115,06,04)              | (804,26,58)                |
| Operating profit before change in Operating Assets                                  |                     | 3,25,90                   | (236,12,10)                |
| Net change in operating Assets and Liablilites                                      |                     | 1,07,40                   | 33,12,39                   |
| Net Cash from Operating Activities before Income Tax                                |                     | 4,33,30                   | (202,99,71)                |
| Less Income Tax paid / refund   |                     | (249,68,10)               | (258,34,47)                |
| Net cash flow from Operating Activities   |                     | (245,34,80)               | (461,34,18)                |
| Investing Activities Addition / deletion to Assets                                  |                     | (57,25,50)                | (32,20,71)                 |
| Increase /decrease in investments   |                     | (524,41,56)               | 321,83,55                  |
| increase /decrease in Loans   |                     | 41,06,53                  | 87,61,34                   |
| Investment Income   |                     | 1036,75,05                | 926,13,61                  |
| Inflow/ Outflow from Investing Activities   |                     | (496,14,52)               | (1303,37,79)               |
| Financing Activities  |                     | • • • •                   | , , , ,                    |
| Interim Dividend and Tax thereon  |                     | 0                         | 0                          |
| Dividend paid - earlier years   |                     | (148,23,25)               | (68,41,50)                 |
| Increase / decrease in Bank / Cash Balance  |                     | 102,56,47                 | 773,62,11                  |
| Cash and Cash Equivalent at the beginning of the year                               |                     | 3059,70,85<br>3162 27 32  | 2286,08,74                 |
| Cash and Cash Equivalent at the End of the year                                     |                     | 3162,27,32                | 3059,70,85                 |

Significant Accounting policies and Notes to accounts form integral part of the Receipt and Payments Account

A. R. Sekar

N. S. R. Chandra Prasad

B. Chakrabarti

Director and Company Secretary
As per our report of even date

Director Chairman-cum-Managing Director

For **Sharp & Tannan**Chartered Accountants

For **Karnavat & Co.** *Chartered Accountants* 

For **Sarda & Pareek**Chartered Accountants

Ashwin Chopra
Partner

Sunil Hirawat Partner **Niranjan Joshi** Partner

Membership No. 38159

Membership No. 33951

Membership No. 102789

64 Mumb

Rs. (000)

#### **SEGMENT** Fire Fire Marine Marine Marine Marine Marine Marine Cargo 2007 Hull 2006 Cargo 2006 Hull 2007 **Total 2006 Total 2007** Premium Direct Premium Accepted Premium Ceded Net premium Unexpired Risk Reserve Op Unexpired Risk Reserve Cl Net earned premium Profit on Realisation of Investment Interest Dividend and Rent Investment Provisions Total investment income Claims Paid Direct Claims Paid Accepted Claims Paid Ceded Paid claims CI O/S Claims Direct CI O/S Claims Accepted CI O/S Claims Ceded O/S claims at end Op O/S Claims Direct Op O/S Claims Accepted Op O/S Claims Ceded O/S claims at beginning **Incurred Claims Direct** Incurred Claims Accepted -38757 -4984 Incurred Claims Ceded Incurred claims Commission Direct Commission Accepted -15621 -2326 -17947 Commission Ceded -75666 -93551 Commission/brokerage

SEGMENT REPORTING SCHEDULE FOR THE YEAR ENDED 31ST MARCH, 2007 - TOTAL

Foreign Taxes

to Insurance

Operating Expenses Related

**Revenue Accounts Result** 

ि न्यू इन्डिया एश्योरन्स कंपनी लिमिटेड - The New India Assurance Co. Ltd. भारत सरकार का उपक्रम \ A Government of India Undertaking

### SEGMENT REPORTING SCHEDULE FOR THE YEAR ENDED 31ST MARCH, 2007 - TOTAL

Rs. (000)

| SEGMENT                             | Motor OD<br>2006 | Motor OD<br>2007 | Motor TP<br>2006 | Motor TP<br>2007 | Motor Total<br>2006 | Motor Total<br>2007 | Health<br>2006 | Health<br>2007 |
|-------------------------------------|------------------|------------------|------------------|------------------|---------------------|---------------------|----------------|----------------|
| Premium Direct                      | 16962505         | 15683992         | 7801551          | 8010156          | 24764056            | 23694148            | -              | 7652894        |
| Premium Accepted                    | 127479           | 148299           | 0                | 0                | 127479              | 148299              | -              | 0              |
| Premium Ceded                       | 3082517          | 2777381          | 1560310          | 1602031          | 4642827             | 4379412             | -              | 1530579        |
| Net premium                         | 14007467         | 13054910         | 6241241          | 6408125          | 20248708            | 19463035            | -              | 6122315        |
| Unexpired Risk Reserve Op           | 6051115          | 7003734          | 2565207          | 3120621          | 8616322             | 10124355            | -              | 0              |
| Unexpired Risk Reserve Cl           | 7003734          | 6527456          | 3120621          | 3204063          | 10124355            | 9731519             | -              | 3061158        |
| Net earned premium                  | 13054848         | 13531188         | 5685827          | 6324683          | 18740675            | 19855871            | -              | 3061157        |
| Profit on Realisation of Investment | 1016281          | 959032           | 3186792          | 3279229          | 4203073             | 4238261             | -              | 59682          |
| Interest Dividend and Rent          | 1038976          | 1214545          | 2448152          | 2821818          | 3487128             | 4036363             | -              | 51357          |
| Investment Provisions               | 66287            | 4922             | 200074           | 8724             | 266361              | 13646               | -              | 159            |
| Total investment income             | 1988970          | 2168655          | 5434870          | 6092323          | 7423840             | 8260978             | -              | 110880         |
| Claims Paid Direct                  | 8089459          | 8701741          | 10177704         | 11042518         | 18267163            | 19744259            | -              | 7316857        |
| Claims Paid Accepted                | 93994            | 90665            | 0                | 0                | 93994               | 90665               | -              | 0              |
| Claims Paid Ceded                   | 790211           | 1707491          | 2035541          | 2208502          | 2825752             | 3915993             | -              | 1463371        |
| Paid claims                         | 7393242          | 7084915          | 8142163          | 8834016          | 15535405            | 15918931            | -              | 5853486        |
| CI O/S Claims Direct                | 4962373          | 5175382          | 39535546         | 42979956         | 44497919            | 48155338            | -              | 1508761        |
| CI O/S Claims Accepted              | 96220            | 89911            | 0                | 0                | 96220               | 89911               | -              | 0              |
| CI O/S Claims Ceded                 | 1660611          | 2323427          | 6945489          | 7787432          | 8606100             | 10110859            | -              | 197752         |
| O/S claims at end                   | 3397982          | 2941866          | 32590057         | 35192524         | 35988039            | 38134390            | -              | 1311009        |
| Op O/S Claims Direct                | 4540785          | 4962373          | 35527795         | 39535546         | 40068580            | 44497919            | -              | 812417         |
| Op O/S Claims Accepted              | 96005            | 96220            | 0                | 0                | 96005               | 96220               | -              | 0              |
| Op O/S Claims Ceded                 | 760089           | 1660611          | 6696795          | 6945489          | 7456884             | 8606100             | -              | 162483         |
| O/S claims at beginning             | 3876701          | 3397982          | 28831000         | 32590057         | 32707701            | 35988039            | -              | 649934         |
| Incurred Claims Direct              | 8511047          | 8914750          | 14185455         | 14486928         | 22696502            | 23401678            | -              | 8013201        |
| Incurred Claims Accepted            | 94209            | 84356            | 0                | 0                | 94209               | 84356               | -              | 0              |
| Incurred Claims Ceded               | 1690733          | 2370307          | 2284235          | 3050445          | 3974968             | 5420752             | -              | 1498640        |
| Incurred claims                     | 6914523          | 6628799          | 11901220         | 11436483         | 18815743            | 18065282            | -              | 6514561        |
| Commission Direct                   | 2109323          | 1882353          | 364197           | 177826           | 2473520             | 2060179             | -              | 919689         |
| Commission Accepted                 | 3028             | 5332             | 0                | 0                | 3028                | 5332                | -              | 0              |
| Commission Ceded                    | 577346           | 497611           | 312062           | 320406           | 889408              | 818017              | -              | 382645         |
| Commission/brokerage                | 1535005          | 1390074          | 52135            | -142580          | 1587140             | 1247494             | -              | 537044         |
| Foreign Taxes                       | 20409            | 5761             | 0                | 0                | 20409               | 5761                | -              | 0              |
| Operating Expenses                  |                  |                  |                  |                  |                     |                     |                |                |
| Related to Insurance                | 3871793          | 3006410          | 1624492          | 1348788          | 5496285             | 4355198             | -              | 1288630        |
| Revenue Accounts Result             | 2702088          | 4668799          | -2457150         | -225685          | 244938              | 4443114             | -              | -5168198       |

#### SEGMENT REPORTING SCHEDULE FOR THE YEAR ENDED 31ST MARCH, 2007 - TOTAL Rs. (000) W C РΑ РΑ **SEGMENT** Liability Liability w c **Aviation** Aviation Premium Direct Premium Accepted Premium Ceded -Net premium Unexpired Risk Reserve Op -Unexpired Risk Reserve Cl Net earned premium Profit on Realisation of Investment Interest Dividend and Rent Investment Provisions Total investment income Claims Paid Direct Claims Paid Accepted -3764 Claims Paid Ceded Paid claims CI O/S Claims Direct CI O/S Claims Accepted CI O/S Claims Ceded O/S claims at end -60 Op O/S Claims Direct Op O/S Claims Accepted Op O/S Claims Ceded O/S claims at beginning Incurred Claims Direct Incurred Claims Accepted -724 -6743 Incurred Claims Ceded Incurred claims -57 Commission Direct Commission Accepted Commission Ceded -2464 -68725 -56896 Commission/brokerage Foreign Taxes Operating Expenses Related to Insurance **Revenue Accounts Result** -559486 -161278 -465968



ि न्यू इन्डिया एश्योरन्स कंपनी लिमिटेड - The New India Assurance Co. Ltd. भारत सरकार का उपक्रम \ A Government of India Undertaking

### SEGMENT REPORTING SCHEDULE FOR THE YEAR ENDED 31ST MARCH, 2007 - TOTAL

Rs. (000)

| SEGMENT                             | Engineering 2006 | Engineering 2007 | Others<br>2006 | Others<br>2007 | Misc. Total<br>2006 | Misc. Total<br>2007 | Total<br>2006 | Total<br>2007 |
|-------------------------------------|------------------|------------------|----------------|----------------|---------------------|---------------------|---------------|---------------|
| Premium Direct                      | 1620552          | 2371285          | 11538052       | 6151317        | 42227259            | 44017376            | 56755443      | 59367788      |
| Premium Accepted                    | 153629           | 265230           | 107946         | 165725         | 449145              | 651998              | 3321295       | 4685366       |
| Premium Ceded                       | 517033           | 793667           | 2360326        | 1369328        | 9201247             | 9566628             | 16650226      | 16535452      |
| Net premium                         | 1257148          | 1842848          | 9285672        | 4947714        | 33475157            | 35102746            | 43426512      | 47517702      |
| Unexpired Risk Reserve Op           | 525041           | 628575           | 3981245        | 4642835        | 14477543            | 16737579            | 20318509      | 22535134      |
| Unexpired Risk Reserve CI           | 628575           | 921424           | 4642835        | 2473858        | 16737579            | 17551374            | 22535134      | 24701725      |
| Net earned premium                  | 1153614          | 1549999          | 8624082        | 7116691        | 31215121            | 34288951            | 41209887      | 45351111      |
| Profit on Realisation of Investment | 134373           | 129574           | 832255         | 805104         | 5675014             | 5686379             | 6994028       | 7131329       |
| Interest Dividend and Rent          | 111484           | 123401           | 690488         | 772237         | 4708338             | 5415501             | 5802673       | 6791617       |
| Investment Provisions               | 8516             | 417              | 52742          | 2626           | 359642              | 18309               | 443232        | 22960         |
| Total investment income             | 237341           | 252558           | 1470001        | 1574715        | 10023710            | 11083571            | 12353469      | 13899986      |
| Claims Paid Direct                  | 752821           | 737746           | 9658007        | 3714877        | 30508631            | 34591281            | 39080861      | 44852471      |
| Claims Paid Accepted                | 63452            | 58467            | 45619          | 52876          | 212084              | 271760              | 1456219       | 2366934       |
| Claims Paid Ceded                   | 228860           | 201484           | 1919825        | 889352         | 5380272             | 7756573             | 10825185      | 13321624      |
| Paid claims                         | 587413           | 594729           | 7783801        | 2878401        | 25340443            | 27106468            | 29711895      | 33897781      |
| CI O/S Claims Direct                | 1628446          | 2245695          | 5705750        | 4368015        | 56750983            | 61573026            | 74237402      | 77156500      |
| CI O/S Claims Accepted              | 157184           | 236810           | 177165         | 151222         | 499578              | 563267              | 4066942       | 3252716       |
| CI O/S Claims Ceded                 | 1004436          | 1293431          | 1116830        | 1134122        | 12120144            | 13899814            | 23250392      | 22816960      |
| O/S claims at end                   | 781194           | 1189074          | 4766085        | 3385115        | 45130417            | 48236479            | 55053952      | 57592256      |
| Op O/S Claims Direct                | 1653975          | 1628446          | 5192275        | 4893334        | 51391701            | 56750984            | 63507492      | 74237403      |
| Op O/S Claims Accepted              | 166324           | 157184           | 164228         | 177165         | 504793              | 499578              | 2417510       | 4066942       |
| Op O/S Claims Ceded                 | 1024199          | 1004436          | 1155151        | 954347         | 10578111            | 12120144            | 17479217      | 23250392      |
| O/S claims at beginning             | 796100           | 781194           | 4201352        | 4116152        | 41318383            | 45130418            | 48445785      | 55053953      |
| Incurred Claims Direct              | 727292           | 1354995          | 10171482       | 3189558        | 35867913            | 39413323            | 49810771      | 47771568      |
| Incurred Claims Accepted            | 54312            | 138093           | 58556          | 26933          | 206869              | 335449              | 3105651       | 1552708       |
| Incurred Claims Ceded               | 209097           | 490479           | 1881504        | 1069127        | 6922305             | 9536243             | 16596360      | 12888192      |
| Incurred claims                     | 572507           | 1002609          | 8348534        | 2147364        | 29152477            | 30212529            | 36320062      | 36436084      |
| Commission Direct                   | 125284           | 168811           | 1529217        | 879352         | 4688664             | 4596922             | 6106289       | 6066254       |
| Commission Accepted                 | 36150            | 68307            | 21575          | 49024          | 73668               | 145199              | 516008        | 810080        |
| Commission Ceded                    | 179912           | 143728           | 572699         | 275621         | 1799553             | 1768773             | 2859475       | 2967449       |
| Commission/brokerage                | -18478           | 93390            | 978093         | 652755         | 2962779             | 2973348             | 3762822       | 3908885       |
| Foreign Taxes                       | 1174             | 474              | 4696           | 1191           | 37348               | 9874                | 51408         | 12947         |
| Operating Expenses                  |                  |                  |                |                |                     |                     |               |               |
| Related to Insurance                | 391756           | 481601           | 2571545        | 1265852        | 9423351             | 8159564             | 13068872      | 11525934      |
| Revenue Accounts Result             | 443996           | 224483           | -1808785       | 4624244        | -337124             | 4017207             | 360192        | 7367247       |

#### Rs. (000) **SEGMENT** Fire Fire Marine Marine Marine Marine Marine Marine Cargo 2006 Cargo 2007 Hull 2006 Hull 2007 Total 2006 **Total 2007** Premium Direct Premium Accepted Premium Ceded Net premium Unexpired Risk Reserve Op Unexpired Risk Reserve CI Net earned premium Profit on Realisation of Investment Interest Dividend and Rent Investment Provisions Total investment income Claims Paid Direct Claims Paid Accepted Claims Paid Ceded Paid claims CI O/S Claims Direct CI O/S Claims Accepted CI O/S Claims Ceded O/S claims at end Op O/S Claims Direct Op O/S Claims Accepted Op O/S Claims Ceded O/S claims at beginning **Incurred Claims Direct** Incurred Claims Accepted -5307 -5116 Incurred Claims Ceded Incurred claims Commission Direct Commission Accepted Commission Ceded -344166 -99380 Commission/brokerage -213130 -73928 Operating Expenses Related to Insurance **Revenue Accounts Result**

SEGMENT REPORTING SCHEDULE FOR THE YEAR ENDED 31ST MARCH, 2007 - INDIAN





### SEGMENT REPORTING SCHEDULE FOR THE YEAR ENDED 31ST MARCH, 2007 - INDIAN

Rs. (000)

| SEGMENT                             | Motor OD<br>2006 | Motor OD<br>2007 | Motor TP<br>2006 | Motor TP<br>2007 | Motor Total<br>2006 | Motor Total<br>2007 | Health<br>2006 | Health<br>2007 |
|-------------------------------------|------------------|------------------|------------------|------------------|---------------------|---------------------|----------------|----------------|
| Premium Direct                      | 13943464         | 12337126         | 7801551          | 8010156          | 21745015            | 20347282            | -              | 7652894        |
| Premium Accepted                    | 0                | 0                | 0                | 0                | 0                   | 0                   | -              | 0              |
| Premium Ceded                       | 2788693          | 2478835          | 1560310          | 1602031          | 4349003             | 4080866             | -              | 1530579        |
| Net premium                         | 11154771         | 9858291          | 6241241          | 6408125          | 17396012            | 16266416            | -              | 6122315        |
| Unexpired Risk Reserve Op           | 4725067          | 5577386          | 2565207          | 3120621          | 7290274             | 8698007             | -              | 0              |
| Unexpired Risk Reserve Cl           | 5577386          | 4929146          | 3120621          | 3204063          | 8698007             | 8133209             | -              | 3061158        |
| Net earned premium                  | 10302452         | 10506531         | 5685827          | 6324683          | 15988279            | 16831214            | -              | 3061157        |
| Profit on Realisation of Investment | 1007697          | 955166           | 3186792          | 3279229          | 4194489             | 4234395             | -              | 59682          |
| Interest Dividend and Rent          | 774132           | 821932           | 2448152          | 2821818          | 3222284             | 3643750             | -              | 51357          |
| Investment Provisions               | 63266            | 2541             | 200074           | 8724             | 263340              | 11265               | -              | 159            |
| Total investment income             | 1718563          | 1774557          | 5434870          | 6092323          | 7153433             | 7866880             | -              | 110880         |
| Claims Paid Direct                  | 6386175          | 6743817          | 10177704         | 11042518         | 16563879            | 17786335            | -              | 7316857        |
| Claims Paid Accepted                | 0                | 0                | 0                | 0                | 0                   | 0                   | -              | 0              |
| Claims Paid Ceded                   | 667317           | 1526976          | 2035541          | 2208502          | 2702858             | 3735478             | -              | 1463371        |
| Paid claims                         | 5718858          | 5216841          | 8142163          | 8834016          | 13861021            | 14050857            | -              | 5853486        |
| CI O/S Claims Direct                | 3191863          | 3289922          | 39535546         | 42979956         | 42727409            | 46269878            | -              | 1508761        |
| CI O/S Claims Accepted              | 0                | 0                | 0                | 0                | 0                   | 0                   | -              | 0              |
| CI O/S Claims Ceded                 | 1427083          | 2033677          | 6945489          | 7787432          | 8372572             | 9821109             | -              | 197752         |
| O/S claims at end                   | 1764780          | 1256245          | 32590057         | 35192524         | 34354837            | 36448769            | -              | 1311009        |
| Op O/S Claims Direct                | 2849135          | 3191863          | 35527795         | 39535546         | 38376930            | 42727409            | -              | 812417         |
| Op O/S Claims Accepted              | 0                | 0                | 0                | 0                | 0                   | 0                   | -              | 0              |
| Op O/S Claims Ceded                 | 547734           | 1427083          | 6696796          | 6945489          | 7244530             | 8372572             | -              | 162483         |
| O/S claims at beginning             | 2301401          | 1764780          | 28830999         | 32590057         | 31132400            | 34354837            | -              | 649934         |
| Incurred Claims Direct              | 6728903          | 6841876          | 14185455         | 14486928         | 20914358            | 21328804            | -              | 8013201        |
| Incurred Claims Accepted            | 0                | 0                | 0                | 0                | 0                   | 0                   | -              | 0              |
| Incurred Claims Ceded               | 1546666          | 2133570          | 2284234          | 3050445          | 3830900             | 5184015             | -              | 1498640        |
| Incurred claims                     | 5182237          | 4708306          | 11901221         | 11436483         | 17083458            | 16144789            | -              | 6514561        |
| Commission Direct                   | 1440305          | 1140008          | 364197           | 177826           | 1804502             | 1317834             | -              | 919689         |
| Commission Accepted                 | 0                | 0                | 0                | 0                | 0                   | 0                   | -              | 0              |
| Commission Ceded                    | 557739           | 493485           | 312062           | 320406           | 869801              | 813891              | -              | 382645         |
| Commission/brokerage                | 882566           | 646523           | 52135            | -142580          | 934701              | 503943              | -              | 537044         |
| Foreign Taxes                       | 0                | 0                | 0                | 0                | 0                   | 0                   | - [            | 0              |
| Operating Expenses                  | 0550505          | 000=046          | 4004405          | 40.40705         | E40000=             | 4044704             |                | 4000000        |
| Related to Insurance                | 3558593          | 2665916          | 1624492          | 1348788          | 5183085             | 4014704             | -              | 1288630        |
| Revenue Accounts Result             | 2397619          | 4260343          | -2457151         | -225685          | -59532              | 4034658             | -              | -5168198       |

#### SEGMENT REPORTING SCHEDULE FOR THE YEAR ENDED 31ST MARCH, 2007 - INDIAN Rs. (000) **SEGMENT** w c W C PΑ РΑ Liability Liability Aviation Aviation Premium Direct Premium Accepted Premium Ceded Net premium Unexpired Risk Reserve Op -Unexpired Risk Reserve Cl Net earned premium Profit on Realisation of Investment Interest Dividend and Rent Investment Provisions Total investment income Claims Paid Direct Claims Paid Accepted Claims Paid Ceded Paid claims CI O/S Claims Direct CI O/S Claims Accepted CI O/S Claims Ceded O/S claims at end -60 Op O/S Claims Direct Op O/S Claims Accepted Op O/S Claims Ceded O/S claims at beginning Incurred Claims Direct Incurred Claims Accepted Incurred Claims Ceded Incurred claims -57 Commission Direct Commission Accepted Commission Ceded -58972 -2464 -69027 Commission/brokerage Foreign Taxes Operating Expenses Related to Insurance **Revenue Accounts Result** -332172 -222007 -260165







### SEGMENT REPORTING SCHEDULE FOR THE YEAR ENDED 31ST MARCH, 2007 - INDIAN

| SEGMENT                             | Engineering<br>2006 | Engineering<br>2007 | Credit<br>Guarantee<br>2006 | Credit<br>Guarantee<br>2007 | Misc.<br>Traditional<br>2006 | Misc.<br>Traditional<br>2007 | R N T B<br>2006 | R N T B<br>2007 |
|-------------------------------------|---------------------|---------------------|-----------------------------|-----------------------------|------------------------------|------------------------------|-----------------|-----------------|
| Premium Direct                      | 1447049             | 2103807             | -106                        | -4607                       | 2317064                      | 1502913                      | 887241          | 1010721         |
| Premium Accepted                    | 105322              | 178527              | 0                           | 0                           | 66248                        | 90618                        | 0               | 0               |
| Premium Ceded                       | 459356              | 702264              | 155                         | -51                         | 437912                       | 116394                       | 177448          | 202144          |
| Net premium                         | 1093015             | 1580070             | -261                        | -4556                       | 1945400                      | 1477137                      | 709793          | 808577          |
| Unexpired Risk Reserve Op           | 453548              | 546508              | 22762                       | -130                        | 782440                       | 972700                       | 242533          | 354896          |
| Unexpired Risk Reserve Cl           | 546508              | 790035              | -130                        | -2278                       | 972700                       | 738568                       | 354896          | 404289          |
| Net earned premium                  | 1000055             | 1336543             | 22631                       | -2408                       | 1755140                      | 1711269                      | 597430          | 759184          |
| Profit on Realisation of Investment | 134099              | 129456              | 5134                        | 2670                        | 290999                       | 320024                       | 102206          | 101985          |
| Interest Dividend and Rent          | 103017              | 111398              | 3944                        | 2298                        | 223552                       | 275385                       | 78517           | 87759           |
| Investment Provisions               | 8419                | 344                 | 322                         | 7                           | 18269                        | 851                          | 6417            | 271             |
| Total investment income             | 228697              | 240510              | 8756                        | 4961                        | 496282                       | 594558                       | 174306          | 189473          |
| Claims Paid Direct                  | 691203              | 685904              | 1407                        | 9                           | 1131940                      | 424035                       | 668767          | 599840          |
| Claims Paid Accepted                | 49948               | 43634               | 0                           | 0                           | 38931                        | 36566                        | 0               | C               |
| Claims Paid Ceded                   | 199943              | 184297              | -124                        | -46                         | 246386                       | 90710                        | 133753          | 119968          |
| Paid claims                         | 541208              | 545241              | 1531                        | 55                          | 924485                       | 369891                       | 535014          | 479872          |
| CI O/S Claims Direct                | 1467364             | 2028811             | 33506                       | 21461                       | 2017732                      | 1898722                      | 885676          | 959895          |
| CI O/S Claims Accepted              | 111210              | 181995              | 0                           | 0                           | 109963                       | 50159                        | 0               | C               |
| CI O/S Claims Ceded                 | 952807              | 1246083             | 4303                        | 4292                        | 652918                       | 714426                       | 129975          | 147679          |
| O/S claims at end                   | 625767              | 964723              | 29203                       | 17169                       | 1474777                      | 1234455                      | 755701          | 812216          |
| Op O/S Claims Direct                | 1493918             | 1467364             | 32104                       | 33506                       | 1612927                      | 2007551                      | 895566          | 885689          |
| Op O/S Claims Accepted              | 116906              | 111210              | 0                           | 0                           | 109963                       | 109963                       | 0               | C               |
| Op O/S Claims Ceded                 | 962424              | 952807              | 4282                        | 4303                        | 708690                       | 652918                       | 131166          | 129975          |
| O/S claims at beginning             | 648400              | 625767              | 27822                       | 29203                       | 1014200                      | 1464596                      | 764400          | 755714          |
| Incurred Claims Direct              | 664649              | 1247351             | 2809                        | -12036                      | 1536745                      | 315206                       | 658877          | 674046          |
| Incurred Claims Accepted            | 44252               | 114419              | 0                           | 0                           | 38931                        | -23238                       | 0               | C               |
| Incurred Claims Ceded               | 190326              | 477573              | -103                        | -57                         | 190614                       | 152218                       | 132562          | 137672          |
| Incurred claims                     | 518575              | 884197              | 2912                        | -11979                      | 1385062                      | 139750                       | 526315          | 536374          |
| Commission Direct                   | 94686               | 120018              | 122                         | 15                          | 215141                       | 191343                       | 82509           | 114816          |
| Commission Accepted                 | 23763               | 43758               | 0                           | 0                           | 11976                        | 29474                        | 0               | C               |
| Commission Ceded                    | 172455              | 122253              | 39                          | -13                         | 131366                       | 46753                        | 44362           | 50536           |
| Commission/brokerage                | -54006              | 41523               | 83                          | 28                          | 95751                        | 174064                       | 38147           | 64280           |
| Foreign Taxes                       | 0                   | 0                   | 0                           | 0                           | 0                            | 0                            | 0               | C               |
| Operating Expenses                  |                     |                     |                             |                             |                              |                              |                 |                 |
| Related to Insurance                | 369432              | 443949              | -19                         | -776                        | 668054                       | 443239                       | 184747          | 170190          |
| Revenue Accounts Result             | 394751              | 207384              | 28411                       | 15280                       | 102555                       | 1548774                      | 22527           | 177813          |

#### Rs. (000) UNTB **SEGMENT** ${\tt UNTB}$ **Public Public** Credit Credit Misc. Misc. Total Total Liability Liability Shield Shield Total Total Premium Direct Premium Accepted Premium Ceded 28254778 Net premium Unexpired Risk Reserve Op -11463 18113 | 11846534 36539 14127390 Unexpired Risk Reserve CI Net earned premium | 25973922 -2067 Profit on Realisation of Investment Interest Dividend and Rent -1588 Investment Provisions -130 -3525 Total investment income Claims Paid Direct -2 Claims Paid Accepted Claims Paid Ceded Paid claims -4 -968 22712156 CI O/S Claims Direct 96189 | 50909042 CI O/S Claims Accepted CI O/S Claims Ceded -4703 39641595 O/S claims at end Op O/S Claims Direct Op O/S Claims Accepted Op O/S Claims Ceded -8905 -4703 O/S claims at beginning Incurred Claims Direct Incurred Claims Accepted Incurred Claims Ceded Incurred claims | 26510623 Commission Direct Commission Accepted Commission Ceded Commission/brokerage -392 -3906 Foreign Taxes Operating Expenses 12324155 10624824 Related to Insurance **Revenue Accounts Result** -2184013 -20177 -22336 -1500597 -989605

SEGMENT REPORTING SCHEDULE FOR THE YEAR ENDED 31ST MARCH, 2007 - INDIAN





# SEGMENT REPORTING SCHEDULE FOR THE YEAR ENDED 31ST MARCH, 2007 - FOREIGN

| SEGMENT                             | Fire<br>2006 | Fire 2007 | Marine<br>Cargo 2006 | Marine<br>Cargo 2007 | Marine<br>Hull 2006 | Marine<br>Hull 2007 | Marine<br>Total 2006 | Marine<br>Total 2007 |
|-------------------------------------|--------------|-----------|----------------------|----------------------|---------------------|---------------------|----------------------|----------------------|
| Premium Direct                      | 2638579      | 2545893   | 381082               | 357926               | 114384              | 136608              | 495466               | 494534               |
| Premium Accepted                    | 2554041      | 3455422   | 38292                | 30984                | 23191               | 21155               | 61483                | 52139                |
| Premium Ceded                       | 1370312      | 1037847   | 133096               | 41485                | 92759               | 116974              | 225855               | 158459               |
| Net premium                         | 3822308      | 4963468   | 286278               | 347425               | 44816               | 40789               | 331094               | 388214               |
| Unexpired Risk Reserve Op           | 1627694      | 1911154   | 344362               | 286277               | 49152               | 44816               | 393514               | 331093               |
| Unexpired Risk Reserve CI           | 1911154      | 2481734   | 286277               | 347424               | 44816               | 40790               | 331093               | 388214               |
| Net earned premium                  | 3538848      | 4392888   | 344363               | 286278               | 49152               | 44815               | 393515               | 331093               |
| Profit on Realisation of Investment | 1953         | 1007      | 493                  | 212                  | 247                 | 99                  | 740                  | 311                  |
| Interest Dividend and Rent          | 60267        | 102268    | 15220                | 21514                | 7626                | 10071               | 22846                | 31585                |
| Investment Provisions               | 688          | 620       | 174                  | 130                  | 87                  | 61                  | 261                  | 191                  |
| Total investment income             | 61532        | 102655    | 15539                | 21596                | 7786                | 10109               | 23325                | 31705                |
| Claims Paid Direct                  | 875260       | 1441134   | 104509               | 116062               | 11287               | 176322              | 115796               | 292384               |
| Claims Paid Accepted                | 1079905      | 1981832   | 29502                | 13017                | 15582               | 57476               | 45084                | 70493                |
| Claims Paid Ceded                   | 231122       | 280185    | 30752                | 58357                | 4985                | 128489              | 35737                | 186846               |
| Paid claims                         | 1724043      | 3142781   | 103259               | 70722                | 21884               | 105309              | 125143               | 176031               |
| CI O/S Claims Direct                | 1808740      | 2509521   | 195104               | 178390               | 197155              | 134069              | 392259               | 312459               |
| CI O/S Claims Accepted              | 3043239      | 2101261   | 67399                | 56544                | 121140              | 128357              | 188539               | 184901               |
| CI O/S Claims Ceded                 | 1825206      | 1317541   | 79424                | 81217                | 589                 | 3933                | 80013                | 85150                |
| O/S claims at end                   | 3026773      | 3293241   | 183079               | 153717               | 317706              | 258493              | 500785               | 412210               |
| Op O/S Claims Direct                | 1589886      | 1808740   | 207882               | 195104               | 137844              | 197155              | 345726               | 392259               |
| Op O/S Claims Accepted              | 1446386      | 3043239   | 63319                | 67399                | 170171              | 121140              | 233490               | 188539               |
| Op O/S Claims Ceded                 | 795572       | 1825206   | 78200                | 79424                | 915                 | 589                 | 79115                | 80013                |
| O/S claims at beginning             | 2240700      | 3026773   | 193001               | 183079               | 307100              | 317706              | 500101               | 500785               |
| Incurred Claims Direct              | 1094114      | 2141915   | 91731                | 99348                | 70598               | 113236              | 162329               | 212584               |
| Incurred Claims Accepted            | 2676758      | 1039854   | 33582                | 2162                 | -33449              | 64693               | 133                  | 66855                |
| Incurred Claims Ceded               | 1260756      | -227480   | 31976                | 60150                | 4659                | 131833              | 36635                | 191983               |
| Incurred claims                     | 2510116      | 3409249   | 93337                | 41360                | 32490               | 46096               | 125827               | 87456                |
| Commission Direct                   | 604772       | 593335    | 81966                | 84951                | 20055               | 25456               | 102021               | 110407               |
| Commission Accepted                 | 404487       | 634101    | -16033               | 9381                 | -4409               | 1751                | -20442               | 11132                |
| Commission Ceded                    | 78293        | 90008     | 22003                | 6163                 | 17384               | 21378               | 39387                | 27541                |
| Commission/brokerage                | 930966       | 1137428   | 43930                | 88169                | -1738               | 5829                | 42192                | 93998                |
| Foreign Taxes                       | 13894        | 2978      | 143                  | 85                   | 23                  | 10                  | 166                  | 95                   |
| Operating Expenses                  | 474464       | 000000    | 40004                | 04460                | 45554               | 40704               | 00045                | 40000                |
| Related to Insurance                | 174121       | 222286    | 18064                | 21166                | 15551               | 19734               | 33615                | 40900                |
| Revenue Accounts Result             | -28717       | -276398   | 204428               | 157094               | 10612               | -16745              | 215040               | 140349               |

| SEGMENT                             | Motor OD<br>2006 | Motor OD<br>2007 | Motor Total<br>2006 | Motor Total<br>2007 | W C<br>2006 | W C<br>2007 | P A<br>2006 | P A<br>2007 |
|-------------------------------------|------------------|------------------|---------------------|---------------------|-------------|-------------|-------------|-------------|
| Premium Direct                      | 3019041          | 3346866          | 3019041             | 3346866             | 1564402     | 1430602     | 166161      | 146681      |
| Premium Accepted                    | 127479           | 148299           | 127479              | 148299              | 55          | 458         | 11166       | 7945        |
| Premium Ceded                       | 293824           | 298546           | 293824              | 298546              | 188269      | 150718      | 30418       | 25309       |
| Net premium                         | 2852696          | 3196619          | 2852696             | 3196619             | 1376188     | 1280342     | 146909      | 129317      |
| Unexpired Risk Reserve Op           | 1326048          | 1426348          | 1326048             | 1426348             | 772006      | 688094      | 86807       | 73454       |
| Unexpired Risk Reserve Cl           | 1426348          | 1598310          | 1426348             | 1598310             | 688094      | 640171      | 73454       | 64658       |
| Net earned premium                  | 2752396          | 3024657          | 2752396             | 3024657             | 1460100     | 1328265     | 160262      | 138113      |
| Profit on Realisation of Investment | 8584             | 3866             | 8584                | 3866                | 835         | 311         | 135         | 67          |
| Interest Dividend and Rent          | 264843           | 392613           | 264843              | 392613              | 25746       | 31597       | 4168        | 6842        |
| Investment Provisions               | 3021             | 2381             | 3021                | 2381                | 294         | 192         | 48          | 41          |
| Total investment income             | 270406           | 394098           | 270406              | 394098              | 26287       | 31716       | 4255        | 6868        |
| Claims Paid Direct                  | 1703284          | 1957924          | 1703284             | 1957924             | 718539      | 1023912     | 55248       | 38983       |
| Claims Paid Accepted                | 93994            | 90665            | 93994               | 90665               | 162         | 89          | -7010       | 4995        |
| Claims Paid Ceded                   | 122894           | 180515           | 122894              | 180515              | 63201       | 60359       | 5882        | 4198        |
| Paid claims                         | 1674384          | 1868074          | 1674384             | 1868074             | 655500      | 963642      | 42356       | 39780       |
| CI O/S Claims Direct                | 1770510          | 1885460          | 1770510             | 1885460             | 3005230     | 2960173     | 33635       | 34792       |
| CI O/S Claims Accepted              | 96220            | 89911            | 96220               | 89911               | 0           | 0           | 7749        | 7614        |
| CI O/S Claims Ceded                 | 233528           | 289750           | 233528              | 289750              | 324953      | 359861      | 1039        | 1241        |
| O/S claims at end                   | 1633202          | 1685621          | 1633202             | 1685621             | 2680277     | 2600312     | 40345       | 41165       |
| Op O/S Claims Direct                | 1691650          | 1770510          | 1691650             | 1770510             | 3278224     | 3005230     | 32588       | 33635       |
| Op O/S Claims Accepted              | 96005            | 96220            | 96005               | 96220               | 886         | 0           | 10672       | 7749        |
| Op O/S Claims Ceded                 | 212355           | 233528           | 212355              | 233528              | 337510      | 324953      | 760         | 1039        |
| O/S claims at beginning             | 1575300          | 1633202          | 1575300             | 1633202             | 2941600     | 2680277     | 42500       | 40345       |
| Incurred Claims Direct              | 1782144          | 2072874          | 1782144             | 2072874             | 445545      | 978855      | 56295       | 40140       |
| Incurred Claims Accepted            | 94209            | 84356            | 94209               | 84356               | -724        | 89          | -9933       | 4860        |
| Incurred Claims Ceded               | 144067           | 236737           | 144067              | 236737              | 50644       | 95267       | 6161        | 4400        |
| Incurred claims                     | 1732286          | 1920493          | 1732286             | 1920493             | 394177      | 883677      | 40201       | 40600       |
| Commission Direct                   | 669018           | 742345           | 669018              | 742345              | 357402      | 352753      | 39585       | 35060       |
| Commission Accepted                 | 3028             | 5332             | 3028                | 5332                | 21          | 102         | 4725        | 3114        |
| Commission Ceded                    | 19607            | 4126             | 19607               | 4126                | 298         | 1236        | 10486       | 8519        |
| Commission/brokerage                | 652439           | 743551           | 652439              | 743551              | 357125      | 351619      | 33824       | 29655       |
| Foreign Taxes                       | 20409            | 5761             | 20409               | 5761                | 9846        | 2308        | 1051        | 233         |
| Operating Expenses                  |                  |                  |                     |                     |             |             |             |             |
| Related to Insurance                | 313200           | 340494           | 313200              | 340494              | 25319       | 26290       | 14496       | 13764       |
| Revenue Accounts Result             | 304468           | 408456           | 304468              | 408456              | 699920      | 96087       | 74945       | 60729       |





# SEGMENT REPORTING SCHEDULE FOR THE YEAR ENDED 31ST MARCH, 2007 - FOREIGN

| SEGMENT  | Aviation<br>2006        | Aviation<br>2007        | Engin-<br>-eering<br>2006 | Engin-<br>-eering<br>2007 | Others<br>2006            | Others<br>2007            | Misc.<br>Total<br>2006      | Misc.<br>Total<br>2007       | Total<br>2006                 | Total<br>2007                 |
|--|-------------------------|-------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-----------------------------|------------------------------|-------------------------------|-------------------------------|
| Premium Direct Premium Accepted Premium Ceded  | 13<br>24041<br>9        | 0<br>43677<br>95155     | 173503<br>48307<br>57677  | 267478<br>86703<br>91403  | 783308<br>41698<br>168598 | 963769<br>75107<br>378177 | 5706428<br>252746<br>738795 | 6155396<br>362189<br>1039308 | 8840473<br>2868270<br>2334962 | 9195823<br>3869750<br>2235614 |
| Net premium  | 24045                   | -51478                  | 164133                    | 262778                    | 656408                    | 660699                    | 5220379                     | 5478277                      | 9373781                       | 10829959                      |
| Unexpired Risk Reserve Op<br>Unexpired Risk Reserve Cl                                     | 10575<br>12022          | 12022<br>-25739         | 71493<br>82067            | 82067<br>131389           | 364080<br>328204          | 328204<br>330350          | 2631009<br>2610189          | 2610189<br>2739139           | 4652217<br>4852436            | 4852436<br>5609087            |
| Net earned premium   | 22598                   | -13717                  | 153559                    | 213456                    | 692284                    | 658553                    | 5241199                     | 5349327                      | 9173562                       | 10073308                      |
| Profit on Realisation of Investment<br>Interest Dividend and Rent<br>Investment Provisions | 62<br>1926<br>22        | 35<br>3595<br>22        | 274<br>8467<br>97         | 118<br>12003<br>73        | 1701<br>52440<br>600      | 787<br>80111<br>487       | 11591<br>357590<br>4082     | 5184<br>526761<br>3196       | 14284<br>440703<br>5031       | 6502<br>660614<br>4007        |
| Total investment income  | 1966                    | 3608                    | 8644                      | 12048                     | 53541                     | 80411                     | 365099                      | 528749                       | 449956                        | 663109                        |
| Claims Paid Direct<br>Claims Paid Accepted<br>Claims Paid Ceded                            | 10433<br>6600<br>301    | 1898<br>34250<br>1530   | 61618<br>13504<br>28917   | 51842<br>14833<br>17187   | 191141<br>6688<br>4719    | 260075<br>16310<br>68913  | 2740263<br>113938<br>225914 | 3334634<br>161142<br>332702  | 3731319<br>1238927<br>492773  | 5068152<br>2213467<br>799733  |
| Paid claims  | 16732                   | 34618                   | 46205                     | 49488                     | 193110                    | 207472                    | 2628287                     | 3163074                      | 4477473                       | 6481886                       |
| CI O/S Claims Direct<br>CI O/S Claims Accepted<br>CI O/S Claims Ceded                      | 211070<br>54826<br>5885 | 365434<br>63501<br>5885 | 161082<br>45974<br>51629  | 216884<br>54815<br>47348  | 660414<br>67202<br>8056   | 623458<br>101063<br>40992 | 5841941<br>271971<br>625090 | 6086201<br>316904<br>745077  | 8042940<br>3503749<br>2530309 | 8908181<br>2603066<br>2147768 |
| O/S claims at end  | 260011                  | 423050                  | 155427                    | 224351                    | 719560                    | 683529                    | 5488822                     | 5658028                      | 9016380                       | 9363479                       |
| Op O/S Claims Direct Op O/S Claims Accepted Op O/S Claims Ceded                            | 12452<br>55286<br>5785  | 211070<br>54826<br>5885 | 160057<br>49418<br>61775  | 161082<br>45974<br>51629  | 664124<br>54265<br>12189  | 660414<br>67202<br>8056   | 5839095<br>266532<br>630374 | 5841941<br>271971<br>625090  | 7774707<br>1946408<br>1505061 | 8042940<br>3503749<br>2530309 |
| O/S claims at beginning  | 61953                   | 260011                  | 147700                    | 155427                    | 706200                    | 719560                    | 5475253                     | 5488822                      | 8216054                       | 9016380                       |
| Incurred Claims Direct<br>Incurred Claims Accepted<br>Incurred Claims Ceded                | 209051<br>6140<br>401   | 156262<br>42925<br>1530 | 62643<br>10060<br>18771   | 107644<br>23674<br>12906  | 187431<br>19625<br>586    | 223119<br>50171<br>101849 | 2743109<br>119377<br>220630 | 3578894<br>206075<br>452689  | 3999552<br>2796268<br>1518021 | 5933393<br>1312784<br>417192  |
| Incurred claims  | 214790                  | 197657                  | 53932                     | 118412                    | 206470                    | 171441                    | 2641856                     | 3332280                      | 5277799                       | 6828985                       |
| Commission Direct Commission Accepted Commission Ceded                                     | 0<br>302<br>0           | 0<br>9324<br>7248       | 30598<br>12387<br>7457    | 48793<br>24549<br>21475   | 149890<br>9599<br>12064   | 152882<br>19550<br>22936  | 1246493<br>30062<br>49912   | 1331833<br>61971<br>65540    | 1953286<br>414107<br>167592   | 2035575<br>707204<br>183089   |
| Commission/brokerage   | 302                     | 2076                    | 35528                     | 51867                     | 147425                    | 149496                    | 1226643                     | 1328264                      | 2199801                       | 2559690                       |
| Foreign Taxes Operating Expenses Related to Insurance                                      | 172<br>15104            | -93<br>17565            | 1174<br>22324             | 474<br>37652              | 4696<br>146538            | 1191<br>202159            | 37348<br>536981             | 9874<br>637924               | 51408<br>744717               | 12947<br>901110               |
| Revenue Accounts Result  | -205804                 | -227314                 | 49245                     | 17099                     | 240696                    | 214677                    | 1163470                     | 569734                       | 1349793                       | 433685                        |

### SHAREHOLDERS' AND POLICYHOLDERS' FUNDS

Shareholders' Funds

(Amount in Rupees)

|                        |    |                                 |            |     | •                               |            |
|------------------------|----|---------------------------------|------------|-----|---------------------------------|------------|
|                        |    | Balances<br>As on<br>31.03.2006 | Percentage |     | Balances<br>As on<br>31.03.2007 | Percentage |
| Share Capital          |    | 2000000000                      |            | 20  | 000000000                       |            |
| Capital Reserve        |    | 575088                          |            |     | 575088                          |            |
| General Reserves       | 40 | 6227904354                      |            | 574 | 411097672                       |            |
| Miscellaneous Reserves | (- | -)148170194                     |            | 7   | 789885640                       |            |
| Total                  | 48 | 8080309248                      | 38.26      | 602 | 201558400                       | 42.25      |

### Policyholders' Funds

|               | Unexpired<br>Risk<br>Reserves<br>As on<br>31.03.2006 | Outstanding<br>Claims<br>As on<br>31.03.2006 | Total<br>As on<br>31.03.2006 | Percentage | Unexpired<br>Risk<br>Reserves<br>As on<br>31.03.2007 | Outstanding<br>Claims<br>As on<br>31.03.2007 | Total<br>as on<br>31.03.2007 | Percentage |
|---------------|--|--|------------------------------|------------|--|--|------------------------------|------------|
| Fire          | 4153798841   | 7857604948                                   | 12011403789                  |            | 5264604805   | 7555847412                                   | 12820452217                  |            |
| Marine        | 1643756163   | 2065929888                                   | 3709686051                   |            | 1885745736   | 1799929273                                   | 3685675009                   |            |
| Miscellaneous | 16737578665  | 45130419383                                  | 61867998048                  |            | 17551372681  | 48236479117                                  | 65787851798                  |            |
| Total         | 22535133669  | 55053954219                                  | 77589087888                  | 61.74      | 24701723222  | 57592255802                                  | 82293979024                  | 57.75      |
| Total Funds   |  |  | 125669397136                 | 100.00     |  |  | 142495537424                 | 100.00     |

The balance as on 31-03-2006 are used as basis for apportionment of investment income of 2006-07 between Policyholders and Shareholders.

 Average Shareholders Funds (Rs. in crores)
 (4808.03 + 6020.16)/2
 5414.09

 Average Policyholders Funds (Rs. in crores)
 (7758.91 + 8229.40)/2
 7994.15





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SIGNIFICANT ACCOUNTING POLICIES & NOTES FORMING PART OF FINANCIAL STATEMENTS AS ON 31st MARCH, 2007

#### SIGNIFICANT ACCOUNTING POLICIES

#### I ACCOUNTING CONVENTION:

The Financial Statements are drawn up in accordance with the provisions of section 11 (1) of the Insurance Act, 1938, regulations framed under Insurance Regulatory Development Act, 1999, read with the provisions of sub-sections (1), (2) and (5) of section 211, sub-section (5) of section 227 of the Companies Act, 1956. The said statements prepared on historical cost convention and on accrual basis, comply with accounting standards referred in section 211 (3C) of the Companies Act, 1956 to the extent applicable, and conform to practices prevailing in the general insurance industry except as otherwise stated.

#### II BASIS OF INCORPORATION:

- A Reinsurance Accepted: Reinsurance returns have been incorporated for the advices received upto the date of finalisation of accounts and on estimation basis wherever advices are not received.
- **B** Reinsurance Ceded: Reinsurance cessions are accounted for on the basis of actuals or estimates wherever actuals are not available.

#### C Outstanding Claims:

- 1. Estimated liability for outstanding claims at the year end are based on survey reports, information provided by clients and other sources, past experience and applicable laws and includes:
  - i) in respect of direct business, claim intimations received upto the year-end.
  - ii) in respect of Reinsurance accepted, advices received as of different dates of subsequent year upto the date of finalisation of accounts.
  - iii) provision for Claims Incurred but not Reported (IBNR) and provision for Claims Incurred but not Enough Reported (IBNER), as certified by Appointed Actuary.
- 2. All the outstanding claims for direct business are provided net of estimated salvage (if any).
- 3. In respect of Motor Third Party Claims where court summons have been served on the Company without adequate policy particulars to establish liability of the Company, provision is made as under:
  - i) 100% of the estimated liability, where such claims are outstanding for more than one year.
  - ii) 1/3<sup>rd</sup> of the estimated liability, for all such claims for which court summons have been served on the Company during the year.
- 4. Interest on MACT claims is provided based on the prevailing trends in the Motor Third Party Claim Awards.

#### **III PREMIUM RECOGNITION**

Premium income is recognized on assumption of risk.

### IV RESERVE FOR UNEXPIRED RISK

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Reserve for unexpired risk is made at 100% of net premium for Marine business and 50% of net premium for other classes of business.

#### **V** FOREIGN CURRENCY TRANSACTIONS:

(i) Revenue transactions of Re-insurance in Foreign currencies are converted at the average of buying and selling rates of exchange of each quarter in which they are accounted.

#### (ii) Foreign Operations

- a) As per the Accounting Standard (AS) 11 "The Effects of changes in Foreign Exchange Rates" (revised 2003), foreign branches/agencies are classified as 'non-integral foreign operations'.
- b) The assets and liabilities (including contingent liabilities), both monetary and non-monetary of the non integral foreign operations are translated at the closing rate;
- c) Income and expense items of the non integral foreign operations are translated at the average exchange rate of the year
- Provision for outstanding claims of non-integral foreign operations are converted at the closing rate.
- e) Depreciation on fixed assets held in foreign branches and agencies is provided on written down rupee value at the year-end at the rates and in the manner as stated in VIII (a) below.
- f) All resulting exchange difference is accumulated in a foreign currency translation reserve until the disposal of the net investment.
- (iii) Foreign Investments transactions during the year are converted at the exchange rates prevailing as on the last day of the month of purchase or sale.
- (iv) Other assets and liabilities in foreign currencies are converted at the average of buying and selling rates of exchange prevailing at the year end
- (v) The exchange gain/loss due to conversion of foreign currencies other than relating to non-integral foreign operations is taken to revenue.

#### VI FIXED ASSETS

- a) Fixed Assets are stated at cost less depreciation.
- b) The fixed assets are assessed for any indication that an asset is impaired. In case the recoverable amount of the fixed assets is lower than its carrying amount a provision is made for the impairment loss.

# VII INTANGIBLE ASSETS

Software Development /Acquisition costs, except those which meet the recognition criteria as laid down in AS 26, are charged to revenue.

#### **VIII EXPENSES OF MANAGEMENT**

#### a) Depreciation:

- i) Depreciation on fixed assets is charged on written down value method at the rates prescribed in the schedule XIV of the Companies Act, 1956. However, where corresponding rates are higher under the Income Tax Rules, 1962, the same are adopted. In case of leasehold properties amortisation is made over the leased period.
- ii) Depreciation is provided at 50% of the applicable rates as above on additions made to fixed assets, which are put into use for less than six months. No Depreciation is provided on assets sold/ discarded/destroyed during the year.



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#### b) Retirement benefit of employees:

- Liability for gratuity, pension and leave encashment at the year-end is accounted for based on actuarial valuation.
- ii) Ex-gratia payable and additional actuarial liability, net of tax benefits, for pension, gratuity and leave encashment on account of Special Voluntary Retirement Scheme during 2003-04 is being amortised over a period of five years.

#### c) Basis for apportionment of management expenses :

Expenses of management; including provision for bad and doubtful debts and exchange gain/loss, are apportioned to the revenue accounts on the basis of gross direct premium plus reinsurances accepted giving weightage of 75% for marine business and 100% each for fire and miscellaneous business.

#### IX PREMIUM DEFICIENCY

Premium deficiency, if any, is provided for the three major segments viz., Fire, Marine and Miscellaneous as directed by IRDA vide circular no. F & A/CIR/017/MAY-04 dated 18<sup>th</sup> May 2004.

#### X BASIS FOR APPORTIONMENT OF INCOME FROM INVESTMENTS

Investment Income (net of expenses) is apportioned between Shareholders' Fund and Policyholders' Fund in proportion to the balance of these funds at the beginning of the year.

Investment income (net of expenses) belonging to Policyholders is further apportioned to Fire, Marine and Miscellaneous Departments in proportion to respective Technical Reserves balance at the beginning of the year

Shareholders' Funds for this purpose consist of Share Capital, General Reserves, Capital Reserves and Foreign Currency Translation Reserve.

Policyholders' Funds consist of Technical Reserves i.e. Unexpired Risk Reserve plus Outstanding Claims

#### XI SALVAGE/CLAIM RECOVERIES:

Recoveries of claims and sale proceeds on disposal of salvage are accounted on realisation and credited to claims.

#### XII LOANS AND INVESTMENTS

- 1. Short Term Money Market Instruments such as Commercial Papers and Certificate of Deposit are shown at their discounted value and the difference between the acquisition cost and the redemption value is apportioned on time basis and recognised as accrued income.
- 2. Contracts for purchase and sale of shares, bonds, debentures are accounted for as "Investments" as on date of Transaction.
- 3. The cost of investments includes premium on acquisition, expenses like brokerage, transfer stamps, transfer charges, etc., and is net of incentive/ fee if any, received thereon.
- 4. a) Dividend is accounted for as income in the year of declaration. Dividend on shares/interest on debentures under objection/pending delivery is accounted for on realisation. Interim dividend is accounted where the warrants are dated 31st March or earlier.
  - b) Dividend on foreign investments is accounted for net of withholding tax.

- 5. Profit/Loss on realisation of investments is computed by taking weighted average book value as cost of investments except:
  - In respect of Govt. Securities/debentures/bonds under Trading Portfolio, the profit/loss is worked out specific scrip wise.
  - b) In respect of Govt. securities sold from Investment Portfolio, the profit/loss is worked out on First In First Out Basis (FIFO).
- 6. The Company follows the prudential norms prescribed by the Insurance Regulatory and Development Authority/ Reserve Bank of India as applicable to Term Lending Institutions as regards asset classification, recognition of income and provisioning pertaining to loans/advances.
- 7. Investment in Govt. Securities, debt securities and redeemable preference shares are considered as held till maturity and valued at cost. However, in terms of Insurance Regulatory and Development Authority Regulations the premium paid at the time of acquisition of securities is amortised over the residual period of maturity.
- 8 a) Investments in Mutual Fund/s/Venture Fund/s are valued at Net Asset Value (NAV) at the year-end and the difference between cost/book value and NAV is accounted in Fair Value Change Account. However, if there is impairment in value, the same is charged to Revenue and the book value of investment is reduced accordingly. Any reversal of impairment loss earlier recognised, is taken to revenue to the extent of reduction in impairment recognised earlier.
  - b) In case of non-availability of NAV as at the Balance Sheet date, investment is shown at cost.
- Investment Portfolio in respect of equity/ equity related instruments is segregated into actively traded and thinly traded as prescribed by Insurance Regulatory and Development Authority Regulations. The shares are treated as thinly traded by taking into consideration transactions in the month of March on both NSE and BSE.
  - b) Actively traded equity/ equity related instruments are valued at lowest of the last quoted closing price in March at National Stock Exchange (NSE) or Bombay Stock Exchange (BSE). If the shares are traded/ listed only on either of the stock exchanges then the quotation available on the respective stock exchange is considered. The difference between weighted average cost and quoted value is accounted in Fair Value Change Account.
- 10. Investment in thinly traded equity shares and unlisted equity shares are shown at cost. However, difference between cost and break-up value is provided for as diminution in value. If the break-up value is negative then the provision is made for the entire cost. Further, if the published accounts of an unlisted company are not available for last three accounting years ending on or immediately preceding the date of working out diminution in value, then the provision is made for the entire cost
- 11. In case of investment in listed and unlisted equity/ equity related instruments / preference shares where the value has been impaired on or before 31.03.2000, the historical/weighted average costs are not available with the Company. As a consequence, the carrying value of such investments as on 01.04.2000 is presumed to be the historical/ weighted average cost.
- 12. A Investments in listed equity/ equity related instruments/ preference shares made in those companies, which are making losses continuously for last 3 years and where capital is eroded, are considered to have impairment in value. Further, if the published accounts of a company are not available for last three accounting years ending on or immediately preceding the date of working out impairment in value, it is presumed that the value of investment is fully impaired and is written off to a nominal value of Re.1/- per company.



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Valuation of such investments is done as under:

- i) In respect of actively traded equity shares: least of cost price, market price or breakup value provided break-up value is positive. However, if the break-up value is negative the nominal value is taken at Re. 1/- per company.
- ii) In respect of other than actively traded equity shares: lower of cost price or break-up value provided break-up value is positive. However, if break-up value is negative the nominal value is taken at Re.1/- per company.
- iii) In respect of preference shares, if the dividend is not received for the last three years, such preference shares are written down to a value which will bear to its face value, the same proportion as value taken/ which would have been taken for writing down equity shares bears to the face value of the equity shares. However, if the equity shares are written down to Re.1/- per company, preference shares are also written down to a nominal value of Re.1/- per company.
- B. Once the value of investment in listed equity/ equity related instruments/ preference share is impaired in accordance with the above mentioned policy, then the reversal of such impairment losses are recognised in revenue/ profit & loss account only when the accumulated losses of such investee companies are completely wiped out and capital is fully restored as per the latest available published accounts on or immediately preceding the date of working out the reversal. However, in respect of investments where the historical or weighted average cost is not available as mentioned in Policy No.11, reversal of impairment loss is carried out and recognised only to the extent of impairment losses accounted after 31st March 2000.
- 13. REVERSE REPO transactions are treated as secured lending transactions and accordingly disclosed in the financial statements. The difference between total consideration at the 1<sup>st</sup> and 2<sup>nd</sup> leg of the transaction is treated as interest income.
- 14. "Collateralised Borrowing and Lending Obligation" (CBLO), which is issued at discount to the face value, is treated as money market instrument as per Reserve Bank of India Notification. Discount earned at the time of lending through CBLO is shown as income, which is apportioned on time basis.
- 15. a) Unrealised gains/ losses arising due to changes in the fair value of listed equity shares other than enumerated in Accounting Policy No 11 are taken under the head "Fair Value Change Account" and on realisation reported in profit and loss account.
  - Pending realisation, the credit balance in the "Fair Value Change Account" is not available for distribution.

#### XIII TAX LIABILITY ON INCOME

### (a) Tax Liability in India

- i) Tax expense for the year, comprises current tax, deferred tax and fringe benefit tax. A provision is made for the current tax based on tax liability computed in accordance with relevant tax rates and tax laws. A provision is made for deferred tax for all timing differences arising between taxable income and accounting income at currently enacted tax rates.
- ii) Deferred tax assets are recognized only if there is a virtual certainty that they will be realized and are reviewed for the appropriateness of their respective carrying values at each balance sheet date.

#### (b) Tax Liability in Foreign Countries

Tax liability in foreign countries is accounted for on actual payment basis.

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#### NOTES FORMING PART OF FINANCIAL STATEMENTS

- 1. The accounts incorporate audited accounts of Branches in Fiji, Thailand and Kuwait on calendar year basis prepared as per local laws.
- 2. Buildings include Rs. 313.58 Lakhs (Previous Year Rs.155.65 lakhs) in respect of which the deeds of conveyance are yet to be executed.
- 3. (a) Reinsurers' balances are subject to confirmations / reconciliations and consequential adjustments.
  - **(b)** Reinsurance acceptance transactions pertaining to the year with indian companies have been booked for advices received upto 23rd June 2007.
- **4.** As certified by the Custodian, Securities are held in the name of the Company as on 31.03.2007. Variations and other differences are under reconciliation and are not expected to have a material impact on the state of affairs of the Company.
- **5.** Certificates of confirmation are awaited for earlier years' Foreign Investments amounting to Rs.9.32 lakhs (Previous Year Rs. 27.79 lakhs). However, the same are fully provided for.
- 6. a) Provision for standard assets @ 0.40% amounting to Rs.1371.82 Lakhs (Previous Year Rs.959.62 Lakhs) has been made as per Insurance Regulatory and Development Authority / Reserve Bank of India guidelines on (i) Term Loan (PFPS/DTL/Bridge loans), (ii) Debentures, (iii) Short Term Loans, (iv) Infrastructure Investments, (v) Bonds/Debentures of HUDCO, (vi) Bonds/Debentures of Institutions accredited to NHB and (vii) Loans to HUDCO for Housing (viii) Govt. Guaranteed Bonds/securities (ix) Housing and Fire fighting Loans to State Governments.
  - b) During the year, the Company has undertaken restructuring of corporate debt/loans etc. as under:

| Sr.<br>No. | Particulars  | Current Year<br>(Rs in lakhs) | Previous Year<br>(Rs in lakhs) |
|------------|--|-------------------------------|--------------------------------|
|            | Total amount of assets subjected to restructuring              | 34,79.69                      | 98,18.94                       |
|            | The break up of the same is given here under:                  |                               |                                |
| (i)        | Total amount of standard assets subjected to restructuring     | 15,68.60                      | 18,86.71                       |
| (ii)       | Total amount of sub-standard assets subjected to restructuring | Nil                           | 1,88.47                        |
| (iii)      | Total amount of doubtful assets subjected to restructuring     | Nil                           | 43,93.26                       |
| (iv)       | Total amount of Loss assets subjected to restructuring         | 19,11.09                      | 33,50.50                       |
|            | TOTAL  | 34,79.69                      | 98,18.94                       |



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- c) Details of Non Performing Assets (NPA) / Provisions.
  - i) Details of Non Performing Assets (NPA)

| Sr.                         | Particulars   | Current Year  | Previous Year   |
|-----------------------------|---|---|---|
| No.                         |   | (Rs in lakhs)   | (Rs in lakhs)   |
| (i)<br>(ii)<br>(iii)<br>iv) | Opening Balance Additions During the year Reductions During the year Closing Balance Percentage of Net NPAs to Net Assets | 2,72,09.58<br>11,03.91<br>48,80.36<br>2,34,33.13<br>2.16% | 3,16,13.64<br>11,23.77<br>55,27.83<br>2,72,09.58<br>3.03% |

ii) Details of Provisions

| Sr.<br>No. | Particulars                           | Current Year<br>(Rs in lakhs) | Previous Year<br>(Rs in lakhs) |
|------------|---------------------------------------|-------------------------------|--------------------------------|
| (i)        | Opening Balance                       | 2,32,62.98                    | 2,32,32.58                     |
| (ii)       | Incremental Provision During the year | -12,13.24                     | 30.40                          |
| iii)       | Closing Balance                       | 2,20,31.74                    | 2,32,62.98                     |

- 7. Short-term investments (Schedule 8) in debentures and other guaranteed securities include those, which are fully repayable in the next year. As regards those debentures and other guaranteed securities, which have fallen due and remain unpaid as on 31.03.2007, they have been shown under long-term investments, as their realisability is unascertainable. However, necessary provision, wherever required, has been made.
- **8.** a) There are following cases of non-compliance/contravention of Insurance Regulatory & Development Authority (Investment) Regulations, 2000:
  - i) Return prescribed by Regulation 6 with respect to Compliance Report for exposure of investment have not been submitted in the prescribed format and the Other Returns as prescribed by Regulation 6 have not been submitted within stipulated time limit as per notification Dt.1/1/2004.
  - ii) As the existing system in the Company is not enabling proper calculation of exposure limits as per the requirement of Regulation 5, the Company is in the process of improving the system to ensure that the investment exposure at any point of time does not exceed the prescribed limits.
  - b) There are following cases of non-compliance/contravention of Insurance Regulatory & Development Authority (Preparation of Financial Statements and Auditor's Report of Insurance Companies) Regulations, 2002:
    - i) Segmental reporting in respect of Health Insurance and Public / Product Liability is not disclosed separately for foreign business.
    - ii) The provisions against the investment of Rs.8930.00 lakhs (Previous Year Rs.10801.78 lakhs), loans of Rs.14312.09 lakhs (Previous Year Rs. 13756.46 lakhs) and Sundry Debtors of Rs.167.87 lakhs (Previous Year Rs. 376.72 lakhs) have been shown in Schedule 14 "Provisions". Consequently, the "Investment", "Loans" and "Advance & Other Assets" shown in the Schedules 8, 9 and 12 respectively have not been reduced to the extent of provisions made against thereof, as required by Part V of Schedule B of the regulation.

- iii) Receipts & Payments Account/(Cash Flow Statement) has been drawn by "Indirect Method" instead of "Direct Method" as required by Part I of Schedule B of the regulation.
- **9.** Investment in term loans, loans to State Government for the purpose of Housing & Fire fighting equipments, investments in Pass Through Certificates (PTC) and balances on account of restructuring/rescheduling of debts are subject to confirmations and reconciliations. Further, reconciliations of some of the inter-office accounts are also pending. The impact of adjustments if any, arising out of confirmations / reconciliations of such balances on financial statements are unascertainable.
- **10.** Prior period items have been included in the respective heads amounting to Rs.421.51 lakhs (Debit) (Previous Year Rs.1850.72 lakhs (Credit) consisting of the following:-

| Sr.No. | Particulars  | Rs. (in lakhs) |
|--------|--|----------------|
| 1.     | Direct Premium   | 0.23 CR        |
| 2.     | Direct Commission                                      | 7.55 DR        |
| 3.     | Direct Claims  | 7.14 DR        |
| 4.     | Outstanding Claims                                     | 58.03 DR       |
| 5.     | Management Expenses                                    | 3,29.02 DR     |
| 6.     | Provision for amortisation of premium                  | 19.77 DR       |
| 7.     | Interest, dividend and rent (Interest on loans to FFE) | 0.23 DR        |

- **11.** Disclosure as required by Accounting Standards (AS) issued by the Institute of Chartered Accountants of India (ICAI):-
  - A. Related party disclosures as per Accounting Standard 18

#### 1. Company's Related Parties

#### (a) Subsidiaries

- i) The New India Assurance Co. (T & T) Ltd. Port of Spain, Trinidad & Tobago
- ii) The New India Assurance Co. (S.L.) Ltd. Free Town, Sierra Leone
- iii) Prestige Assurance Plc. Nigeria

#### (b) Associates

- i) India International Insurance Pvt. Ltd., Singapore
- ii) Kenindia Assurance Co. Ltd., Kenya
- iii) United Insurance Co. Ltd., Jordan
- iv) Saudi Indian Company for Co operative Insurance, Riyadh

### (c) Entities over which control exist

- i) The New India Assurance Company (Employees) Pension Fund
- ii) The New India Assurance Company Limited Employee Gratuity Fund

#### (d) Key Management Personnel of the Company

- i) Mr. B.Chakrabarti
- ii) Mr A V Muralidharan upto 20.02.2007
- iii) Mr N S R Chandra Prasad w.e.f 05.03.2007
- iv) Mr A R Sekar w.e.f .05.03.2007



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### 2. Transactions with related parties:

| Sr.<br>No. | Nature of<br>Relationship       | Nature of Transaction   | Current Year<br>(Rs in lakhs) | Previous Year<br>(Rs in lakhs) |
|------------|---------------------------------|---|-------------------------------|--------------------------------|
| i)         | Subsidiaries                    | Management Fees earned  | NIL                           | 48.38                          |
|            |                                 | Premium on Reinsurance<br>Accepted  | 1,29.46                       | 141.60                         |
|            |                                 | Commission on Reinsurance Accepted  | 23.63                         | 38.52                          |
|            |                                 | Purchase of Shares  | 41,80.32                      | 1.82                           |
|            |                                 | Dividend income received  | 1,56.49                       | 70.63                          |
|            |                                 | Other Amount Due (From<br>Prestige Assurance PLC-out<br>of Rights Subscription) | Nil                           | 1.35                           |
| ii)        | Associates                      | Dividend income received  | 1,05.97                       | 174.58                         |
| "/         | 7.1000010100                    | Investment in shares  | 12,52.92                      | 93.43                          |
|            |                                 | Dividend Receivable   | 1,27.74                       | 84.49                          |
| iii)       | Entity over which control exits | Other amount payable  | Nil                           | Nil                            |
| iv)        | Key Management<br>Personnel     | Salary and Allowances   | 22.94                         | 19.84                          |

# B. Disclosure as per AS 20-"Earnings Per Share":

| Sr.<br>No. | Particulars  | Current Year<br>(Rs in lakhs) | Previous Year<br>(Rs in lakhs) |
|------------|--|-------------------------------|--------------------------------|
| i)         | Net profit attributable to shareholders (Rs. In lakhs)     | 14,59,94.94                   | 71637.73                       |
| ii)        | Weighted Average Number of Equity Shares issued            | 20,00,00,000                  | 20,00,00,000                   |
| iii)       | Basic and diluted earnings per share of Rs.10/- each (Rs.) | 73.00                         | 35.82                          |

# C. AS – 22 Deferred Tax Assets

The break up of Deferred Tax Assets into the major components is as under:

| Sr.<br>No. | Particulars           | Current Year<br>(Rs in lakhs) | Previous Year<br>(Rs in lakhs) |
|------------|-----------------------|-------------------------------|--------------------------------|
| i)         | Depreciation          | 4,97.07                       | 449.91                         |
| ii)        | Ex-gratia on VRS      | -                             | 1661.57                        |
| iii)       | Leave Encashment      | 38,18.65                      | 2961.49                        |
| iv)        | Wage arrears & Others | -2,59.72                      | 1102.36                        |
|            | Total                 | 4056.00                       | 6175.33                        |

A sum of Rs.2119.33 lakhs (Previous year Rs 2231.80 lakhs) has been charged to the Profit & Loss Account on account of reduction in deferred assets during the year.

- **12.** During the year, the Company has reviewed its fixed assets for impairment of loss as required by Accounting Standard 28 on impairment of assets. In the opinion of the management no provision for impairment loss is considered necessary.
- 13. Pre-payment premium received in present value terms on account of restructuring/reduction of interest rates in respect of loans is spread over the remaining tenure of such loans. Accordingly Rs.668.93 lakhs (P.Y Rs.995.44 lakhs) has been considered as income received in advance and shown in Schedule 13 Current Liabilities under the head "Others".
- **14.** Additional actuarial liability, net of tax benefits, for pension, gratuity and leave encashment on account of Special Voluntary Retirement Scheme during 2003-04 is being amortised over a period of five years as per IRDA guidelines. Unamortised amount of Rs.1265.70 lakhs is included in Schedule 15 under the head "Miscellaneous Expenditure". Hence profit for the year and assets are higher by Rs.1265.70 lakhs
- **15.** The Company has not received any intimation from suppliers regarding their status under the Micro, Small and Medium Enterprises Development Act 2006 and hence disclosures, if any relating to amounts unpaid as at the year end together with interest paid / payable as required under the said Act have not been given.
- **16.** The Company does not have any dues which are outstanding for a period exceeding 30 days due to Small scale and ancillary industrial undertakings.
- 17. Previous year figures have been re-grouped wherever required, to make the figures comparable with current year figures.

| A. R. Sekar                    | N. S. R. Chandra Prasad | B. Chakrabarti                 |
|--------------------------------|-------------------------|--------------------------------|
| Director and Company Secretary | Director                | Chairman-cum-Managing Director |
| As per our report of even date |                         |                                |
| For Sharp & Tannan             | For Karnavat & Co.      | For Sarda & Pareek             |
| Chartered Accountants          | Chartered Accountants   | Chartered Accountants          |
| Ashwin Chopra                  | Sunil Hirawat           | Niranjan Joshi                 |
| Partner                        | Partner                 | Partner                        |
| Membership No. 38159           | Membership No. 33951    | Membership No. 102789          |
|                                |                         |                                |

Mumbai, 27th June 2007.



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## DISCLOSURES FORMING PART OF FINANCIAL STATEMENTS

| Sr.<br>No. | Particulars  | Current Year (Rs. in lakhs) | Previous Year<br>(Rs. In lakhs) |  |  |
|------------|--|-----------------------------|---------------------------------|--|--|
| 1.         | The details of Contingent Liabilities are as under:                    |                             |                                 |  |  |
|            | (a) Partly-paid up investments   | 16,46.50                    | 25,35.20                        |  |  |
|            | (b) Underwriting commitments outstanding                               | Nil                         | Nil                             |  |  |
|            | (c) Claims, other than those under policies,                           |                             |                                 |  |  |
|            | not acknowledged as debts  | 3,33.50                     | 7,58.08                         |  |  |
|            | (d) Guarantees given by or on behalf of the Company                    | 30,35.92                    | 44,99.41                        |  |  |
|            | (e) Statutory demands/liabilities in dispute not provided for          | 24.88                       | 8.58                            |  |  |
|            | (f) Reinsurance obligations to the extent not                          | A1*1                        | N.P.                            |  |  |
|            | provided for in accounts   | Nil                         | Nil                             |  |  |
|            | (g) Others (matters under Litigation)                                  | 49,85.43                    | 16,63.98                        |  |  |
| 2.         | The details of encumbrances to the assets of the Company are as under: |                             |                                 |  |  |
|            | (a) In India   | Nil                         | 24,52.12                        |  |  |
|            | (b) Outside India  | 39,63.66                    | 43,17.45                        |  |  |
| 3.         | Commitment made and outstanding for Loans,                             |                             |                                 |  |  |
|            | Investments and Fixed Assets   | 16,70.44                    | 76,99.47                        |  |  |
| 4.         | Claims, less reinsurance, paid to claimants:                           |                             |                                 |  |  |
|            | (a) In India   | 27,41,58.88                 | 25,23,44.18                     |  |  |
|            | (b) Outside India  | 6,48,18.86                  | 4,47,74.73                      |  |  |
| _          |  |                             |                                 |  |  |
| 5.         | Claim liabilities where claim payment period exceeds four years.       | Nil                         | Nil                             |  |  |
| 6.         | Amount of claims outstanding for more than                             |                             |                                 |  |  |
|            | six months (Gross Indian)  | 42,81,76.68                 | 44,71,04.30                     |  |  |
|            | No. of Claims  | 247777                      | 258554                          |  |  |
|            | Amount of claims outstanding for less than six months                  | 25 42 06 54                 | 24 49 40 24                     |  |  |
|            | (Gross Indian)<br>No. of Claims  | 25,43,06.51<br>142873       | 21,48,40.34<br>118138           |  |  |
|            |  |                             |                                 |  |  |
|            | Total amount of claims outstanding (Gross Indian )                     | 68,24,83.19                 | 66,19,44.64                     |  |  |
|            | Total No. of claims outstanding  | 390650                      | 376692                          |  |  |
| 7.         | Premiums, less reinsurances, written from business                     |                             |                                 |  |  |
|            | a) In India  | 36,68,77.44                 | 34,05,27.31                     |  |  |
|            | b) Outside India   | 10,82,99.59                 | 9,37,37.80                      |  |  |
| 8.         | The details of contracts in relation to investments, for               |                             |                                 |  |  |
|            | a) Purchases where deliveries are pending                              | Nil                         | Nil                             |  |  |
|            | b) Sales where payments are overdue                                    | Nil                         | 51.04                           |  |  |
| 9.         | Amount of Claims settled and remaining unpaid for a period             |                             |                                 |  |  |
| J 3.       | of more than six months as on balance sheet date are as under:         | 29.59                       | Nil                             |  |  |
|            | No. of claims  | 3                           | Nil                             |  |  |
|            |  |                             |                                 |  |  |

| Sr.<br>No. | Particulars  | Current Year<br>(Rs. in lakhs) | Previous Year<br>(Rs. In lakhs) |
|------------|--|--------------------------------|---------------------------------|
| 10.        | Investments made in accordance with statutory requirements are as under:   |                                |                                 |
|            | (a) In India- Under Sec.7 of Insurance Act 1938  | 10,75.27                       | 10,75.10                        |
|            | (b) Outside India- Statutory Deposits under local laws   | 1,37,77.92                     | 1,02,41.49                      |
| 11.        | Segregation of investments into performing and non-performing investments where NPA Provision is required as per RBI Guidelines is as under: |                                |                                 |
|            | Performing (Standard) Investments  | 34,36,04.50                    | 23,99,04.44                     |
|            | Non Performing Investments   | 2,34,33.13                     | 2,72,09.58                      |
|            | Total Book Value (Closing Value)   | 36,70,37.63                    | 26,71,14.02                     |

- 12. All significant accounting policies forming part of the financial statements are disclosed separately.
- Premium is recognized as income on assumption of the risk. A reserve for unexpired risks is created @ 100% of net premium for marine business and @ 50% of net premium for other classes of business.
- 14. Operating expenses relating to insurance business are apportioned to the revenue account on the basis of gross direct premium plus reinsurance accepted giving weightage of 75% for marine business and 100% each for fire and miscellaneous business.
- 15. The historical/weighted average cost of investments in equity shares / venture funds, which are valued on fair value basis is Rs.188092.30 lakhs (Previous year Rs.163632.50 lakhs) and Rs.3097.71 lakhs (Previous year Rs.2940 lakhs) respectively. However, the historical/weighted average cost in respect of investment in listed equity/equity related instruments/preference shares, the value of which had impaired on or before 31st March, 2000 is not available with the Company, and hence, the carrying value of the same as on 01.04.2000 is presumed to be the historical/weighted average cost.
- 16. Computation of managerial remuneration: Being a Govt. Company, the Company is exempted vide notification: GSR 235, dated 31<sup>st</sup> January 1978 u/s 620 of the Companies Act, 1956.
- 17. Amortisation of debt securities is done from the date of investment on the basis of actual number of days upto the date of Sale/ Redemption/ 31<sup>st</sup> March, 2007. While working out amortisation put/call option is not considered, however, partial redemption if any, is taken into account.
- 18. (a) Unrealised gains / losses arising due to change in the Fair Value of listed equity shares and equity related instruments have been taken to "Fair Value Change Account" and on realisation will be transferred to profit and loss account.
  - (b) Pending realisation, the credit balance in the "Fair Value Change Account" is not available for distribution.
- 19. The Company does not have Real Estate Investment Property.
- 20. Sector-wise break-up of gross direct premium written in India (Details of number of policies sector wise issued not available) is as under:

| Contar                    | Curre                       | ent Year              | Previous Year               |                       |  |
|---------------------------|-----------------------------|-----------------------|-----------------------------|-----------------------|--|
| Sector                    | (Rs.in Crore)               | Percentage            | (Rs.in Crore)               | Percentage            |  |
| Rural<br>Social<br>Others | 324.81<br>144.04<br>4545.86 | 6.48<br>2.87<br>90.65 | 375.46<br>136.69<br>4278.35 | 7.84<br>2.85<br>89.31 |  |
| Total                     | 5014.71                     | 100.00                | 4790.50                     | 100.00                |  |



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### 21. Various Financial Ratios

# 1. Gross Premium Growth Rate (Segment wise)

|    | (0.000000000000000000000000000000000000       |         |         |         |                     |                     |
|----|---|---------|---------|---------|---------------------|---------------------|
|    |   |         |         |         | (                   | Rs.in Crores)       |
|    | Segment                                       | 2006-07 | 2005-06 | Growth  | 2006-07<br>Growth % | 2005-06<br>Growth % |
|    | Fire  | 1164.57 | 1103.49 | 61.08   | 5.54%               | 3.74%               |
|    | Marine Cargo                                  | 194.50  | 187.44  | 7.07    | 3.77%               | 0.52%               |
|    | Marine Hull                                   | 175.97  | 161.89  | 14.09   | 8.70%               | 41.08%              |
|    | Marine Sub Total                              | 370.48  | 349.33  | 21.14   | 6.05%               | 15.97%              |
|    | Motor   | 2369.41 | 2476.41 | -106.99 | -4.32%              | 17.65%              |
|    | WC  | 184.04  | 201.22  | -17.17  | -8.54%              | -5.07%              |
|    | PΑ  | 94.06   | 112.40  | -18.33  | -16.31%             | 23.88%              |
|    | Aviation                                      | 118.08  | 116.85  | 1.24    | 1.06%               | -24.69%             |
|    | Engineering                                   | 237.13  | 162.06  | 75.07   | 46.33%              | 0.31%               |
|    | Health  | 765.29  | -       | 765.29  | -                   | -                   |
|    | Liability                                     | 18.59   | -       | 18.59   | -                   | -                   |
|    | Others  | 615.13  | 1153.80 | -538.66 | -46.69%             | 13.80%              |
|    | Misc.Sub Total                                | 4401.73 | 4222.73 | 179.00  | 4.24%               | 12.96%              |
|    | Grand Total                                   | 5936.78 | 5675.54 | 261.23  | 4.60%               | 11.22%              |
| 2. | Gross Premium to<br>Shareholders' Funds Ratio |         |         |         |                     |                     |
|    | Gross Premium                                 | 5936.78 | 5675.54 |         |                     |                     |
|    | Shareholders' Fund (beginning of the year)    | 4706.87 | 4161.69 |         |                     |                     |
|    | Ratio (times)                                 | 1.26    | 1.36    |         |                     |                     |
| 3. | Growth Rate of<br>Shareholders' Funds         |         |         |         |                     |                     |
|    | Shareholdrs' Funds                            | 5972.55 | 4706.87 | 1265.68 | 26.89%              | 11.42%              |

# वार्षिक प्रतिवेदन - Annual Report

# 2006-07

### 4. Net Retention Ratio

(Rs.in Crores)

|            | Segment  | Premium<br>Gross   | Premium<br>Net  | Retention<br>Ratio  | Retention<br>Ratio P.Y  |
|------------|--|--|---|---|---|
|            | Fire   | 1164.57  | 1052.92   | 90.41%  | 75.28%  |
|            | Marine Cargo   | 194.50   | 165.58  | 85.13%  | 74.53%  |
|            | Marine Hull  | 175.97   | 23.00   | 13.07%  | 15.24%  |
|            | Marine Sub Total   | 370.48   | 188.57  | 50.90%  | 47.05%  |
|            | Motor  | 2369.41  | 1946.30   | 82.14%  | 81.77%  |
|            | WC   | 184.04   | 160.67  | 87.30%  | 86.20%  |
|            | PA   | 94.06  | 73.18   | 77.80%  | 76.24%  |
|            | Aviation   | 118.08   | 29.85   | 25.28%  | 7.90%   |
|            | Engineering  | 237.13   | 184.28  | 77.72%  | 77.58%  |
|            | Health   | 765.29   | 612.23  | 80.00%  | _   |
|            | Liability  | 18.59  | 8.99  | 48.35%  | _   |
|            | Others   | 615.13   | 494.77  | 80.43%  | 80.48%  |
|            | Misc.Sub Total   | 4401.73  | 3510.27   | 79.75%  | 79.27%  |
|            | Grand Total  | 5936.78  | 4751.77   | 80.04%  | 76.52%  |
| 5.         | Net Commission Ratio   |  |   |   |   |
| <b>J</b> . | Net Commission Natio   |  |   |   |   |
| J.         | Segment  | Commission<br>Solon<br>Net   | Premium<br>Net  | Commi-<br>ssion<br>Ratio  | Commission<br>Ratio P.Y   |
| Э.         |  | ssion  |   | ssion   | ssion   |
| 5.         | Segment  | ssion<br>Net   | Net   | ssion<br>Ratio  | ssion<br>Ratio P.Y  |
| 3.         | Segment  | ssion<br>Net<br>79.33  | <b>Net</b> 1052.92  | ssion<br>Ratio<br>7.53%   | ssion<br>Ratio P.Y<br>8.64%   |
| Э.         | Fire Marine Cargo  | <b>ssion Net</b> 79.33 23.58   | <b>Net</b><br>1052.92<br>165.58   | ssion<br>Ratio<br>7.53%<br>14.24%   | ssion<br>Ratio P.Y<br>8.64%<br>11.30%   |
| 3.         | Fire Marine Cargo Marine Hull  | 79.33<br>23.58<br>-9.36  | Net<br>1052.92<br>165.58<br>23.00   | 7.53%<br>14.24%<br>-40.68%  | ssion<br>Ratio P.Y<br>8.64%<br>11.30%<br>-30.68%  |
| o.         | Fire Marine Cargo Marine Hull Marine Sub Total   | 79.33<br>23.58<br>-9.36<br>14.23   | Net<br>1052.92<br>165.58<br>23.00<br>188.57                                   | 7.53%<br>14.24%<br>-40.68%<br>7.54%   | ssion<br>Ratio P.Y<br>8.64%<br>11.30%<br>-30.68%<br>5.00%   |
| J.         | Fire Marine Cargo Marine Hull Marine Sub Total Motor   | 79.33<br>23.58<br>-9.36<br>14.23   | Net 1052.92 165.58 23.00 188.57 1946.30                                       | 7.53% 14.24% -40.68%  7.54% 6.41%   | ssion<br>Ratio P.Y<br>8.64%<br>11.30%<br>-30.68%<br>5.00%<br>7.84%                                |
| J.         | Fire Marine Cargo Marine Hull Marine Sub Total Motor W C   | 79.33<br>23.58<br>-9.36<br>14.23<br>124.75<br>38.03                                    | Net 1052.92 165.58 23.00 188.57 1946.30 160.67                                | ssion<br>Ratio<br>7.53%<br>14.24%<br>-40.68%<br>7.54%<br>6.41%<br>23.67%  | ssion<br>Ratio P.Y<br>8.64%<br>11.30%<br>-30.68%<br>5.00%<br>7.84%<br>22.32%                      |
| σ.         | Fire Marine Cargo Marine Hull Marine Sub Total Motor W C P A                                       | 79.33<br>23.58<br>-9.36<br>14.23<br>124.75<br>38.03<br>12.17                           | Net 1052.92 165.58 23.00 188.57 1946.30 160.67 73.18                          | **ssion Ratio** 7.53% 14.24% -40.68% 7.54% 6.41% 23.67% 16.63%  | ssion<br>Ratio P.Y<br>8.64%<br>11.30%<br>-30.68%<br>5.00%<br>7.84%<br>22.32%<br>11.40%            |
| σ.         | Fire Marine Cargo Marine Hull Marine Sub Total Motor W C P A Aviation                              | 79.33<br>23.58<br>-9.36<br>14.23<br>124.75<br>38.03<br>12.17<br>-5.69                  | Net 1052.92 165.58 23.00 188.57 1946.30 160.67 73.18 29.85                    | **************************************  | ssion<br>Ratio P.Y<br>8.64%<br>11.30%<br>-30.68%<br>5.00%<br>7.84%<br>22.32%<br>11.40%<br>-74.46% |
| σ.         | Fire Marine Cargo Marine Hull Marine Sub Total Motor W C P A Aviation Engineering                  | 79.33<br>23.58<br>-9.36<br>14.23<br>124.75<br>38.03<br>12.17<br>-5.69<br>9.34          | Net 1052.92 165.58 23.00 188.57 1946.30 160.67 73.18 29.85 184.28             | **sion Ratio** 7.53% 14.24% -40.68%  7.54% 6.41% 23.67% 16.63% -19.06% 5.07%  | ssion<br>Ratio P.Y<br>8.64%<br>11.30%<br>-30.68%<br>5.00%<br>7.84%<br>22.32%<br>11.40%<br>-74.46% |
| σ.         | Fire Marine Cargo Marine Hull Marine Sub Total Motor W C P A Aviation Engineering Health           | 79.33<br>23.58<br>-9.36<br>14.23<br>124.75<br>38.03<br>12.17<br>-5.69<br>9.34<br>53.70 | Net 1052.92 165.58 23.00 188.57 1946.30 160.67 73.18 29.85 184.28 612.23      | ssion<br>Ratio<br>7.53%<br>14.24%<br>-40.68%<br>7.54%<br>6.41%<br>23.67%<br>16.63%<br>-19.06%<br>5.07%<br>8.77%           | ssion<br>Ratio P.Y<br>8.64%<br>11.30%<br>-30.68%<br>5.00%<br>7.84%<br>22.32%<br>11.40%<br>-74.46% |
| σ.         | Fire Marine Cargo Marine Hull Marine Sub Total Motor W C P A Aviation Engineering Health Liability | \$\$ion Net  79.33 23.58 -9.36  14.23  124.75 38.03 12.17 -5.69 9.34 53.70 -0.25       | Net 1052.92 165.58 23.00 188.57 1946.30 160.67 73.18 29.85 184.28 612.23 8.99 | ssion<br>Ratio<br>7.53%<br>14.24%<br>-40.68%<br>7.54%<br>6.41%<br>23.67%<br>16.63%<br>-19.06%<br>5.07%<br>8.77%<br>-2.74% | ssion<br>Ratio P.Y  8.64%  11.30%  -30.68%  5.00%  7.84%  22.32%  11.40%  -74.46%  -1.47%         |



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(Rs.in Crores)

|    |  |         |         | (RS.III C |
|----|--|---------|---------|-----------|
| 6. | Expenses of Management to<br>Gross Premium Ratio | 2006-07 | 2005-06 |           |
|    | Expenses   | 1152.59 | 1306.89 |           |
|    | Gross Premium                                    | 5936.78 | 5675.54 |           |
|    | Ratio  | 19.41   | 23.03   |           |
| 7. | Combined Ratio                                   |         |         |           |
|    | Claims   | 3643.61 | 3632.01 |           |
|    | Expenses   | 1152.59 | 1306.89 |           |
|    | Sub Total  | 4796.20 | 4938.90 |           |
|    | Gross Premium                                    | 5936.78 | 5675.54 |           |
|    | Ratio  | 80.79%  | 87.02%  |           |
| 8. | Technical Reserves (at end) to Net Premium Ratio |         |         |           |
|    | Unexpired Risk Reserves                          | 2470.17 | 2253.51 |           |
|    | Reserves for Premium Deficiency                  | 0.00    | 0.00    |           |
|    | Outstanding Claims                               | 5759.23 | 5505.40 |           |
|    | Total Technical Reserves                         | 8229.40 | 7758.91 |           |
|    | Net Premium                                      | 4751.77 | 4342.65 |           |
|    | Ratio (No.of times)                              | 1.73    | 1.79    |           |
| a  | Underwriting Balance Ratio                       |         |         |           |

# 9. Underwriting Balance Ratio (after credit of Policyholders Investment Income)

| Segment          | U/W<br>Profit | Premium<br>(Net) | Ratio    | Ratio<br>P.Y |
|------------------|---------------|------------------|----------|--------------|
| Fire             | 233.02        | 1052.92          | 22.13%   | 2.36%        |
| Marine Cargo     | 76.74         | 165.58           | 46.35%   | 30.64%       |
| Marine Hull      | 25.24         | 23.00            | 109.75%  | 29.80%       |
| Marine Sub Total | 101.98        | 188.57           | 54.08%   | 30.52%       |
| Motor            | 444.31        | 1946.30          | 22.83%   | 1.21%        |
| WC               | 59.82         | 160.67           | 37.23%   | 66.81%       |
| PA               | -16.13        | 73.18            | -22.04%  | 10.50%       |
| Aviation         | -55.95        | 29.85            | -187.46% | -504.80%     |
| Engineering      | 22.45         | 184.28           | 12.18%   | 35.32%       |
| Health           | -516.82       | 612.23           | -84.42%  | -            |
| Liability        | 1.62          | 8.99             | 18.03%   | -            |
| Others           | 462.42        | 494.77           | 93.46%   | -19.48%      |
| Misc.Sub Total   | 401.72        | 3510.27          | 11.44%   | -1.01%       |
| Grand Total      | 736.72        | 4751.77          | 15.50%   | 0.83%        |

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2006-07

(Rs.in Crores)

| 10. | Operating Profit Ratio             |         |          |
|-----|------------------------------------|---------|----------|
|     | Segment                            | 2006-07 | 2005-06  |
|     | Underwriting Result                | -653.27 | -1199.32 |
|     | Investment Income                  | 2251.35 | 2010.79  |
|     | Others                             | 15.85   | 44.10    |
|     | Sub Total                          | 1613.93 | 855.57   |
|     | Net Premium                        | 4751.77 | 4342.66  |
|     | Ratio                              | 33.96   | 19.70    |
| 11. | Liquid Assets to Liabilities Ratio |         |          |
|     | Liquid Assets                      | 5408.24 | 5289.83  |
|     | Policyholders' Liabilities         | 8229.40 | 7758.91  |
|     | Ratio                              | 65.72   | 68.18    |
| 12. | Net Earnings Ratio                 |         |          |
|     | Profit After Tax                   | 1459.95 | 716.38   |
|     | Net Premium                        | 4751.77 | 4342.66  |
|     | Ratio                              | 30.72   | 16.50    |
| 13. | Return on Net Worth                |         |          |
|     | Profit After Tax                   | 1459.95 | 716.38   |
|     | Net Worth                          | 5972.55 | 4706.87  |
|     | Ratio                              | 24.44   | 15.22    |
| 14. | Reinsurance Ratio                  |         |          |
|     | Risk reinsured (Premium)           | 1653.54 | 1665.01  |
|     | Gross Premium                      | 5936.78 | 5675.54  |
|     | Ratio                              | 27.85   | 29.34    |

# 22. A Summary of Financial Statements for 5 years is as under:

(Rs.In Crores)

| Sr.<br>No. | Particulars                          | 2006-07 | 2005-06 | 2004-05 | 2003-04 | 2002-03 |
|------------|--------------------------------------|---------|---------|---------|---------|---------|
|            | OPERATING RESULTS                    |         |         |         |         |         |
| 1.         | Gross Premium Written                | 5936.78 | 5675.54 | 5103.16 | 4921.47 | 4812.79 |
| 2.         | Net Premium Income #                 | 4751.77 | 4342.65 | 3895.10 | 3634.95 | 3516.43 |
| 3.         | Income from Investments (Net) @      | 2251.35 | 2010.79 | 1450.73 | 1249.66 | 762.14  |
| 4.         | Other Income (Pl.specify)            | 15.85   | 44.10   | 5.72    | 76.54   | 40.94   |
| 5.         | Total Income                         | 7018.97 | 6397.54 | 5351.55 | 4961.15 | 4319.51 |
| 6.         | Commissions                          | 390.89  | 376.28  | 331.88  | 213.62  | 193.14  |
| 7.         | Brokerage (included in 6.Commission) | Nil     | Nil     | Nil     | Nil     | Nil     |
| 8.         | Operating Expenses                   | 1153.89 | 1306.89 | 1188.88 | 1340.56 | 894.76  |



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| Sr.<br>No. | Particulars                          | 2006-07  | 2005-06  | 2004-05  | 2003-04  | 2002-03  |
|------------|--------------------------------------|----------|----------|----------|----------|----------|
| 9.         | Claims, increase in Unexpired Risk   |          |          |          |          |          |
|            | Reserves and Other outgo             | 3860.27  | 3858.80  | 3032.92  | 2759.08  | 2918.79  |
| 10.        | Operating Profit / Loss              | 1613.93  | 855.57   | 797.88   | 647.89   | 312.82   |
| 11.        | Total Income under Shareholders' a/c | *        | *        | *        | *        | *        |
| 12.        | Profit / (Loss) before Tax           | 1613.93  | 855.57   | 797.88   | 647.89   | 312.82   |
| 13.        | Provision for Tax                    | 153.98   | 139.19   | 395.65   | 66.53    | 57.01    |
| 14.        | Net Profit / (Loss) after Tax        | 1459.95  | 716.38   | 402.23   | 581.36   | 255.81   |
|            | MISCELLANEOUS                        |          |          |          |          |          |
| 15.        | Policyholders' Account:(beg)         |          |          |          |          |          |
|            | Total Funds                          | 7758.91  | 6876.43  | 6283.87  | 5787.51  | 5023.54  |
|            | Total Investments                    | *        | *        | *        | *        | *        |
|            | Yield on Investments                 | *        | *        | *        | *        | *        |
| 16.        | Shareholders' Account:(beg)          |          |          |          |          |          |
|            | Total Funds                          | 4706.87  | 4161.69  | 3735.22  | 3404.06  | 3189.45  |
|            | Total Investments                    | 11009.61 | 9397.55  | 8403.56  | 7928.00  | 7348.00  |
|            | Yield on Investments                 | *        | *        | *        | *        | *        |
| 17.        | Paid up equity capital               | 200.00   | 200.00   | 150.00   | 150.00   | 150.00   |
| 18.        | Net Worth                            | 5972.55  | 4706.87  | 4161.69  | 3735.22  | 3404.00  |
| 19.        | Total Assets                         | 27444.57 | 27025.58 | 19827.20 | 17510.45 | 12984.75 |
| 20.        | Yield on total investments           | 20.74    | 21.11    | 17.26    | 16.36    | 9.96     |
| 21.        | Earnings per share (Rs.)             | 73.00    | 35.82    | 26.82    | 59.02    | 25.58    |
| 22.        | Book Value per share (Rs.)           | 10.00    | 10.00    | 10.00    | 10.00    | 10.00    |
| 23.        | Total Dividend                       | 292.00   | 130.00   | 80.00    | 45.00    | 40.00    |
| 24.        | Dividend per share (Rs.)             | 14.60    | 6.50     | 5.33     | 4.50     | 4.00     |
|            |                                      |          |          |          |          |          |

- # Net of Re-insurance
- @ Net of losses
- \* Points 15 & 16 may be given separately, if feasible
- 23. Interest, Dividends and Rent is apportioned between Revenue account and Profit and Loss account in proportion to the balance in shareholders funds and policyholders' funds at the beginning of the year. The same is further apportioned to fire, marine and miscellaneous revenue account in proportion to the technical reserve balance at the beginning of the year.

### A. R. Sekar

Director and Company Secretary
As per our report of even date

For Sharp & Tannan
Chartered Accountants
Ashwin Chonra

Ashwin Chopra Partner

Membership No. 38159

## N. S. R. Chandra Prasad

Director

**B. Chakrabarti**Chairman-cum-Managing Director

For Karnavat & Co.
Chartered Accountants
Sunil Hirawat
Partner

Partner
Membership No. 33951

For **Sarda & Pareek**Chartered Accountants

Niranjan Joshi Partner Membership No. 102789

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Mumbai, 27th June 2007.

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# 2006-07

# Balance Sheet Abstract and Company's General Business Profile The Companies Act (1 of 1956) Schedule VI – Part IV

(Rs in '000)

| A. R. Sekar Director and Company Secretary  |                                      |             | N. S. R. Chandra F<br>Director            |                       | B. Chak<br>man-cum-M | krabarti<br>anaging Director |
|---|--------------------------------------|-------------|---|-----------------------|----------------------|------------------------------|
|   | Item Code No.<br>ITC Code<br>Product | General     | Insurance Busines                         | ss                    |                      |                              |
| V. Generic Names of Three Principal Products / Services of the Company (as per Monetary Terms.) |                                      |             |   |                       |                      |                              |
|   | Earning Per Share in Rs.             | :           | 73.00                                     | Dividend @ %          | :                    | 1 4 6                        |
|   | Profit Before Tax                    | : 1         | 6 1 3 9 3 0 6                             | Profit After Tax      | : 1                  | 4 5 9 9 4 9 4                |
|   | Investment & Other Incor             | me: 2       | 2 6 6 5 1 7 9                             |                       |                      |                              |
|   | Turnover Premium Incom               | ne : 5      | 9 3 6 7 7 8 8                             | Total Expenditure     | : 6                  | 5 8 9 3 6 6 1                |
| V.  | Performance of The Compa             | any         |   |                       |                      |                              |
|   | Deferred Tax Assets                  | :           | 4 0 5 6 0 0                               |                       |                      |                              |
|   | Accumulated Losses                   | :           | NIL                                       | Deferred Expenditure  | :                    | 4 7 6 0 7 0                  |
|   | Current Assets                       | : 5         | 4 0 8 2 3 9 1                             | Loans                 | : [                  | 7 4 5 4 5 3 3                |
|   | Net Fixed Assets                     | : [         | 1 3 2 6 4 6 6                             | Investments           | : 2 1                | 0 7 0 0 6 7 0                |
|   | Application of Funds                 |             |   | and Provisions        | : 2                  | 8 7 1 2 7 5 8                |
|   | Reserves                             | : 16        | 7 6 8 5 1 0 7                             | Un-expired Risk Reser |                      |                              |
|   | Paid-up capital                      | : [         | 2 0 0 0 0 0 0                             | Current Liabilities   |                      | 6 0 4 7 8 6 5                |
|   | Sources of Funds                     | г           |   |                       |                      |                              |
|   | Total Liabilities                    | : 2 7       | 4 4 4 5 7 3 0                             | Total Assets          | : 2 7                | 4 4 4 5 7 3 0                |
| II.   | Position of Mobilisation ar          | nd Deployme | nt of Funds                               |                       |                      |                              |
|   | Bonus Issue                          | :           | NIL                                       | Private Placement     | :                    | NIL                          |
|   | Public Issue                         | :           | $\begin{bmatrix} N & I & L \end{bmatrix}$ | Rights Issue          | :                    | NIL                          |
| l.  | Capital Raised During the            | Year        |   |                       |                      |                              |
|   | Balance Sheet                        | 3           | 1 0 3 2 0 0 7                             |                       |                      |                              |
|   | Registration Number                  |             | 5 2 6                                     | State Code            | :                    | 1 1                          |
|   | Registration Details                 |             |   |                       |                      |                              |

Mumbai, 27th June 2007.

# STATEMENT OF INTEREST IN THE SUBSIDIARY COMPANIES AS ON 31<sup>ST</sup> MARCH 2007 UNDER SECTION 212 OF THE COMPANIES ACT, 1956

| Particulars of Interest in the Subsidiaries |      |   | The New India Assurance<br>Company (Trinidad & Tobago)<br>Limited, Trinidad & Tobago | The New India Assurance<br>Company (Sierra Leone)<br>Limited, Sierra Leone | Prestige Assurance Plc.,<br>Nigeria                             |  |
|---|------|---|--|--|---|--|
| a.  | (i)  | Paid up Capital of the<br>Subsidiary  | TT\$17,418,000 consisting of 17418946 shares of no par value.                        | Le 500000 divided into 2,50,000 ordinary shares of Le 2.00 each.           | N859993864 consisting of 1,719,987,728 shares of 50 kobos each. |  |
|   | (ii) | New India's share in the Subsidiary   | 83.90%   | 100%   | 51%   |  |
| b.  | (i)  | Net aggregate amount of the Subsidiary's profit after deducting its losses or vice versa so far as it concerns members of the Company and is not dealt with in the Company's accounts | C.Y.: TT\$ 3348449<br>P.Y.: TT\$ 1743442   | C.Y.: Le 9991000 (Losses)<br>P.Y.: Le 149266000 (Losses)                   | C.Y.: N146532690<br>P.Y.: Not Applicable                        |  |
|   | (ii) | Net aggregate amount<br>of the Subsidiary's<br>profit after deducting<br>its losses or vice versa<br>so far as these are<br>dealt with in the<br>Company's accounts                   | Nil  | Nil  | Nil   |  |
| C.  | (i)  | Dividend proposed by the Subsidiary   | C.Y.: TT\$1196000<br>P.Y.: TT\$1306000   | C.Y.: Nil<br>P.Y.: Nil   | C.Y.: N257998159 (Proposed)<br>P.Y.: Not Applicable             |  |
|   | (ii) | New India's share of<br>Dividend (Dividend for<br>the current year will be<br>accounted during<br>2007-08 on receipt)   | C.Y.: TT\$1003444<br>P.Y.: TT\$1095000   | C.Y. : Nil<br>P.Y. : Nil   | C.Y.: N131579061<br>P.Y.: Not Applicable                        |  |

B. CHAKRABARTI, Chairman-cum-managing Director, N. S. R. CHANDRA PRASAD, Director, A. R. SEKAR, Director & Company Secretary

Mumbai, 27<sup>th</sup> June 2007



#### THE NEW INDIA ASSURANCE COMPANY (TRINIDAD AND TOBAGO) LIMITED

# INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF THE NEW INDIA ASSURANCE COMPANY (TRINIDAD AND TOBAGO) LIMITED

#### **Report on Financial Statements**

We have audited the financial statements of The New India Assurance Company (Trinidad and Tobago) Limited (the Company) set out on pages 98 to 118 which comprise the balance sheet as at December 31, 2006, and the statements of income and changes in shareholders' equity and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory notes.

Management is responsible for the preparation and fair presentation of the financial statements in accordance with International Financial Reporting Standards. This responsibility includes: designing, implementing and maintaining internal controls relevent to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error; selecting and consistently applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

Our responsibility is to express an opinion on the financial statements based on our audit. The financial statements of the Company as at December 31, 2005, were audited by other auditors whose report dated April 20, 2006 expressed an unqualified opinion on those statements. We conducted our audit in accordance with International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal controls relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal controls. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

In our opinion, the financial statements, which have been prepared in accordance with International Financial Reporting Standards, present fairly, in all material respects, the financial position of the company as at December 31, 2006 and of its financial performance, changes in equity and cash flows for the year then ended.

**Chartered Accountants** 

Port of Spain, TRINIDAD AND TOBAGO:

May 17, 2007



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## THE NEW INDIA ASSURANCE COMPANY (TRINIDAD AND TOBAGO) LIMITED

### **BALANCE SHEET DECEMBER 31, 2006**

|                               | Notes | 2006        | 2005         |
|-------------------------------|-------|-------------|--------------|
|                               |       | T.T. \$'000 | T. T. \$'000 |
| ASSETS                        |       |             |              |
| Property, plant and equipment | 4     | 803         | 692          |
| Investment property           | 5     | 6,500       | 6,500        |
| Deferred tax asset            | 6(i)  | 7,558       | 8,039        |
| Reinsurance assets            |       | 23,306      | 21,599       |
| Trade and other receivables   | 7     | 17,777      | 14,746       |
| Investments                   | 8     | 32,210      | 33,268       |
| Term deposits                 |       | 14,060      | 13,535       |
| Cash and cash equivalents     | 9     | 39,986      | 30,985       |
| Total Assets                  |       | 142,200     | 129,364      |
| EQUITY AND LIABILITIES        |       |             |              |
| EQUITY                        |       |             |              |
| Stated capital                | 10    | 17,617      | 17,617       |
| Capital reserve               |       | 5,902       | 7,491        |
| Catastrophe reserve fund      |       | 1,000       | 800          |
| Statutory surplus reserve     |       | 8,552       | 8,552        |
| Accumulated retained earnings |       | 18,661      | 16,176       |
| Total Equity                  |       | 51,732      | 50,636       |
| LIABILITIES                   |       |             |              |
| Insurance Contracts           | 11    | 74,584      | 62,794       |
| Deferred tax liability        | 6(ii) | 1,996       | 2,550        |
| Provision for taxation        |       | 1,442       | 1,234        |
| Trade and other payables      | 12    | 12,446      | 12,137       |
| Bank overdraft                |       |             | 13           |
| Total Liabilities             |       | 90,468      | 78,728       |
| Total Equity and Liabilities  |       | 142,200     | 129,364      |

The accompanying notes form an integral part of these financial statements.

Signed on behalf of the Board

Director

# THE NEW INDIA ASSURANCE COMPANY (TRINIDAD AND TOBAGO) LIMITED

## STATEMENT OF INCOME FOR THE YEAR ENDED DECEMBER 31, 2006

| Note  | 2006<br>T. T. \$'000 | 2005<br>T. T. \$'000 |
|---|----------------------|----------------------|
| Insurance contracts premium revenue   | 61,729               | 49,938               |
| Reinsurers' share of insurance contracts premium revenue                      | (25,484)             | (22,332)             |
| Net insurance contracts premium revenue                                       | 36,245               | 27,606               |
| Gross change in unearned premium provision and unexpired risks                | (7,298)              | (7,608)              |
| Reinsurers' share of change in unearned premium provision and unexpired risks | 510                  | 4,338                |
| Net change in unearned premium provision and unexpired risks                  | (6,788)              | (3,270)              |
| Net insurance revenue   | 29,457               | 24,336               |
| Reinsurance commissions   | 6,712                | 5,425                |
| Investment and other income 13  | 3,884                | 3,603                |
| Total revenue   | 40,053               | 33,364               |
| Gross claims incurred   | (23,372)             | (13,868)             |
| Reinsurers' share of gross claims incurred                                    | 6,490                | 1,407                |
| Net insurance claims incurred   | (16,882)             | (12,461)             |
| Agents and brokers commissions  | (10,205)             | (7,963)              |
| Other operating and administrative expenses                                   | (7,455)              | (8,481)              |
| Total claims incurred and other expenses                                      | (34,542)             | (28,905)             |
| Profit before tax   | 5,511                | 4,459                |
| Taxation 6(iii)   | (1,520)              | (2,381)              |
| Net profit for the year   | 3,991                | 2,078                |

The accompanying notes form an integral part of these financial statements.





# THE NEW INDIA ASSURANCE COMPANY (TRINIDAD AND TOBAGO) LIMITED

# STATEMENT OF CHANGES IN SHAREHOLDERS' EQUITY FOR THE YEAR ENDED DECEMBER 31, 2006

|  | Note | Stated<br>Capital | Capital<br>Reserves | Catastrophe<br>Reserves | Statutory<br>Surplus<br>Reserve | Retained<br>Earnings/ | Total        |
|--|------|-------------------|---------------------|-------------------------|---------------------------------|-----------------------|--------------|
|  |      | T. T. \$'000      | T. T. \$'000        | T. T. \$'000            | T. T. \$'000                    | T. T. \$'000          | T. T. \$'000 |
| Balance at 31 December, 2004 (restated)  |      | 17,617            | 7,071               | 600                     | 8,552                           | 9,891                 | 43,731       |
| Net income for the year  |      | -                 | -                   | -                       | -                               | 2,078                 | 2,078        |
| Transfer to catastrophe reserve  |      | -                 | -                   | 200                     | -                               | (200)                 | -            |
| Net unrealized gains on revaluation of<br>available-for-sale investments<br>inclusive of deferred taxation |      | -                 | 420                 | -                       | -                               | -                     | 420          |
| Dividends  |      |                   |                     |                         | -                               | (1,306)               | (1,306)      |
|  |      | 17,617            | 7,491               | 800                     | 8,552                           | 10,463                | 44,923       |
| Balance at 31 December, 2005 as previously stated  |      | 17,617            | 7,491               | 800                     | 8,552                           | 10,463                | 44,923       |
| Correction of prior period error   | 23   |                   |                     |                         |                                 | 5,713                 | 5,713        |
| Restated balance as at 31 December, 2005   |      | 17,617            | 7,491               | 800                     | 8,552                           | 16,176                | 50,636       |
| Net income for the year  |      | -                 | -                   | -                       | -                               | 3,991                 | 3,991        |
| Transfer to catastrophe reserve  |      | -                 | -                   | 200                     | -                               | (200)                 | -            |
| Net unrealized (loss) on revaluation of available-for-sale investments inclusive of deferred taxation      |      | -                 | (1,589)             | -                       | -                               | -                     | (1,589)      |
| Dividends  |      | -                 | -                   | -                       | -                               | (1,306)               | (1,306)      |
| Balance at 31 December, 2006   |      | 17,617            | 5,902               | 1,000                   | 8,552                           | 18,661                | 51,732       |

The accompanying notes form an integral part of these financial statements.

# THE NEW INDIA ASSURANCE COMPANY (TRINIDAD AND TOBAGO) LIMITED STATEMENT OF CASH FLOWS FOR THE YEAR ENDED DECEMBER 31, 2006

|   | 2006<br>T. T. \$'000                       | 2005<br>T. T. \$'000                          |
|---|--|---|
| Cash flows from operating activities  |  |   |
| Net income before taxation  | 5,511                                      | 4,459   |
| Adjustments for:    Loss on sale of fixed assets    Depreciation    Foreign exchange gains on investments and fixed deposits    Impairment expense  | 6<br>210<br>-<br>-                         | 13<br>186<br>(4)<br>(164)                     |
| Operating profit before working capital changes Increase in other receivables and reinsurance assets Increase in insurance contracts liabilities Increase in other creditors Corporation taxes paid | 5,727<br>(4,738)<br>11,790<br>199<br>(855) | 4,490<br>(5,550)<br>5,064<br>2,351<br>(1,071) |
| Net cash generated by operating activities  | 12,123                                     | 5,284   |
| Cash flows used in investing activities   |  |   |
| Purchase of investments and fixed deposits Redemption of investments and fixed deposits Proceeds on disposal of fixed assets Additions to fixed assets  | (3,169)<br>1,583<br>3<br>(330)             | (7,124)<br>4,858<br>26<br>(188)               |
| Net cash used in investing activities   | (1,913)                                    | (2,428)                                       |
| Cash flows from financing activities Dividends paid   | (1,196)                                    | (1,297)                                       |
| Net cash used in financing activities   | (1,196)                                    | (1,297)                                       |
| Net increase in cash and cash equivalents   | 9,014                                      | 1,559   |
| Cash and cash equivalents at beginning of year  | 30,972                                     | 29,413  |
| Cash and cash equivalents at end of year  | 39,986                                     | 30,972  |
| Represented by:   |  |   |
| Cash in hand and at bank Bank overdraft   | 38,114<br>(13)                             | 26,919  |
| Short-term treasury bills   | 1,872                                      | 4,066   |
|   | 39,986                                     | 30,972  |



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#### THE NEW INDIA ASSURANCE COMPANY (TRINIDAD AND TOBAGO) LIMITED

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2006

#### 1. Incorporation and principal activity

The company is incorporated in the Republic of Trinidad and Tobago and is a subsidiary of The New India Assurance Company Limited, Mumbai, India. The Company carries on general insurance business in Trinidad and Tobago, Dominica, St. Lucia and St. Maarten. The company also maintains run-off portfolios in the islands of Antigua, Barbados and Grenada. The registered office and principal place of business is located at 22 St. Vincent Street, Port of Spain.

These financial statements were authorized for issue by the Board of Directors on May 17, 2007.

#### 2. Changes in accounting policies

The accounting policies adopted are consistent with those of the previous financial year except for the changes resulting from new standards mandatory for financial years beginning on or after January 1, 2006.

#### 3. Statement of accounting policies

#### a) Basis of preparation

These financial statements are prepared in accordance with International Financial Reporting Standards (IFRS) and its interpretations adopted by the International Accounting Standards Board. These financial statements are prepared on the historical cost basis except for the measurement at fair value of available for sale investments and investment property. No account is taken of the effects of inflation.

#### b) Use of estimates, assumptions and judgements

The preparation of financial statements in conformity with IFRS requires management to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets and liabilities, income and expenses and contingent assets and liabilities. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Judgements made by management in the application of IFRS that have a significant effect on the financial statements and estimates with a significant risk of material adjustment in the next year are discussed in notes 3(q) and (r) and note 22.

#### c) Segmental reporting

A geographical segment is engaged in providing products or services within a particular economic environment that is subject to risks and returns that are different from those of segments operating in other economic environments.

#### d) Impairment of assets

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Judgement is required to determine whether there are indicators of impairment. If impairment is indicated then the amount is determined using the techniques described in accounting policy (k) (i).



#### THE NEW INDIA ASSURANCE COMPANY (TRINIDAD AND TOBAGO) LIMITED

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2006 (Contd...)

#### e) Fixed assets

Fixed assets are stated at historical cost less accumulated depreciation and impairment losses. Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, only when it is probable that future economic benefits associated with the item will flow to the Company and the cost of the item can be measured reliably. All other repairs and maintenance are charged to the statement of income during the financial period in which they are incurred.

Depreciation is provided at rates sufficient to write-off the cost of the assets over their estimated useful lives.

The rates and methods used are as follows:

Leasehold improvements 20% on cost

Motor vehicles 20 - 25% on cost

Office equipment 10 - 25% on reducing balance

The asset's residual value, useful lives and depreciation methods are reviewed and adjusted, if appropriate, at each balance sheet date.

#### f) Investment properties

Property held for capital appreciation is classified as investment property and is stated at fair value. Investment properties are valued annually either by way of Directors valuation or an external professional valuer. The property is externally valued at least once every three (3) years. Fair value is the estimated amounts for which a property can be exchanged on the date of valuation between a willing buyer and a willing seller in an arm's length transaction. Investment properties are derecognized when either its use has changed or it has been disposed off or when the investment property is permanently withdrawn from use and no future benefit is expected from its disposal.

Gains or losses arising from changes in the fair values are recognized in the statement of income in the period in which they arise.

### g) Reinsurance assets

The Company assumes and cedes reinsurance in the normal course of busiess. Reinsurance assets primarily include balances due from reinsurance companies for ceded insurance liabilities. Premiums on reinsurance assumed are recognized as revenue in the same manner as they would be if the reinsurance were considered direct business, taking into account the product classification of the reinsured business. Amounts due to reinsurers are estimated in a manner consistent with the associated reinsured policies and in accordance with the reinsurance contract. Premiums ceded and claims reimbursed are presented on a gross basis.

An impairment review is performed on all reinsurance assets when an indication of impairment occurs. Reinsurance assets are impaired only if there is objective evidence that the company may not receive all amounts due to it under the terms of the contract and that this can be measured reliably.

#### h) Insurance receivables

Insurance receivables are recognized when due and measured at amortised cost, using the effective interest rate method. The carrying value of insurance receivables is reviewed for impairment whenever events or circumstances indicate that the carrying amount may not be recoverable, with the impairment loss recorded in the statement of income.





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#### THE NEW INDIA ASSURANCE COMPANY (TRINIDAD AND TOBAGO) LIMITED

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2006 (Contd...)

#### i) Financial instruments

#### (i) Classification

The Company classifies its investments as either held to maturity financial assets or available for sale financial assets. The classification depends on the purpose for which the investments were acquired or originated.

Held-to-maturity financial assets comprise fixed or determinable income securities that the company has the positive intention and ability to hold until maturity.

Available-for-sale financial assets are financial assets that are not financial assets at fair value through profit and loss, originated by the Comapny, or held-to-maturity.

#### (ii) Recognition

All regular way purchases and sales of financial assets are recognized on the settlement date. From this date, any gains and losses arising from changes in fair value of assets are recognised.

#### (iii) Measurement

Financial instruments are initially measured at cost, being the fair value plus the transaction costs that are directly attributable to the acquisition of the instrument. A financial asset is derecognized when the contractual right to receive cash flows expire or when asset is transferred.

Subsequent to intial recognition all available-for-sale assets are measured at fair value, based on if readily available market prices at the close of business on the balance sheet date for listed instruments are available or by reference to current market values of another instrument which is substantially the same. If prices are not readily available, the fair value is based on either valuation models or management's estimate of amounts that could be realised under current market conditions. Where discounted cash flow techniques are used, estimated future cash flows are based on management's best estimates and the discount rate is a market related rate at the balance sheet date for an instrument with similar terms and conditions.

Any available-for-sale asset that does not have a quoted market price in an active market and where fair value cannot be reliably measured is stated at cost, including transaction costs, less impairment losses.

Gains and loss arising from the change in the fair value of available-for-sale investments subsequent to initial recognition are accounted for as changes in the capital reserve until the investment is derecognized or the investment is determined to be impaired. On derecognition or impairment, the cumulative gain or loss previously reported in equity is transferred to the statement of income.

All non-trading financial liabilities and held-to-maturity assets are measured at amortised costs less impairment losses. Amortised cost is calculated on the effective interest rate method. Premium and discounts, including initial transaction costs, are included in the carrying amount of the related instrument and amortised based on the effective interest rate of the instrument. The amortisation of premiums and discounts is taken to the statement of income.

#### j) Cash and cash equivalents

Cash and cash equivalents are short-term, highly liquid investments readily convertible to known amounts of cash and subject to insignificant risks of change in value. These are shown at cost.

# k) Impairment

The carrying amounts of the Company's assets, other than deferred tax assets (see accounting

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#### THE NEW INDIA ASSURANCE COMPANY (TRINIDAD AND TOBAGO) LIMITED

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2006 (Contd...)

policy (x)), are reviewed at each balance sheet date to determine whether there is any indication of impairment. If any such indication exists, the asset's recoverable amount is estimated (see accounting policy (k) (i)) and an impairment loss is recognised whenever the carrying amount of an asset exceeds its recoverable amount. In order to determine whether negative revaluations on investment securities correctly represent impairment, all investment securities for which the market value has been significantly below cost price for a considerable period of time, are individually reviewed. A distinction is made between negative revaluations due to general market fluctuations and due to issuer specific developments. The impairment review focuses on issuer specific developments regarding financial condition and future prospects, taking into account the intent and ability to hold the securities under the Company's long term investment strategy. Impairment losses are recognised in the statement of income.

When a decline in the fair value of an available-for-sale financial asset has been recognised directly in equity and there is objective evidence that the asset is impaired, the cumulative loss that had been recognised directly in equity is recognised in the statement of income even though the financial asset has not been derecognised. The amount of the cumulative loss that is recognised in the statement of income is the difference between the acquisition cost and current fair value, less any impairment loss on that financial asset previously recognised in the statement of income.

#### (i) Calculation of recoverable amount

The recoverable amount of the Company's held-to-maturity financial assets carried at amortised cost is calculated as the present value of estimated future cash flows, discounted at the original effective interest rate (i.e. the effective interest rate computed at initial recognition of these financial assets). Receivables with a short duration are not discounted.

The recoverable amount of other assets is the greater of their net selling price and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. For an asset that does not generate largely independent cash inflows, the recoverable amount is determined for the cash-generating unit to which the asset belongs.

#### (ii) Reversals of impairment

An impairment loss in respect of a receivable carried at amortised cost is reversed if the subsequent increase in recoverable amount can be related objectively to an event occurring after the impairment loss was recognised.

An impairment loss in respect of an investment in an equity instrument classified as available-for-sale is not reversed through the statement of income. If the fair value of a debt instrument classified as available-for-sale increases and the increase can be objectively related to an event occurring after the impairment loss was recognised in the statement of income, the impairment loss shall be reversed, with the amount of the reversal recognised in the statement of income.

In respect of other assets, an impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount.

An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.



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#### THE NEW INDIA ASSURANCE COMPANY (TRINIDAD AND TOBAGO) LIMITED

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2006 (Contd...)

#### I) Capital reserve

All unrealized gains and losses arising from the revaluation of available-for-sale investments are recognized as part of shareholders equity in the capital reserve.

#### m) Catastrophe reserve

On an annual basis, the Directors determine an amount that is transferred to a catastrophe reserve. This is treated as an appropriation of retained earnings and is included as a separate component of equity.

#### n) Statutory surplus reserve

As required by Section 171 of the Insurance Act, 1980 of Trinidad and Tobago at least 25% of the Company's profit from general insurance business, for the preceding year is to be appropriated towards a Statutory Surplus Reserve until such surplus equals or exceeds the reserves in respect of its outstanding unexpired policies. This reserve is not distributable.

### o) Product classification

#### Insurance contracts

Insurance contracts are defined as those containing significant insurance risk at the inception of the contract. The significance of insurance risk is dependant on both the probability of an insured event and the magnitude of its potential effect.

Once a contract has been classified as an insurance contract, it remains an insurance contract for the remainder of its lifetime, even if the insurance risk reduces significantly during this period.

#### Investment contracts

Any contract not considered insurance contracts under IFRS are classified as investment contracts.

All contracts held by the Company as at December 31, 2006 have been classified as insurance contracts.

### p) Foreign currencies

#### (i) Functional and presentation currency

These financial statements are presented in TT dollars. All financial information presented in TT dollars has been rounded to the nearest thousand.

#### (ii) Transactions and balances

Transactions in foreign currencies are translated at the foreign exchange rate ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies at the balance sheet date are translated to Trinidad and Tobago dollars at the foreign exchange rate ruling at that date. Foreign exchange differences arising on translation are recognised in the statement of income. There are no non-monetary assets and liabilities that are measured in terms of historical cost in a foreign currency.

#### q) Benefits and claims

Reported outstanding general insurance claims comprise the estimated costs of all claims incurred but not settled at the balance sheet date, less any reinsurance recoveries. In estimating the liability for the cost of reported claims not yet paid, the Company considers any information available from adjusters and information on the cost of settling claims with similar characteristics in previous periods.

#### THE NEW INDIA ASSURANCE COMPANY (TRINIDAD AND TOBAGO) LIMITED

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2006 (Contd...)

Provision is made for claims incurred but not reported (IBNR's) until after the balance sheet date. Differences between the provisions for outstanding claims and subsequent revisions and settlement are included in the statement of income in the year the claims are settled.

The estimation of claims incurred but not reported ("IBNR") is generally subject to a greater degree of uncertainty than the estimation of the cost of settling claims already notified to the company, where more information about the claim event is generally available. Claims IBNR may often not be apparent to the insurer until many years after the event giving rise to the claims has happened.

#### r) Insurance contract liabilities

#### **General insurance contract liabilities**

General insurance contract liabilities are based on the estimated ultimate cost of all claims incurred but not settled at the balance sheet date, whether reported or not. Significant delays can be experienced in the notification and settlement of certain type of general insurance claims, therefore the ultimate cost of which cannot be known with certainty at the balance sheet date.

#### **Provision for unearned premiums**

The proportion of written premiums attributable to subsequent periods is deferred as unearned premium. The change in the provision for unearned premium is taken to the income statement in the order that revenue is recognized over the period of risk.

#### Provision for unexpired risk

Provision for unexpired risks represents the amount set aside at the end of the year in respect of subsequent risks to be borne by the company under contracts of insurance in force at the end of the year and are computed as a percentage of the provision for unearned premiums at the end of the year.

### s) Provision for other insurance financial liabilities

A provision is recognised when the Company has a present legal or constructive obligation, as a result of past events, which it is probable, will result in an outflow of resources and when a reliable estimate of the amount of the obligation can be made.

#### t) Employee benefits

The directors have agreed to pay a gratuity to managerial employees on retirement after ten years or more of service. For non-managerial employees, a discretionary gratuity on retirement after ten years or more of service will be paid. The contingent liability arising is adequately provided for in these financial statements.

#### u) Revenue recognition

#### Premium income

Premiums written are recognized on policy inception and earned on a pro rata basis over the term of the related policy coverage.

#### **Commission income**

The fee is recognized as revenue in the period in which it is received unless these relate to service

to be provided in future periods. If the fees are for services to be provided in future periods, these are deferred and recognized in the income statement as the service is provided over the term of the contract. Initiation and other front end fees are also deferred and recognized over the term of the contract



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#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2006 (Contd...)

#### Investment income

Interest income is recognized in the income statement as it accrues, taking into account the effective yield of the asset or an applicable floating rate. Interest income includes the amortization of any discount or premium. Investment income also includes dividends which are recognized as received.

#### Realised gains and losses recorded in the income statement

Realised gains and losses on the sale of property and equipment and of available for sale financial assets are calculated as the difference between net sales proceeds and the original or amortised cost. Realised gains and losses are recognized in the statement of income when the sale transaction occurs

#### v) Expenses of management

Expenses of management are apportioned to the various business segments on the basis of gross premium income written for each class of business with the exception of Barbados which are directly allocated.

#### w) Other income and expenditure

Other income and expenditure items are accounted for on the accrual basis.

#### x) Taxation

Tax on income comprises current tax from business inside and outside of Trinidad and Tobago and the change in deferred tax. Current tax comprises tax payable calculated on the basis of the expected taxable income for the year, using the tax rate enacted by the balance sheet date, business levy and green fund levy, charged on worldwide income, and any adjustment of tax payable for the previous years.

Premium taxes in overseas territories are deducted from the relevent premium income recognised.

Deferred tax is provided using the balance sheet liability method on all temporary differences between the carrying amounts for financial reporting purposes and the amounts used for taxation purposes, except differences relating to the initial recognition of assets or liabilities which affect neither accounting nor taxable income (loss).

Deferred tax is calculated on the basis of the tax rate that is expected to apply to the period when the asset is realised or the liability is settled. The effect on the deferred tax of any changes in the tax rate is charged to the statement of income, except to the extent that it relates to items previously charged or credited directly to equity.

Deferred tax assets relating to the carry forward of unused tax losses are recognised to the extent that it is probable that future taxable profit will be available against which the unused tax losses can be utilised.

### y) New standards and interpretations not yet adopted

At the date of authorisation of the financial statements there were new standards, amendments to standards and interpretations which were in issue but were not yet effective for the year ended December 31, 2006, and have not been applied in preparing these financial statements and are as follows:

• IFRS 7 Financial Instruments: Disclosures and the Amendments to IAS 1 Presentation of Financial Statements: Capitial Discloures require extensive disclosures about the significance

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#### THE NEW INDIA ASSURANCE COMPANY (TRINIDAD AND TOBAGO) LIMITED

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2006 (Contd...)

of financial instruments for an entity's financial position and performance, and qualitative and quantitative disclosures on the nature and extent of risks. IFRS 7 and amended IAS 1, which become mandatory for the company's 2007 financial statements, will require extensive additional disclosures with respect to company's financial instruments and share capital.

- IFRS 8 Operating Segments requires segment disclosure based on the components of the
  company that management monitors in making decisions about operating matters as well as
  qualitative disclosures on segments. Segments will be reportable based on threshold tests
  related to revenues, results and assets. IFRS 8 will become mandatory for the comapny's
  2009 financial statements, and will require additional disclosures with respect to the company's
  operating segments.
- IFRIC 7 Applying the Restatement Approach under IAS 29 Financial Reporting in Hyperinflationary Economies addresses the application of IAS 29 when an economy first becomes hyperinflationary and in particular the accounting for deferred tax. IFRIC 7, which becomes mandatory for the company's 2007 financial statements, is not expected to have any impact on the financial statements.
- IFRIC 8 Scope of IFRS 2 Shared-based Payment addresses the accounting for share-based payment transactions in which some or all goods or services received cannot be specially identified. IFRIC 8 will become mandatory for the company's 2007 financial statements, with retrospective application required. It is not expected to have any impact on the financial statements.
- IFRIC 9 Reassessment of Embedded Derivatives requires that a reassessment of whether embedded derivative should be separated from the underlying host contract should be made only when there are changes to the contract. IFRIC 9, which becomes mandatory for the company's 2007 financial statements, is not expected to have any impact on the financial statements.
- IFRIC 10 Interim Financial Reporting and Impairment prohibits the reversal of an impairment loss recognized in a previous interim period in respect of goodwill, an investment an equity instrument for a financial asset carried at cost. IFRIC 10 will become mandatory for the comapny's 2007 financial statements, and is not expected to have any impact on the financial statements.
- IFRIC 11 IFRS 2 Group and Treasury Share Transactions addresses the classification of a share-based payment transaction (as equity or cash-settled), in the financial statements of the entity whose employees are entitled to the share-based payment, where equity instruments of the parent or another group company are transferred in settlement of the obligation. IFRIC 11, which becomes mandatory for the company's 2008 financial statements, is not expected to have any impact on the financial statements.
- IFRIC 12 Service Concession Arrangements addresses the accounting requirements for public-to-private service concession arrangements in private sector entities. IFRIC 12 will become mandatory for the comapny's 2008 financial statements and is not expected to have any impact on the financial statements.

#### z) Comparative figures

Certain changes in presentation have been made during the year and comparative figures have been restated accordingly. These changes have resulted in an increase in the prior year retained earnings by T. T. \$ 5,713 arising from the correction of a prior period error in the deferred tax asset.



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## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2006 (Contd...)

#### 4. Fixed assets

|            |      |                                 | Leasehold<br>improv-<br>ements | Office equipment & motor vehicles | Total<br>2006   | Total<br>2005 |
|------------|------|---------------------------------|--------------------------------|-----------------------------------|-----------------|---------------|
|            |      |                                 | T. T. \$'000                   | T. T. \$'000                      | T. T. \$'000    | T. T. \$'000  |
|            | Cos  | st                              |                                |                                   |                 |               |
|            |      | peginning of year               | 355                            | 2,961                             | 3,316           | 3,265         |
|            |      | ditions                         | 12                             | 318                               | 330             | 188           |
|            | Dis  | posals                          |                                | (183)                             | (183)           | (137)         |
|            | At e | end of year                     | 367                            | 3,096                             | 3,463           | 3,316         |
|            | Dep  | preciation                      |                                |                                   |                 |               |
|            | At b | peginning of year               | 354                            | 2,270                             | 2,624           | 2,534         |
|            |      | rent year                       | 1                              | 209                               | 210             | 186           |
|            | Dis  | posals                          |                                | (174)                             | (174)           | (96)          |
|            | At e | end of year                     | 355                            | 2,305                             | 2,660           | 2,624         |
|            | Net  | written down value              | 12                             | 791                               | 803             | 692           |
| 5.         | Inv  | estment property                |                                |                                   |                 |               |
|            | Bala | ance brought forward            |                                |                                   | 6,500           | 6,500         |
|            | Bala | ance carried forward            |                                |                                   | 6,500           | 6,500         |
| <b>3</b> . | Tax  | ation                           |                                |                                   |                 |               |
|            | (i)  | Deferred tax asset              |                                |                                   |                 |               |
|            |      | Unutilised tax losses           |                                |                                   | 7,558           | 8,039         |
|            |      | The Company has un-utilised tax | closses in Trinidad and        | Tobago of appro                   | ximately T T \$ | 30 000 as a   |

The Company has un-utilised tax losses in Trinidad and Tobago of approximately T. T. \$ 30,000 as at December 31, 2006 (2005 : T. T. \$ 32,000).

Deferred tax assets have been recognized in these financial statements for carried forward unutilised tax losses. This position will be re-assessed at the next financial year-end.

#### (ii) Deferred tax liability

| Unrealised gains on revaluation of available-for-sale investments | (1,967) | (2,498) |
|---|---------|---------|
| Fixed assets  | (29)    | (52)    |
|   | (1,996) | (2,550) |

## THE NEW INDIA ASSURANCE COMPANY (TRINIDAD AND TOBAGO) LIMITED.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2006 (Contd...)

|    | (iii) Tax    | charge for the year  | 2006<br>T. T. \$'000 | 2005<br>T. T. \$'000 |
|----|--------------|--|----------------------|----------------------|
|    | Curr         | rent year - Business levy<br>- Green fund levy<br>- Provision for taxation in St. Maarten,               | 88<br>44             | 45<br>48             |
|    |              | Dominica and St. Lucia   | 931                  | 1,014                |
|    | Defe         | erred tax (income) expense relating to the origination   |                      |                      |
|    |              | reversal of temporary differences  | (24)                 | 52                   |
|    |              | sation of tax losses   | 481                  | 631                  |
|    | Cha          | nge in tax rate  |                      | 591                  |
|    |              |  | 1,520                | 2,381                |
|    |              | following is a reconciliation between tax loss and punting profit multiplied by the applicable tax rate. |                      |                      |
|    | Acc          | ounting profit   | 5,511                | 4,459                |
|    | Tax          | at the applicable rate   | 1,378                | 1,338                |
|    |              | enses not deductible for tax purposes  | 32                   | 117                  |
|    |              | me exempt from tax   | (428)                | (294)                |
|    | Cha          | nge in tax rate  | -                    | (592)                |
|    | Othe         |  | (37)                 | 1,064                |
|    |              | ness levy  | 88                   | 45                   |
|    |              | en fund  | 44                   | 48                   |
|    | Islar<br>Tax | nas<br>losses utilized (recognized)  | 443                  | 1,014<br>(359)       |
|    |              | , °  | 1,520                | 2,381                |
| 7. | Trade an     | d other receivables  |                      |                      |
|    |              | e receivables  | 12,582               | 10,077               |
|    |              | due from reinsurers  | ,                    | . 0,011              |
|    | -            | New India, Mumbai  | 1,838                | 2,245                |
|    | -            | Other reinsurers   | 2,572                | 1,577                |
|    | Other rec    | reivables  | 785                  | 847                  |
|    |              |  | 17,777               | 14,746               |



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## THE NEW INDIA ASSURANCE COMPANY (TRINIDAD AND TOBAGO) LIMITED.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2006 (Contd...)

| 8. | Investments                                 | 2006<br>T. T. \$'000 | 2005<br>T. T. \$'000 |
|----|---|----------------------|----------------------|
|    | Available-for-sale                          |                      |                      |
|    | Bonds and other securities<br>Quoted shares | 14,231<br>11,344     | 14,388<br>12,256     |
|    | Held to maturity                            | 25,575               | 26,644               |
|    | Bonds                                       | 6,635                | 6,624                |
|    | Total investments                           | 32,210               | 33,268               |

Bonds, securities and deposits pledged with the Inspector of Financial Institutions amounts to T. T. \$ 23,508 at December 31, 2006 (2005 : T. T. \$ 20,996).

## 9. Cash and cash equivalents

|     | Cash in hand and at bank<br>Short-term treasury bills                       | 38,114<br>1,872 | 26,919<br>4,066 |
|-----|---|-----------------|-----------------|
|     |   | 39,986          | 30,985          |
| 10. | Stated capital  |                 |                 |
|     | Authorised 22,000,000 shares of no par value                                | -               | -               |
|     | Issued and fully paid<br>17,418,946 shares of no par value<br>Share premium | 17,418<br>199   | 17,418<br>199   |
|     |   | 17,617          | 17,617          |

#### 11. Insurance contracts liabilities

|   | Notes | Insurance<br>Contracts<br>Liabilities | 2006<br>Reinsurers'<br>Share of<br>Liabilities | Net    | Insurance<br>Contracts<br>Liabilities | 2005<br>Reinsurers'<br>Share of<br>Liabilities | Net    |
|---|-------|---------------------------------------|--|--------|---------------------------------------|--|--------|
| Provision for claims<br>Reported by policyholders     |       | 34,292                                | (9,705)  | 24,587 | 30,547                                | (8,664)  | 21,883 |
| Provision for claims incurred but not reported (IBNR) |       | 3,449                                 | (1,065)  | 2,384  | 2,702                                 | (910)  | 1,792  |
| Total claims reported and IBNR                        | 11(a) | 37,741                                | (10,770)                                       | 26,971 | 33,249                                | (9,574)  | 23,675 |
| Provision for unearned Premiums                       | 11(b) | 33,494                                | (11,397)                                       | 22,097 | 26,859                                | (10,932)                                       | 15,927 |
| Provision for unexpired Risk                          | 11(c) | 3,349                                 | (1,139)  | 2,210  | 2,686                                 | (1,093)  | 1,593  |
| Total insurance contracts<br>Liabilities              |       | 74,584                                | (23,306)                                       | 51,278 | 62,794                                | (21,599)                                       | 41,195 |



## THE NEW INDIA ASSURANCE COMPANY (TRINIDAD AND TOBAGO) LIMITED.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2006 (Contd...)

(a) The provision for claims reported by policy holders may be analysed as follows :

|   | Notes    | Insurance<br>Contracts<br>Liabilities | 2006<br>Reinsurers'<br>Share of<br>Liabilities                  | Net          | Insurance<br>Contracts<br>Liabilities | 2005<br>Reinsurers'<br>Share of<br>Liabilities | Net              |
|---|----------|---------------------------------------|---|--------------|---------------------------------------|--|------------------|
| At January 1                              |          | 33,249                                | (9,574)   | 23,675       | 35,793                                | (12,958)                                       | 22,835           |
| Claims incurred                           |          | 23,372                                | (6,490)   | 16,882       | 13,868                                | (1,407)  | 12,461           |
| Claims paid During the year               |          | (18,880)                              | 5,294   | (13,586)     | (16,412)                              | 4,791  | (11,621)         |
| At December 31                            |          | 37,741                                | (10,770)  | 26,971       | 33,249                                | (9,574)  | 23,675           |
| (b) The provision for unear               | ned pr   | emiums ma                             | ay be analyse   | ed as follow | /s:                                   |  |                  |
|   | Notes    | Insurance<br>Contracts<br>Liabilities | 2006<br>Reinsurers'<br>Share of<br>Liabilities                  | Net          | Insurance<br>Contracts<br>Liabilities | 2005<br>Reinsurers'<br>Share of<br>Liabilities | Ne               |
| At January 1                              |          | 26,859                                | (10,932)  | 15,927       | 19,943                                | (6,988)  | 12,955           |
| Premium written in the year               |          | 61,729                                | (25,484)  | 36,245       | 49,938                                | (22,332)                                       | 27,606           |
| Premium earned during the year            |          | (55,094)                              | 25,019  | (30,075)     | (43,022)                              | 18,388   | (24,634)         |
| At December 31                            |          | 33,494                                | (11,397)  | 22,097       | 26,859                                | (10,932)                                       | 15,927           |
| (c) The provision for unexp               | ired ris | Insurance Contracts Liabilities       | analysed as f<br>2006<br>Reinsurers'<br>Share of<br>Liabilities | follows :    | Insurance<br>Contracts<br>Liabilities | 2005<br>Reinsurers'<br>Share of<br>Liabilities | Ne               |
| At January 1                              |          | 2,686                                 | (1,093)   | 1,593        | 1,994                                 | (699)  | 1,295            |
| Net incurred and utilised during the year |          | 663                                   | (46)  | 617          | 692                                   | (394)  | 298              |
| At December 31                            |          | 3,349                                 | (1,139)   | 2,210        | 2,686                                 | (1,093)  | 1,593            |
| Trade and other payables                  |          |                                       |   |              | <u>T. 1</u>                           | <b>200</b> 6<br>T. \$'000 T                    | 2005<br>T.\$'000 |
| Sundry creditors and accrua               | ls       |                                       |   |              |                                       | 3,418  | 3,293            |
| Amounts due to reinsurers                 |          |                                       |   |              | _                                     | 9,028  | 8,844            |
|   |          |                                       |   |              | _                                     | 12,446   | 12,137           |



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#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2006 (Contd...)

| 13. | Investment and other income                           | 2006<br>T. T. \$'000  | 2005<br>T. T. \$'000     |
|-----|---|-----------------------|--------------------------|
|     | Investment and other income include the following:    |                       |                          |
|     | Interest income Dividend income Foreign exchange loss | 3,682<br>310<br>(108) | 3,348<br>261<br>(6)      |
|     |   | 3,884                 | 3,603                    |
| 14. | Profit before taxation                                |                       |                          |
|     | Profit before taxation is arrived at after charging : |                       |                          |
|     | Depreciation Staff costs Directors' fees              | 210<br>2,955<br>90    | 186<br>3,162<br>73<br>39 |
|     | Interest expense                                      | 41                    | ;                        |

#### 15. Insurance contracts liabilities and reinsurance assets - terms, assumptions and sensitivities

#### Terms and conditions

The major classes of general insurance written by the Company include motor, property, and other miscellaneous types of general insurance. Risks under these policies usually cover a 12 months duration.

For these insurance contracts, claims provisions (comprising provisions for claims reported by policyholders and claims incurred but not yet reported) are established to cover the ultimate cost of settling the liabilities in respect of claims that have occurred and are estimated based on known facts at the balance sheet date.

The provisions are refined as part of a regular ongoing process and as claims experience develops, certain claims are settled and further claims are reported. Outstanding claims provisions are not discounted for the time value of money.

#### **Assumptions**

The principal assumption underlying the estimates is the Company's past claims development experience. This includes assumptions in respect of average claim costs and claim numbers for each accident year. Claims provisions are separately analysed by geographical area and class of business. In addition, larger claims are usually separately assessed by loss adjusters. Judgement is used to assess the extent to which external factors such as judicial decisions and government legislation affect the estimates.

#### **Sensitivities**

The general insurance claims provision is sensitive to the above key assumptions. The sensitivity of certain assumptions like legislative change, uncertainty in the estimation process, etc, is not possible to quantify. Furthermore, because of delays that arise between occurrence of a claim and its subsequent notification and eventual settlement, the outstanding claim provisions are not known with certainty at the balance sheet date.

Consequently, the ultimate liabilities will vary as a result of subsequent developments. Differences resulting from reassessment of the ultimate liabilities are recognized in subsequent financial statements.



#### THE NEW INDIA ASSURANCE COMPANY (TRINIDAD AND TOBAGO) LIMITED.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2006 (Contd...)

#### 16. Financial instrument

## (a) Fair values

With the exception of insurance contracts which are specifically excluded under International Accounting Standard No. 32, the estimated fair values of certain financial instruments have been determined using available market information or other appropriate valuation methodologies that require judgment in interpreting market data and developing estimates. Consequently, estimates made do not necessarily reflect the amounts that the Company would realize in a current market exchange. The use of different assumptions and/or different methodologies may have a material effect on the fair values estimated.

The fair value information is based on information available to management as at the dates presented. Although management is not aware of any factors that would significantly affect the fair value amounts, such amounts have not been comprehensively revalued for the purposes of these financial statements since those dates and, therefore the current estimates of the fair value may be significantly different from the amounts presented herein.

## (i) Short-term financial assets and liabilities

The carrying amount of short-term financial assets and liabilities comprising cash and short-term funds, trade and other receivables and trade and other payables are a reasonable estimate of their fair values because of the short maturity of these instruments.

#### (ii) Investments

The fair value of trading investments is based on market quotations, when available. When market quotations are not readily available, fair values are based on discounted cash flows or estimates using quoted market prices of similar investments. In the absence of a market value, discounted cash flows will approximate fair value.

## (iii) Investment properties

Investment properties are carried at revalued amounts.

#### 17. Risk management policies

#### (a) Credit risk

Credit risk is the risk that one party to a financial instrument will fail to discharge an obligation and cause the other party to incur a financial loss.

#### Reinsurance

Reinsurance is placed with high rated counterparties and concentration of risk is avoided by following policy guidelines in respect of counterparties' limits that are set each year and are subject to regular reviews. At each year end, management performs assessment of creditworthiness of reinsurers to update reinsurance purchase strategy and ascertains suitable allowance for impairment of reinsurance assets.

#### Investment securities

The Company limits its exposure by setting maximum limits of portfolio securities with a single issuer or group of issuers. The Company also only makes use of institutions with high creditworthiness.



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#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2006 (Contd...)

#### Insurance receivables

The credit risk in respect of customer balances, incurred on non payment of premiums or contributions will only persist during the grace period specified in the policy document on the expiry of which the policy is either repaid up or terminated. Commission paid to intermediaries is netted of against amounts receivable from them to reduce the risk of doubtful debts.

#### (b) Liquidity risk

The major liquidity risk confronting the Company is the daily calls on its available cash resources in respect of claims arising from insurance contracts and the maturity of investment securities. The Company sets limits on the minimum proportion of maturing funds available to meet such calls and on the minimum level of borrowing facilities that should be in place to cover claims at unexpected level of demand.

#### (c) Insurance risk

The risk under an insurance contract is the risk that an insured event will occur including the uncertainty of the amount and timing of any resulting claim. The principal risk the Company faces under such contracts is that the actual claims and benefit payments exceed the carrying amount of insurance liabilities. This is influenced by the frequency of claims, severity of claims, actual benefits paid being greater than originally estimated and subsequent development of long-term claims.

The variability of risks is improved by careful selection and implementation of underwriting strategy and guidelines as well as the use of reinsurance arrangements. The majority of reinsurance business ceded is placed on a quota share basis with retention limits varying by product line.

Although the Company has reinsurance arrangements, it is not relieved of its direct obligations to its policyholders and thus a credit exposure exists with respect to reinsurance ceded, to the extent that any reinsurers is unable to meet its obligations assumed under such reinsurance agreements.

## 18. Segemental reporting

The relevant segemental information for the Company is as follows:

|                          | 2006                 |               |         |                      | 2005          |         |
|--------------------------|----------------------|---------------|---------|----------------------|---------------|---------|
|                          | Trinidad &<br>Tobago | Other islands | Total   | Trinidad &<br>Tobago | Other islands | Total   |
| Total revenue            | 24,275               | 15,778        | 40,053  | 22,129               | 11,235        | 33,364  |
| Profit before tax        | 2,758                | 2,753         | 5,511   | 3,583                | 876           | 4,459   |
| Total assets             | 97,533               | 44,667        | 142,200 | 98,539               | 30,825        | 129,364 |
| Total liabilities        | 61,956               | 28,512        | 90468   | 43,948               | 34,780        | 78,728  |
| Purchase of fixed assets | 115                  | 215           | 330     | 188                  | -             | 188     |
| Depreciation             | 161                  | 49            | 210     | 168                  | 18            | 186     |

#### THE NEW INDIA ASSURANCE COMPANY (TRINIDAD AND TOBAGO) LIMITED.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2006 (Contd...)

#### 19. Contingent liabilities

#### a) July 27, 1990

The company has denied liability for claims intimated arising from the events of July 27, 1990. This is based on legal advice, which is reinforced by reinsurers' common stand that these losses are not covered under treaty workings. Also, no provision has been made for legal costs, which may be incurred in respect of court actions arising out of these claims.

#### b) Claims in litigation

The company is defending various legal actions relating to claims in dispute. These arose during the normal course of business. After taking legal advice, management has established certain provisions that are reflected in these financial statements.

The actual outcome of these legal actions could result in payments that differ from the provisions established by management.

#### 20. Related party transactions

#### (a) Identity of related party

The company has a related party relationship with its parent and with its directors and executive officers.

#### (b) Related party transactions

A number of transactions have been entered into with related parties in the normal course of business. These transactions were conducted at market rates, on commercial terms and condition.

| (I) | Income and expenses  | 2006<br>T. T. \$'000 | 2005<br>T. T. \$'000 |
|-----|----------------------|----------------------|----------------------|
|     | Management fees      | 500                  | 750                  |
|     | Reinsurance premiums | 5,999                | 3,080                |
|     | Directors' fees      | 90                   | 73                   |

## (c) Transactions with key management personnel

In addition to their salaries, the Company also provides non-cash benefits to executive officers. The key management personnel compensation is as follows :

| Short-term employee benefits | 2006<br>T. T. \$'000 | 2005<br>T. T. \$'000 |
|------------------------------|----------------------|----------------------|
| Accommodation                | 121                  | 118                  |
| Vehicle                      | 65                   | 65                   |

#### 21. Operating Leases

Non-cancellable operating lease rentals are payable as follows :

2006
T. T. \$'000
T. T. \$'000

Less than one year
Between one and five years
More than five years

2006
T. T. \$'000
T. T. T. \$'000
T. T. \$'000
T. T. T. \$'000
T.



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#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2006 (Contd...)

The company leases the facilities under operating leases. The leases typically run for a period of 1-3 years, with an option to renew the lease after that date. Lease payments are increased on renewal to reflect market rentals.

During the year ended December 31, 2006 T. T. \$ 662 (2005 : T. T. \$ 640) were recognised as an expense in the statement of income in respect of operating leases.

#### 22. Use of Accounting Estimates and Judgments

The preparation of financial statements in conformity with IFRS requires management to make estimates and assumptions that affect the reported amount of assets, liabilities, contingent assets and contingent liabilities at the date of the financial statements and income and expenses during the reporting period. Actual results could differ from these estimates.

Judgments made by management in the application of IFRS that have significant effect on the financial statements and estimates with a significant risk of material adjustment in the next financial year are discussed below:

#### Held-to-maturity investments

The company follows the guidance of IAS 39 on classifying non-derivative financial assets with fixed or determinable payments and fixed maturity as held-to-maturity. This classification requires judgement. In making this judgement, the company evaluates its intention and ability to hold such investments to maturity. If the company fails to keep these investments to maturity other than for the specific circumstances for example, selling other than an insignificant amount close to maturity it will be required to reclassify the entire class as available-for-sale. The investments would therefore be measured at fair value, not amortised cost. If the entire class of held-to-maturity investments is compromised the fair value adjustment would not be material.

#### • Determining fair values

Fair value reflects the present value of future cash flows associated with a financial asset or liability where an active market exists. Observable market prices or rates are used to determine fair value. For financial instruments with no active market or a lack of price transparency, fair values are estimated using calculation techniques based on factors such as discount rates, credit risk and liquidity. The assumptions and judgements applied here affect the derived fair value of the instruments.

#### Impairment of assets

The identification of impairment and the determination of recoverable amounts is an intently uncertain process involving various assumptions and factors, including the financial condition of the counterparty, expected future cash flows, observable market prices and expected net selling prices.

### • Litigation

There are certain legal proceeding outstanding against the Company. Appropriate provision has been made in these financial statements to reflect the loss that in management's opinion is likely to occur.

#### 23. Prior Period Adjustment

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This relates to recognition of the tax benefit of losses of prior years which were not previously recognized.



#### THE NEW INDIA ASSURANCE COMPANY (SIERRA LEONE) LIMITED

#### **DIRECTORS' REPORT**

The Directors present their annual report together with the financial statements for the year ended 31 December 2006

#### STATEMENT OF DIRECTORS RESPONSIBILITIES

Company law requires the directors to prepare financial statements for each year which give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for the period. In preparing those financial statements, the Directors are required to:

- Select, suitable accounting policies and then apply them consistently;
- Make, judgments and estimates that are reasonable and prudent;
- State, whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- Prepare, the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The Directors are responsible for keeping proper accounting records, which disclose with reasonable accuracy at any time the financial position of the Company and to enable them to ensure that the financial statements comply with the Companies Act Cap 249. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### PRINCIPAL ACTIVITY

The principal activity of the Company continued to be that of carrying on insurance business. However, the Company has ceased business operations with effect from 1 January 2003.

The liabilities include "Due to Insurance Companies" which is due to New India in Mumbai as the re-insurer of the company's operations in certain areas.

There is a stay on the utilisation of funds in the bank accounts of the company due to which funds could not be effectively deployed for investments which has resulted in reduced investment income.

#### **DIRECTORS**

The directors as at 31 December 2006 and their interests in the Share Capital of the company were as follows.

|                | Shares of Le | 2.00 each        |
|----------------|--------------|------------------|
|                | End of year  | Beginning of yea |
| B. Chakrabarti | <u>-</u>     |                  |
| J. K. Gupta    | -            | -                |
| K. G. Arora    | -            | -                |

#### **AUDITORS**

In accordance with Section 130 of the Companies Act Cap 249 of the Laws of Sierra Leone a resolution for the re-appointment of PKF, as Auditors of the Company is to be proposed at the forthcoming Annual General Meeting.

#### TRADING RESULTS

The results for the year and other key indicators are set out in the attached financial statements. The company made a loss for the financial year of Le 9,991,000 thus increasing the accumulated loss to Le 51,260,000.

The Directors do not therefore recommend the payment of dividend for the year.

BY ORDER OF THE BOARD

CHAIRMAN

19th June 2007 London.





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#### **AUDITORS' REPORT TO THE SHAREHOLDERS OF**

#### THE NEW INDIA ASSURANCE COMPANY (SIERRA LEONE) LIMITED

We have audited the financial statements on pages 121 to 125 which have been prepared under the accounting policies set out on page 123.

#### Respective responsibilities of Directors and Auditors

As described on page 1 the Company's Directors are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

#### **Basis of Opinion**

We conducted our audit in accordance with Auditing Standards. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgments made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the Company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

#### **Going Concern**

We draw attention to note 10, which states that the Company has a deficiency of net assets amounting to Le 59,456,000 and is dependent on the financial support of the directors for the continuance of normal operations.

#### Opinion

In our opinion the financial statements give true and correct view of the state of the Company's affairs as at 31 December, 2006 and of its loss for the year then ended and have been properly prepared in accordance with the Companies Act Cap 249, and the Insurance Act 2000.

FREETOWN Chartered Accountants

## THE NEW INDIA ASSURANCE COMPANY (SIERRA LEONE) LIMITED

## PROFIT AND LOSS ACCOUNT - 31 DECEMBER 2006

|                               | Notes | 2006<br>Le 000 | 2005<br>Le 000 |
|-------------------------------|-------|----------------|----------------|
| Investment Income             |       | 4,238          | 6,503          |
| Other Income                  |       | -              | -              |
|                               |       | 4,238          | 6,503          |
| Operating Expenses            |       | (14,229)       | (21,429)       |
| Taxation                      | 3     | -              | -              |
| (Loss) for the financial year | 2     | (9,991)        | (14,926)       |
|                               |       |                |                |

Movement on reserves setout in note 9.

## THE NEW INDIA ASSURANCE COMPANY (SIERRA LEONE) LIMITED

## BALANCE SHEET – 31 DECEMBER 2006

|  | Notes         | Le 000                    | 2006<br>Le 000                                    | 20<br>Le 000                | 005   |
|--|---------------|---------------------------|---|-----------------------------|---|
| Fixed Assets   |               | Le 000                    | Le 000  | Le 000                      | Le 000  |
| Tangible assets Investments  | 4<br>5        |                           | -<br>281,000                                      |                             | 60,000  |
| <b>Current Assets</b>  |               |                           |   |                             |   |
| Debtors Deposits, bank and cash balances   | 6             | 8,004<br>14,383<br>22,387 |   | 4,595<br>241,046<br>245,641 |   |
| Creditors  |               |                           |   |                             |   |
| Amounts falling due within one year  | 7             | (362,843)                 |   | (362,843)                   |   |
|  |               | (362,843)                 |   | (362,843)                   |   |
| Net Current Liabilities  |               |                           | (340,456)   |                             | (117,202)   |
| Total Assets Less Current Liabilitie   | s             |                           | (59,456)  |                             | (57,202)  |
| Capital and Reserves   |               |                           |   |                             |   |
| Called up share capital Profit and loss account Exchange equalisation account Contingency reserves | 8<br>9        |                           | 500<br>(51,260)<br>(20,910)<br>12,214<br>(59,456) |                             | 500<br>(41,269)<br>(28,647)<br>12,214<br>(57,202) |
| Approved by the Board  |               |                           |   |                             |   |
|  | G. Srinivasan |                           | Director  |                             |   |
|  | K. G. Arora   |                           | Director  |                             |   |



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## THE NEW INDIA ASSURANCE COMPANY (SIERRA LEONE ) LIMITED

## CASH FLOW STATEMENT YEAR ENDED 31 DECEMBER 2006

|  | 2006    |          | 2005     |          |
|--|---------|----------|----------|----------|
|  | Le 000  | Le 000   | Le 000   | Le 000   |
| OPERATING ACTIVITIES   |         |          |          |          |
| Operating loss before taxation                                     | (9,991) |          | (14,926) |          |
| (Decrease)/increase in creditors                                   | (3,409) |          | (6,000)  |          |
| Net cash out flow from operating activities                        |         | (13,400) |          | (20,926) |
| FINANCING ACTIVITIES   |         |          |          |          |
| Exchange gain  | 7,737   |          |          |          |
| Net cash inflow from financing activities                          |         | 7,737    |          | -        |
| Net cash outflow   |         | (5,663)  |          | (20,926) |
| Analysis of changes in cash and cash equivalents during the year : |         |          |          |          |
| Beginning of year  |         | 241,046  |          | 261,972  |
| Net cash outflow   |         | (5,663)  |          | (20,926) |
| End of year  |         | 235,383  |          | 241,046  |

## THE NEW INDIA ASSURANCE COMPANY (SIERRA LEONE ) LIMITED

## NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 31 DECEMBER, 2006

#### 1. ACCOUNTING POLICIES

The following accounting policies have been used consistently in dealing with the items, which are considered material to the Company's affairs:

(a) Accounting convention

The financial statements set out on pages 121 to 125 are prepared under the historical cost convention.

## 2. LOSS FOR THE FINANCIAL YEAR

Loss for the financial year is stated after charging the following:

2006 2005 Le 000 Le 000 5,000 5,000

#### 3. TAXATION

No provision has been made for taxation, as there was an adjusted loss for the year.

## 4. TANGIBLE FIXED ASSETS

Auditors' remuneration

|  | Motor<br>vehicles | Office fixtures and fittings | Residential equipment | Total    |
|--|-------------------|------------------------------|-----------------------|----------|
|  | Le 000            | Le 000                       | Le 000                | Le 000   |
| COST<br>Beginning and end of year                    |                   |                              |                       |          |
| DEPRECIATION  Beginning of year and end of year      |                   |                              |                       |          |
| Charge<br>Disposals                                  | -<br>-            | -<br>                        | -<br>-                | <u>-</u> |
| End of year  |                   |                              |                       |          |
| NET BOOK AMOUNT<br>End of year and Beginning of year | <u>-</u> _        |                              |                       |          |



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## THE NEW INDIA ASSURANCE COMPANY (SIERRA LEONE ) LIMITED

## NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 31 DECEMBER, 2006

|    |  | 2006<br>Le 000        | 2005<br>Le 000        |
|----|--|-----------------------|-----------------------|
| 5. | Investments  |                       |                       |
|    | Investments comprised : Deposit with Bank of Sierra Leone Deposit with Rokel Commercial Bank Sierra Leone Ltd. | 60,000<br>221,000     | 60,000                |
|    |  | 281,000               | 60,000                |
| 6. | Debtors  |                       |                       |
|    | Debtors comprised :  |                       |                       |
|    | Taxation Sundry Debtors Interest Receivable  | 2,262<br>165<br>5,577 | 2,262<br>165<br>2,168 |
|    |  | 8,004                 | 4,595                 |
| 7. | Creditors  |                       |                       |
|    | Amounts falling due within one year comprised:   |                       |                       |
|    | Sundry creditors Amounts due to Insurance Companies  | 8,868<br>353,975      | 8,868<br>353,975      |
|    |  | 362,843               | 362,843               |
|    |  |                       |                       |

## 8. CALLED UP SHARE CAPITAL

Called up share capital comprised allotted, called up and fully paid ordinary shares of Le. 2.00 each. The authorised share capital of the company throughout the year was Le 500,000 divided into 250,000 ordinary shares of Le 2.00 each.

#### 9. PROFIT AND LOSS ACCOUNT

The movement on this account during the year was as follows.

|  | Le 000              |
|--|---------------------|
| Beginning of year<br>Loss for the year | (41,269)<br>(9,991) |
| End of year                            | (51,260)            |

#### THE NEW INDIA ASSURANCE COMPANY (SIERRA LEONE ) LIMITED

#### NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 31 DECEMBER, 2006

#### 10. GOING CONCERN

The balance sheet shows that liabilities exceed assets by Le 59,456.

The Directors have confirmed their intention to maintain financial support for the foreseeable future to enable the Company to continue normal operations. The financial statements are therefore drawn on a going concern basis.

#### 11. LIBERIA BRANCH

In view of the current situation in Liberia, the financial statements for 2006 as in case of 2002 to 2005 represent only the transactions of the Freetown office.

## 12. CAPITAL COMMITMENTS

There were no capital commitments as at 31 December 2006 (2005 - Nil).

#### 13. CONTINGENT LIABILITIES

The Company had denied liability for claims amounting to 8,679,769 United States Dollars and 7,770,556 Liberian Dollars on the Liberia Branch arising from situation in Liberia. There is pending litigation for which the Company has obtained legal opinion that it will incur no liability on these claims.

#### SHORT TERM BUSINESS REVENUE ACCOUNT YEAR ENDED 31 DECEMBER 2006

|  | 200    | 06       | 20          | 05     |
|--|--------|----------|-------------|--------|
|  | Le 000 | Le 000   | Le 000      | Le 000 |
| Premiums written less reinsurance<br>Less increase/decrease in provision |        | -        |             | -      |
| for unearned premiums  |        | <u> </u> |             |        |
| Premiums earned Commission received from reinsurers                      |        | -        |             | -      |
| Commission received from romedicine                                      |        | -        |             | -      |
| Claims incurred  | -      |          | -           |        |
| Commission paid<br>Expenses  | 14,229 |          | -<br>21,429 |        |
| Contingency reserve  |        |          |             |        |
| Underwriting (loss)  |        | 14,229   |             | 21,429 |
|  |        | 14,229   |             | 21,429 |
| Underwriting (loss) comprised:   |        |          |             |        |
| Fire<br>Marine   |        | -        |             | -      |
| Motor  |        | -        |             | -      |
| Miscellaneous accident   |        | -        |             | -      |
| Expenses   |        | 14,229   |             | 21,429 |
|  |        | 14,229   |             | 21,429 |
|  |        |          |             |        |



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## REPORT OF THE AUDITORS TO THE MEMBERS OF

#### PRESTIGE ASSURANCE PLC

We have audited the financial statements of Prestige Assurance Plc as at 31 December 2006 set out on pages 127 to 143, which have been prepared under the historical cost convention.

#### RESPECTIVE RESPONSIBILITY OF DIRECTORS AND AUDITORS

In accordance with the Companies and Allied Matters Act, CAP C20 Laws of Federation of Nigeria 2004, the Company's directors are responsible for the preparation of the financial statements. Our responsibility is to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

#### **BASIS OF OPINION**

We conducted our audit in accordance with generally accepted auditing standards. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the Directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the Company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion, we also evaluated the overall adequacy of the presentation of information in the financial statements.

The financial statements drawn up in conformity with generally accepted accounting principles and the accounting standards issued to date by the Nigerian Accounting Standards Board are in agreement with the books of account, which in our opinion have been properly kept. We have obtained all the information and explanations we required for the purposes of our audit.

#### **OPINION**

In our opinion, the financial statements give a true and fair view of the state of the Company's affairs at 31 December, 2006 and of the profit and cash flow for the year ended on that date, and have been properly prepared in accordance with the Companies and Allied Matters Act, CAP C20 Laws of Federation of Nigeria, 2004 and the applicable provisions of the Insurance Act of 2003.

Pennal Kerr Forster Chartered Accountants Lagos



#### STATEMENT OF ACCOUNTING POLICIES YEAR ENDED 31 DECEMBER, 2006

The following are the significant accounting policies adopted by the Company in the preparation of its financial statements.

#### 1. BASIS OF ACCOUNTING

- 1. The financial statements are prepared under the historical cost convention.
- 2. The annual accounting basis is used to determine the underwriting result of each class of insurance business written.

#### 2. FIXED ASSETS

- 1. Fixed Assets are stated at cost less accumulated depreciation.
- 2. Assets on lease are accounted for in accordance with the substance and financial reality of the transaction. Depreciation is provided to write off the related assets over the period of the lease.
- 3. Income from assets on lease is accrued evenly over the respective period of the leases.

#### 3. DEPRECIATION

Depreciation of fixed assets is calculated on a straight-line basis to write off the assets over their estimated lives at the following rates:

Leasehold land and buildings 2% or amortized over life of lease if less than 50 years

Furniture, Fittings and Equipment 10%

Computers 33 1/3 %

Motor Vehicles 25%

Plant and Machinery 12 1/2 %

Gains or losses on the disposal of fixed assets are included in the profit and loss account.

#### 4. PROVISION FOR UNEXPIRED RISKS

Reserves for unexpired risks are those proportions of the premiums written in a year, less re-insurance, that relate to the period of risks from January in the following accounting year to the subsequent date of expiry of the policies and have been computed in accordance with Section 20(1)(a) of the Insurance Act 2003, which stipulates that provision for unexpired risk shall be calculated on a time apportionment basis of the risks accepted in the year.

### 5. PROVISION FOR OUTSTANDING CLAIMS/INCURRED BUT NOT YET REPORTED

Full provision is made for the estimated amount of outstanding claims notified but not settled at the date of the balance sheet, less reinsurance recoveries, using the best information available at that time. Provision is also made for the cost of claims incurred but not reported (IBNR) until after the balance sheet date on the basis of claims notified but not settled in compliance with the provisions of Section 20(1) (b) of the Insurance Act 2003. Similarly, provisions are made for "unallocated claims expenses" being the estimated administrative expenses that will be incurred after the balance sheet date in settling all claims outstanding as at the date, including IBNR.

Differences between the provisions for outstanding claims at a balance sheet date and the subsequent settlement are included in the revenue Account of the following year.



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#### PRESTIGE ASSURANCE PLC

#### STATEMENT OF ACCOUNTING POLICIES YEAR ENDED 31 DECEMBER, 2006 (Contd...)

#### 6. CONTINGENCY RESERVE

Contingency reserve has been calculated at 3% of the total premium or 20% of the Net Profit before tax which ever is greater in accordance with Section 21(2) of the Insurance Act 2003 until the accumulated reserve reaches the amount of the minimum paid-up capital or 50 per centum of the net premiums (which ever is greater).

#### 7. FOREIGN CURRENCIES

Transactions in foreign currencies are translated to the Naira at the rates of exchange ruling at the transaction dates.

Foreign currency balances are converted to the Naira at the applicable rates of exchange ruling at the balance sheet date. Any profit or loss arising on the conversion of foreign currencies is included in the profit and loss account.

#### 8. INVESTMENTS

Long-term investments are stated at cost on Balance Sheet date while short term investments are stated at cost less provision for diminution in values.

No provision is made for diminution in the market value of government securities as it is the Company's policy to hold such Securities until maturity.

#### 9. INVESTMENT INCOME

Interest and rental income are shown gross and are accounted for on accrual basis. Dividends are accounted for on the basis of the amounts actually received during the year.

## 10. DEBTORS

Debtors are stated as per book values after provision for specific debts considered doubtful of collection.

#### 11. EMPLOYEES' RETIREMENT BENEFITS

#### Pension Fund Scheme

The company in line with the provision of the Pension Reform Act 2004 has instituted a defined contribution pension scheme for its employees. Contributions to the scheme are funded through payroll deductions while the company's contribution is charged to the profit and loss account.

#### **Gratuity Scheme**

The Company operates a non-contributory and un-funded defined benefit service gratuity scheme for its employees. The employees' entitlement to retirement benefits under the service gratuity scheme depends on the individual years of service, terminal salary and conditions of service. Benefits payable to employees on retirements or resignation are accrued over the service life of the employee concerned based on current salary at the balance sheet date. The Company's contribution to the service gratuity scheme is charged to the incomes statement.

#### STATEMENT OF ACCOUNTING POLICIES YEAR ENDED 31 DECEMBER, 2006 (Contd...)

#### 12. TAXATION

#### (i) Income Taxation

Income tax payable is provided on taxable profits at the current statutory rate.

#### (ii) Deferred Taxation

Deferred taxation, which arises principally from timing differences in recognition of items for accounting and taxation purposes, is calculated using the liability method. This represents taxation at the rate of corporate income tax on the difference between the depreciation charged in the accounts and the capital allowances claimable for tax.

#### 13. CLAIMS

Claims paid are stated alongside amounts recoverable from re-insurers.

#### 14. MAINTENANCE EXPENSES

Maintenance expenses are apportioned amongst the various classes of insurance business on the basis of net premium earned in each class.

## 15. PREMIUM

Full credit is taken for premium receivable upon the issuance of the related policies.

### 16. COMMISSION

Commissions are accounted for in the profit and loss account in the period they are incurred and calculated on a time basis of the risks accepted in the year.

## 17. ASSETS ON LEASE

Assets on lease to customers are stated at cost less accumulated depreciation. Depreciation is provided on an appropriate basis to write-off the related assets cost over the period of the lease, and is included in operating expenses. Rental income from assets on lease to customers is credited to lease income on a consistent basis over the lease term.

## 18. DIVIDEND PAYABLE

Proposed dividends for the year is recognized as a liability after the balance sheet date when Declared and approved by shareholders at the Annual General Meeting.



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## PRESTIGE ASSURANCE PLC

## **BALANCE SHEET AT 31 DECEMBER 2006**

| Non-current assets   Statutory deposit   Sta |                                       | Notes | 2006<br>N'000                         | 2005<br>N'000 |
|--|---------------------------------------|-------|---------------------------------------|---------------|
| Fixed assets         6         495,627         348,043           Statutory deposit         5         20,000         20,000           Long Term Investment         4         768,055         706,393           Short Term Investments         1         2,281,906         496,768           Short Term Investments         1         2,281,906         496,768           Current assets         2         87,116         159,693           Cash and cash equivalents         2         957,193         639,344           Debtors         2         957,193         639,344           Deferred Acquisition Expenses         3         25,101         16,491           Deferred Acquisition Expenses         3         25,101         16,491           Deferred Acquisition Expenses         3         25,101         16,491           Total assets         4,834,998         2,386,731           Equity         8         779,652         366,122           Share Capital         9         797,652         366,122           Share Premium         10         1,335,829         94,174           Bonus Issue Reserve         11   | Assets                                |       |                                       |               |
| Statutory deposit         5         20,000         20,000           Long Term Investment         4         768,055         706,393           Short Term Investments         1         2,281,906         496,768           Current assets           Cash and cash equivalents         287,116         159,693           Debtors         2         957,193         639,344           Deferred Acquisition Expenses         3         25,101         16,491           Total assets         4,834,998         2,386,731           Equity and liabilities         2         4,834,998         2,386,731           Equity and liabilities         2         4,834,998         2,386,731           Equity and liabilities         3         2,386,731         2,386,731           Equity and liabilities         3         9         797,652         366,122           Share Premium         10         1,335,829         94,174         94,174         94,174         94,174         94,174         94,174         94,174         94,850         1,240,947         284,850         1,240,947         284,850         1,240,947         284,850         1,240,953         1,240,553         1,240,553         1,240,553         1,240,553         1,240,553   | Non-current assets                    |       |                                       |               |
| Long Term Investment         4         768,055 706,393         706,393           Short Term Investments         1         2,281,906 496,768         496,768           Current assets         Cash and cash equivalents         287,116 159,693         159,693         639,344           Debtors         2         957,193 639,344         639,344           Deferred Acquisition Expenses         3         25,101 16,491         16,491           Total assets         4,834,998 2,386,731         2,386,731         286,711           Equity and liabilities         Equity         Stare Capital         9         797,652 366,122         366,122           Share Capital         9         797,652 366,122         366,122         366,122           Share Premium         10         1,335,829 94,174         91,530           Statutory Contingency Reserve         11         -91,530         94,174           Bonus Issue Reserve         12         404,947 284,850         110,993         324,681           Investment Revaluation Reserve         13         466,928 259,196         259,196         3617,355         1,420,553           Insurance funds         8         298,040 268,918         298,040         268,918           Non-current liabilitie   |                                       |       | -                                     | · ·           |
| Short Term Investments         1         2,281,906         496,768           Current assets         287,116         159,693           Cash and cash equivalents         2         957,193         639,344           Debtors         2         957,193         639,344           Deferred Acquisition Expenses         3         25,101         16,491           Total assets         4,834,998         2,386,731           Equity and liabilities         2         4,834,998         2,386,731           Equity and liabilities         3         797,652         366,122           Share Premium         9         797,652         366,122           Share Premium         10         1,335,829         94,174           Bonus Issue Reserve         11         -         91,530           Statutory Contingency Reserve         12         404,947         284,850           Investment Revaluation Reserve         13         466,928         259,196           General Reserve         13         466,928         259,196           Total equity         3,617,355         1,420,553           Insurance funds         8         298,040         268,918           Non-current liabilities         2         40   |                                       |       |                                       |               |
| Current assets         287,116         159,693           Cash and cash equivalents         2 957,193         639,344           Deforred Acquisition Expenses         3 25,101         16,491           Deferred Acquisition Expenses         3 25,101         16,491           Total assets         4,834,998         2,386,731           Equity and liabilities         8 298,040         2,386,731           Equity and liabilities         8 797,652         366,122           Share Premium         10         1,335,829         94,174           Bonus Issue Reserve         11         - 91,530           Statutory Contingency Reserve         12         404,947         284,850           Investment Revaluation Reserve         13         466,928         259,196           General Reserve         14         611,999         324,681           Total equity         3,617,355         1,420,553           Insurance funds         8         298,040         268,918           Non-current liabilities         298,040         268,918           Deferred tax liability         19b         66,272         40,697           Current liabilities         8         298,040         268,918           Provision for taxation   |                                       | 4     | · · · · · · · · · · · · · · · · · · · |               |
| Current assets         287,116         159,693           Cash and cash equivalents         2         957,193         639,344           Deferred Acquisition Expenses         3         25,101         16,491           Total assets         4,834,998         2,386,731           Equity and liabilities           Share Capital         9         797,652         366,122           Share Capital         9         797,652         366,122           Share Premium         10         1,335,829         94,174           Bonus Issue Reserve         11         -         91,530           Statutory Contingency Reserve         12         404,947         284,850           Investment Revaluation Reserve         13         466,928         259,196           General Reserve         14         611,999         324,681           Total equity         3,617,355         1,420,553 <t< td=""><td>Short Term Investments</td><td>1</td><td>2,281,906</td><td>496,768</td></t<>   | Short Term Investments                | 1     | 2,281,906                             | 496,768       |
| Cash and cash equivalents         287,116         159,693           Debtors         2         957,193         639,344           Deferred Acquisition Expenses         3         25,101         16,491           Total assets         4,834,998         2,386,731           Equity and liabilities         Equity and liabilities           Equity Share Capital         9         797,652         366,122           Share Premium         10         1,335,829         94,174           Bonus Issue Reserve         11         -         91,530           Statutory Contingency Reserve         12         404,947         284,850           Investment Revaluation Reserve         13         466,928         259,196           General Reserve         14         611,999         324,681           Total equity         8         298,040         268,918           Non-current liabilities         298,040         268,918           Non-current liabilities         298,040         268,918           Current liabilities         298,040         268,918           Provision for taxation         19a         185,760         48,840           Provision for taxation         19a  |                                       |       | 3,565,588                             | 1,571,204     |
| Debtors         2         957,193         639,344           Deferred Acquisition Expenses         3         25,101         16,491           Total assets         4,834,998         2,386,731           Equity and liabilities         Equity         State Capital         9         797,652         366,122           Share Capital         9         797,652         366,122         366,122         Share Premium         10         1,335,829         94,174           Bonus Issue Reserve         11         -         91,530         Statutory Contingency Reserve         12         404,947         284,850           Investment Revaluation Reserve         13         466,928         259,196         324,681           General Reserve         14         611,999         324,681           Total equity         3,617,355         1,420,553           Insurance funds         8         298,040         268,918           Non-current liabilities         298,040         268,918           Current liabilities         298,040         268,918           Provision for taxation         19a         667,570         488,840           Provision for taxation         19a         185,760         167,724  |                                       |       |                                       |               |
| Deferred Acquisition Expenses         3         25,101         16,491           Total assets         4,834,998         2,386,731           Equity and liabilities         Equity           Equity         9         797,652         366,122           Share Capital         9         797,652         366,122           Share Premium         10         1,335,829         94,174           Bonus Issue Reserve         11         -         91,530           Statutory Contingency Reserve         12         404,947         284,850           Investment Revaluation Reserve         13         466,928         259,196           General Reserve         14         611,999         324,681           Total equity         3,617,355         1,420,553           Insurance funds         8         298,040         268,918           Non-current liabilities         298,040         268,918           Current liabilities         3         66,272         40,697           Current liabilities         3         667,570         488,840           Provision for taxation         19a         185,760         167,724  | · · · · · · · · · · · · · · · · · · · |       |                                       |               |
| Total assets   1,269,410   815,528   |                                       |       |                                       | ·             |
| Total assets         4,834,998         2,386,731           Equity and liabilities         Equity           Equity         Page 1         Page 2         Page 3  | Deferred Acquisition Expenses         | 3     | 25,101                                | 16,491        |
| Equity and liabilities         Equity       Fequity         Share Capital       9       797,652       366,122         Share Premium       10       1,335,829       94,174         Bonus Issue Reserve       11       - 91,530         Statutory Contingency Reserve       12       404,947       284,850         Investment Revaluation Reserve       13       466,928       259,196         General Reserve       14       611,999       324,681         Total equity       3,617,355       1,420,553         Insurance funds       8       298,040       268,918         Non-current liabilities       298,040       268,918         Non-current liabilities       19b       66,272       40,697         Current liabilities       3       667,570       488,840         Provision for taxation       19a       185,760       167,724         853,331       656,564  |                                       |       | 1,269,410                             | 815,528       |
| Equity         Share Capital         9         797,652         366,122           Share Premium         10         1,335,829         94,174           Bonus Issue Reserve         11         - 91,530           Statutory Contingency Reserve         12         404,947         284,850           Investment Revaluation Reserve         13         466,928         259,196           General Reserve         14         611,999         324,681           Total equity         3,617,355         1,420,553           Insurance funds         8         298,040         268,918           Non-current liabilities         298,040         268,918           Current liabilities         19b         66,272         40,697           Current liabilities         367,570         488,840           Provision for taxation         19a         185,760         167,724           853,331         656,564   | Total assets                          |       | 4,834,998                             | 2,386,731     |
| Share Capital       9       797,652       366,122         Share Premium       10       1,335,829       94,174         Bonus Issue Reserve       11       -       91,530         Statutory Contingency Reserve       12       404,947       284,850         Investment Revaluation Reserve       13       466,928       259,196         General Reserve       14       611,999       324,681         Total equity       3,617,355       1,420,553         Insurance funds       8       298,040       268,918         Non-current liabilities       298,040       268,918         Deferred tax liabilities       19b       66,272       40,697         Current liabilities       13       667,570       488,840         Provision for taxation       19a       185,760       167,724         853,331       656,564  |                                       |       |                                       |               |
| Share Premium       10       1,335,829       94,174         Bonus Issue Reserve       11       -       91,530         Statutory Contingency Reserve       12       404,947       284,850         Investment Revaluation Reserve       13       466,928       259,196         General Reserve       14       611,999       324,681         Total equity       3,617,355       1,420,553         Insurance funds       8       298,040       268,918         Non-current liabilities         Deferred tax liability       19b       66,272       40,697         Current liabilities         Creditors       13       667,570       488,840         Provision for taxation       19a       185,760       167,724         853,331       656,564  |                                       | 0     | 707 652                               | 266 122       |
| Bonus Issue Reserve  | •                                     |       | -                                     | ·             |
| Statutory Contingency Reserve       12       404,947       284,850         Investment Revaluation Reserve       13       466,928       259,196         General Reserve       14       611,999       324,681         Total equity       3,617,355       1,420,553         Insurance funds       8       298,040       268,918         Non-current liabilities       298,040       268,918         Deferred tax liability       19b       66,272       40,697         Current liabilities       13       667,570       488,840         Provision for taxation       19a       185,760       167,724         853,331       656,564  |                                       |       | 1,333,629                             |               |
| Investment Revaluation Reserve   |                                       |       | 404 947                               |               |
| General Reserve       14       611,999       324,681         Total equity       3,617,355       1,420,553         Insurance funds       8       298,040       268,918         Non-current liabilities       Deferred tax liability       19b       66,272       40,697         Current liabilities       Creditors       13       667,570       488,840         Provision for taxation       19a       185,760       167,724         853,331       656,564   |                                       |       | -                                     |               |
| Total equity         3,617,355         1,420,553           Insurance funds         8         298,040         268,918           Non-current liabilities         298,040         268,918           Deferred tax liability         19b         66,272         40,697           Current liabilities         Creditors         13         667,570         488,840           Provision for taxation         19a         185,760         167,724           853,331         656,564  |                                       |       | •                                     | ·             |
| Non-current liabilities   19b   66,272   40,697  |                                       | 14    | · · · · · · · · · · · · · · · · · · · |               |
| Non-current liabilities         Deferred tax liability       19b       66,272       40,697         Current liabilities       13       667,570       488,840         Provision for taxation       19a       185,760       167,724         853,331       656,564   | Total equity                          |       | 3,617,355                             | 1,420,553     |
| Non-current liabilities         19b         66,272         40,697           Current liabilities         13         667,570         488,840           Provision for taxation         19a         185,760         167,724           853,331         656,564  | Insurance funds                       | 8     | 298,040                               | 268,918       |
| Deferred tax liability       19b       66,272       40,697         Current liabilities       Creditors       13       667,570       488,840         Provision for taxation       19a       185,760       167,724         853,331       656,564   |                                       |       | 298,040                               | 268,918       |
| Deferred tax liability       19b       66,272       40,697         Current liabilities       Creditors       13       667,570       488,840         Provision for taxation       19a       185,760       167,724         853,331       656,564   | Non-current liabilities               |       |                                       |               |
| Creditors       13       667,570       488,840         Provision for taxation       19a       185,760       167,724         853,331       656,564  |                                       | 19b   | 66,272                                | 40,697        |
| Provision for taxation 19a 185,760 167,724 853,331 656,564   | Current liabilities                   |       |                                       |               |
| <b>853,331</b> 656,564   | Creditors                             | 13    | 667,570                               | 488,840       |
|  | Provision for taxation                | 19a   | 185,760                               | 167,724       |
| Total equity and liabilities 2,386,732   |                                       |       | 853,331                               | 656,564       |
|  | Total equity and liabilities          |       | 4,834,998                             | 2,386,732     |

Approved by the Board on : 6th June, 2007

## DIRECTORS



The accounting policies on pages 127 to 129, the notes on pages 134 to 140 form part of these accounts.

## STATEMENT OF INCOME FOR THE YEAR ENDED 31 DECEMBER, 2006

|  | 2006<br>N'000  | 2005<br>N'000  |
|--|--|--|
| Gross premium written  | 1,539,098  | 1,269,048  |
| Underwriting profits/ (losses): General Accident Fire Workmen's Compensation Motor Marine & Aviation | 38,820<br>239,672<br>38,581<br>91,618<br>75,266<br>483,957 | 27,752<br>91,052<br>19,932<br>87,828<br>123,965<br>350,529 |
| Transfer to Statutory Contingency Reserve  | (120,097)  | (84,850)   |
|  | 363,860  | 265,679  |
| Investment income Other (loss)/income Management Expenses Provision for Bad and Doubtful Debts       | 487,068<br>1,609<br>(321,799)<br>(50,351)                  | 370,930<br>16,540<br>(264,337)<br>(49,411)                 |
| Income before taxation Taxation Proposed Dividend  | 480,387<br>(193,068)<br>-                                  | 339,401<br>(139,778)<br>(87,869)                           |
|  | 287,319  | 111,754  |

## PRESTIGE ASSURANCE PLC (NIGERIA)

## STATEMENT OF CHANGES IN SHAREHOLDERS' EQUITY FOR THE YEAR ENDED 31 DECEMBER, 2006

|  | Share<br>Capital                            | Share<br>Premium                              | Bonus<br>Issue<br>Reserve       | Statutory<br>Contigency<br>Reserve | Investment<br>Revaluation<br>Reserve  | General<br>Reserve                | Total   |
|--|---|---|---------------------------------|------------------------------------|---------------------------------------|-----------------------------------|---|
|  | N'000                                       | N'000   | N'000                           | N'000                              | N'000                                 | N'000                             | N'000   |
| Balance at 1 January 2005 Addition/movement in the year Retained Earnings Bonus issue alloted Right issue expenses Transfer to Bonus Issue Reserve             | 244,081<br>-<br>-<br>122,041<br>-<br>-      | 186,902<br>-<br>-<br>-<br>(1,198)<br>(91,530) | 91,530<br>-<br>-<br>-<br>-<br>- | 200,000<br>84,850<br>-<br>-<br>-   | 221,873<br>37,323<br>-<br>-<br>-<br>- | 212,928<br>-<br>111,753<br>-<br>- | 1,157,314<br>122,173<br>111,753<br>122,041<br>(1,198)<br>(91,530) |
| Balance at 31 December, 2005 Addition/movement in the year Retained Earnings Bonus issue alloted/(transferred) Right/Bonus issue expenses Public issue alloted | 366,122<br>-<br>-<br>91,530<br>-<br>340,000 | 94,174<br>1,360,000<br>-<br>(118,345)         | 91,530                          | 284,850<br>120,097<br>-<br>-<br>-  | 259,196<br>207,733<br>-<br>-<br>-     | 324,681<br>-<br>287,319<br>-<br>- | 1,420,553<br>1,687,830<br>287,319<br>-<br>(118,345)<br>340,000    |
| Balance at 31 December, 2006   | 797,652                                     | 1,335,829                                     |                                 | 404,947                            | 466,928                               | 612,000                           | 3,617,356   |



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#### PRESTIGE ASSURANCE PLC

## STATEMENT OF CASH FLOWS YEAR ENDED 31 DECEMBER,2006

|   | 2006  |             | 2005  |           |
|---|---|-------------|---|-----------|
|   | N'000   | N'000       | N'000   | N'000     |
| Cash Flows from Operating Activities  |   |             |   |           |
| Premium received from policy holders  | 1,373,017   |             | 1,007,996   |           |
| Commission received   | 183,614   |             | 228,401   |           |
| Other operating receipts  | 1,609   |             | 16,540  |           |
| Reinsurance receipts in respect of claims   | 168,817   |             | 352,594   |           |
| Cash paid to and on behalf of employees   | (197,169)   |             | (128,867)   |           |
| Reinsurance premium paid  | (627,210)   |             | (743,802)   |           |
| Other operating cash payments   | (169,381)   |             | (272,666)   |           |
| Claims paid   | (419,598)   |             | (525,051)   |           |
| Company Income Tax paid   | (149,456)   |             | (76,892)  |           |
| Net cash provided by operating activities   |   | 164,244     |   | (141,747) |
| Cash Flows from Investing Activities Purchase of fixed assets Purchase of investments Realisation of /(Addition to) other investments Sale of fixed assets Dividend received Interest received Lease rental received Profit on sale of investment Net Cash provided by investing activities | (392,335)<br>(63,555)<br>(1,575,513)<br>3,139<br>16,104<br>149,918<br>285,358<br>32,549 | (1,544,335) | (221,150)<br>(119,997)<br>180,830<br>244<br>9,488<br>136,394<br>224,805 | 210,614   |
| Cash Flows from Financing Activities Expense of Script issue & Filing fees Issue of ordinary shares Dividend paid   | (118,370)<br>1,700,000<br>(74,115)  |             | (10,103)<br>-<br>(29,164)   |           |
| Net cash provided by financing activities   |   | 1,507,515   |   | (39,267)  |
| Increase in cash and cash equivalents   |   | 127,425     |   | 29,600    |

The accompanying notes form part of this Statement of Cash Flows.

159,693 1,203,161 1,362,854 127,423 - 127,423

(32,000)

239,711

287,116 3,049,961 3,337,078

- 1,639,089 1,639,089

(32,000)

239,711

#### PRESTIGE ASSURANCE PLC

## STATEMENT OF CASH FLOWS YEAR ENDED 31 DECEMBER,2006 (Contd...)

1.

2.

Balance as at 1 Jan. 2006

Purchase of investments Sales of Investment

Investments revaluation Surplus

Net cash inflow

| Reconciliation of Operating Profit to the Cash provided by operating Activities  | 2006<br>N'000   | 2005<br>N'000   |
|--|---|---|
| Operating profit before tax  | 600,484   | 424,250   |
| Stamp duty and Filing fees Investment income Depreciation Increase /(Decrease) in unearned premiums Increase /(Decrease) in creditors Increase /(Decrease) in claims provisions (Increase) /Decrease in debtors (Increase) /Decrease in deferred acquisition expenses Tax paid | 25<br>(487,068)<br>244,751<br>8,481<br>252,845<br>20,642<br>(317,849)<br>(8,610)<br>(149,456) | 8,905<br>(370,930)<br>201,055<br>19,495<br>(56,742)<br>(3,287)<br>(271,112)<br>(16,491)<br>(76,892) |
| Cash provided by operating activities  | 164,245   | (141,749)   |
| Analysis of Changes in Cash and Cash Equivalents and other liquid In   | vestments   |   |
| Cash & Cash Investments Equivalents  | Total   |   |
| N'000 N'000  | N'000   |   |

## 3. Analysis of the Balance of cash and cash equivalents and other liquid investments

| 2006               | 2005                                     | Changes<br>during<br>the year                            |
|--------------------|--|--|
| N'000              | N'000                                    | N <sup>'</sup> 000                                       |
| 287,116<br>287,116 | 159,693<br>159,693                       | 127,423<br>127,423                                       |
| 3,049,961          | 1,203,161                                | 1,846,800  |
| 3,337,078          | 1,362,854                                | 1,974,223  |
|                    | N'000<br>287,116<br>287,116<br>3,049,961 | N'000N'000287,116159,693287,116159,6933,049,9611,203,161 |



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#### PRESTIGE ASSURANCE PLC

## NOTES ON THE ACCOUNTS YEAR ENDED 31 DECEMBER, 2006

|    |   | 2006<br>N'000 | 2005<br>N'000 |
|----|---|---------------|---------------|
| 1. | SHORT TERM INVESTMENTS                                |               |               |
| ١. | Commercial Papers                                     | 78,056        | 110,000       |
|    | Bankers Acceptances                                   | 2,054,371     | 562,944       |
|    | Government Securities (Market value 130m)             | 130,000       | 30,000        |
|    | Call Deposits   | 19,410        | 3,381         |
|    | Others  | 68            | 68            |
|    |   | 2,281,906     | 706,393       |
| 2. | DEBTORS   |               |               |
|    | Outstanding Premiums                                  | 423,924       | 249,217       |
|    | Amounts due from Re-Insurance and Insurance Companies | 290,088       | 174,144       |
|    | Amounts due from Insurance Brokers and Agents         | 329,995       | 288,269       |
|    | Sundry Debtors & Prepayments                          | 62,821        | 26,997        |
|    |   | 1,106,828     | 738,628       |
|    | Provision on doubtful debts                           | (149,635)     | (99,284)      |
|    |   | 957,193       | 639,344       |
| 3. | DEFFERED ACQUISITION EXPENSES                         |               |               |
|    | Deffered Acquisition Expenses                         | 25,101        | 16,491        |
| 4. | LONG TERM INVESTMENTS                                 |               |               |
|    | These comprise of:                                    |               |               |
|    | (i) Quoted investments                                |               |               |
|    | Ordinary shares                                       |               |               |
|    | Balance as at beginning of the year                   | 355,583       | 297,013       |
|    | Addition during the year                              | 7,305         | 21,247        |
|    | Disposal during the year                              | (32,000)      | -             |
|    | Excess of market value over the cost transferred to   | 000 744       | 07.000        |
|    | investment revaluation reserve                        | 239,711       | 37,323        |
|    | Closing Balance (4.1)                                 | 570,599       | 355,583       |
|    | (ii) Unquoted investments at cost Ordinary shares     |               |               |
|    | Balance as at beginning of the year                   | 141,185       | 42,435        |
|    | Additions during the year                             | 56,272        | 98,750        |
|    |   | 197,457       | 141,185       |
|    |   | 768,055       | 496,768       |
|    |   |               |               |

The directors are of the opinion that the market value of unquoted investments is not lower than cost.

4.1 Ordinary Shares of quoted investments were valued at market value in line with NAICOM guidelines 2005

## 5. STATUTORY DEPOSIT

The Company has deposited with the Central Bank of Nigeria the sum of N20,000,000 ( 2005-N20,000,000 ).



## NOTES ON THE ACCOUNTS YEAR ENDED 31 DECEMBER, 2006 (Contd...)

## 6. FIXED ASSETS

|    |  | Plant &<br>Machinery<br>N'000                       | Leasehold<br>Land &<br>Building<br>N'000 | Furniture<br>Fixtures &<br>Fittings<br>N'000 | Computer<br>Equipment<br>N'000 | Motor<br>Vehicles<br>N'000  | Assets on<br>Lease<br>N'000     | <b>Total</b><br>N'000                                    |
|----|--|---|--|--|--------------------------------|-----------------------------|---------------------------------|--|
|    | Cost :   |   |  |  |                                |                             |                                 |  |
|    | At 1 January, 2006<br>Additions<br>Disposal  | 14,385<br>450                                       | 141,227<br>685<br>-                      | 18,148<br>1,179<br>-                         | 20,902<br>10,619<br>-          | 43,074<br>17,295<br>(7,031) | 528,207<br>362,106<br>(137,237) | 765,943<br>392,335<br>(144,269)                          |
|    | At 31 December, 2005   | 14,835  | 141,912                                  | 19,328                                       | 31,522                         | 53,338                      | 753,076                         | 1,014,009  |
|    | Depreciation:  |   |  |  |                                |                             |                                 |  |
|    | At 1 January, 2005<br>Charge for the year<br>Disposal  | 9,512<br>1,374<br>-                                 | 8,885<br>2,440<br>-                      | 10,705<br>1,886<br>-                         | 14,250<br>8,011<br>-           | 30,449<br>9,622<br>(7,031)  | 344,099<br>221,418<br>(137,237) | 417,900<br>244,751<br>(144,269)                          |
|    | At 31 December, 2005   | 10,886  | 11,325                                   | 12,591                                       | 22,261                         | 33,040                      | 428,280                         | 518,382  |
|    | Net book value :   |   |  |  |                                |                             |                                 |  |
|    | At 31 December, 2006   | 3,949   | 130,586                                  | 6,737  | 9,261                          | 20,298                      | 324,796                         | 495,627  |
|    | At 31 December, 2005   | 4,873   | 132,341                                  | 7,443  | 6,652                          | 12,625                      | 184,108                         | 348,043  |
| 7. | CREDITORS  |   |  |  |                                |                             | 006<br>000                      | 2005<br>N'000  |
|    | Amounts Falling due wi<br>Amounts due to Re-Insi<br>Amounts due to Insurar<br>Amounts due to Policy I<br>Sundry Creditors and A<br>Lease payable<br>Dividend Payable (Note | urance and<br>nce Brokers<br>Holders<br>ccrued char | Insurance (<br>and Agents                |  |                                | 249,                        | 821<br>060                      | 132,402<br>63,598<br>53,887<br>100,029<br>278<br>138,647 |
|    |  |   |  |  |                                | 667,                        | 570                             | 488,841  |
| 8. | INSURANCE FUNDS Unexpired Risks:     Accident     Fire     Workmen's Compendation     Motor     Marine and Aviation  |   |  |  |                                | 33,<br>45,<br>39,           | 992<br>019<br>657<br>812<br>635 | 13,561<br>26,624<br>40,373<br>52,259<br>16,817           |
|    | Outstanding Claims:  |   |  |  |                                |                             |                                 | 1 10,000   |
|    | Accident Fire Workmen's Compe Motor Marine and Aviatio   |   |  |  |                                | 21,<br>19,<br>17,<br>42,    | 460<br>080<br>571<br>289<br>526 | 27,853<br>42,684<br>9,293<br>12,318<br>27,137            |
|    |  |   |  |  |                                | 139,                        |                                 | 119,285  |
|    | Total Insurance Funds  |   |  |  |                                | <u>298,</u>                 | 041                             | 268,917  |
|    |  |   |  |  |                                |                             |                                 |  |



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#### PRESTIGE ASSURANCE PLC

#### NOTES ON THE ACCOUNTS YEAR ENDED 31 DECEMBER, 2006 (Contd...)

#### 9. SHARE CAPITAL

Ordinary Shares of 50k each

#### **AUTHORISED:**

2006 2005 Number Number 4,000,000,000 1,000,000,000

4,000,000,000 2,000,000 2,000,000 500,000

An ordinary resolution was passed at the Extra Ordinary General Meeting held on 7 February 2006 to

increase the Authorised share Capital from 1,000,000,000 to 4,000,000,000.

#### **ISSUED AND FULLY PAID:**

| 732,243   | Balance as at 1 January           | 366,122 | 244,081 |
|-----------|-----------------------------------|---------|---------|
| 183,061   | Bonus issue alloted               | 91,530  | 122,041 |
| 680,000   | Public Issue allotted in the year | 340,000 | -       |
| 1,595,304 |                                   | 797,652 | 366,122 |

The bonus issue of 183,060,846 Ordinary shares of 50kobo each was approved at the Annual General Meeting held on 27 July 2006.

Subsequent to the Balance Sheet date, over subscription on the public offer of 124,683,500 shares was allotted which brings the total number of shares to 1,719,987,728. In accordance with the offer document, all the shareholders will be entitled to payment of dividend.

## 10. SHARE PREMIUM

|     | Balance Brought forward                   | 94,174    | 186,903  |
|-----|---|-----------|----------|
|     | Additions in the year                     | 1,360,000 | -        |
|     | Rights/Bonus Issue expenses               | (118,345) | (1,198)  |
|     |   | 1,335,829 | 185,704  |
|     | Transfer to Bonus Issue Reserve (Note 11) | <u>-</u>  | (91,530) |
|     |   | 1,335,829 | 94,174   |
| 11. | BONUS ISSUE RESERVE                       |           |          |
|     | Transfer from Share Premium (Note 10)     | <u>-</u>  | 91,530   |
| 12. | STATUTORY CONTINGENCY RESERVE             |           |          |
|     | Balance brought forward                   | 284,850   | 200,000  |
|     | Additional provision made during the year | 120,097   | 84,850   |
|     | At 31 December                            | 404,947   | 284,850  |
| 13. | INVESTMENTS REVALUATION RESERVE           |           |          |
|     | Balance as at January                     | 259,196   | 221,873  |
|     | Movement during the year                  | 207,733   | 37,323   |
|     | At 31 December                            | 466,928   | 259,196  |
| 14. | GENERAL RESERVE                           |           |          |
|     | At 1 January                              | 324,681   | 212,928  |
|     | Retained Earnings                         | 287,319   | 111,753  |
|     | At 31 December                            | 611,999   | 324,681  |

## NOTES ON THE ACCOUNTS YEAR ENDED 31 DECEMBER, 2006 (Contd...)

|     |   | 2006<br>N'000<br>PREMIUM<br>EARNED                           | 2006<br>N'000<br>UNDER-<br>WRITING<br>PROFIT/<br>(LOSS)    | 2005<br>N'000<br>PREMIUM<br>EARNED                                      | 2005<br>N'000<br>UNDER-<br>WRITING<br>PROFIT                               |
|-----|---|--|--|---|--|
| 15. | PREMIUM EARNED AND UNDERWRITING PROFITS Accident Insurance Business Fire Insurance Business Workmen's Compensation Insurance Business Motor Insurance Business Marine and Aviation  | 89,561<br>339,062<br>94,163<br>142,563<br>215,771<br>881,121 | 38,954<br>239,672<br>38,447<br>91,618<br>75,266<br>483,957 | 79,604<br>190,877<br>49,600<br>113,605<br>17,479<br>451,164             | 27,752<br>91,052<br>19,932<br>87,828<br>123,965<br>350,528                 |
| 16. | UNDERWRITING EXPENSES Acquisition Cost: - Commission Paid - Maintenance Expenses  |  |  | 2006<br>N'000<br>138,698<br>271,428<br>410,126                          | 2005<br>N'000<br>117,833<br>179,352<br>297,185                             |
| 17. | OTHER OPERATING INCOME Sundry Income Gain on exchange   |  | _  | 1,609<br>-<br>1,609   | 15,051<br>1,489<br>16,540  |
| 18. | PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION  This is stated after Charging and (Crediting): Directors' Remuneration: Fees Gratuity Other remuneration Depreciation Auditors' Remuneration Exchange Loss (Gain) (Profit) /loss on disposal of fixed assets Lease Rental Income |  | _  | 475<br>1,140<br>13,685<br>244,751<br>1,750<br>1,605<br>3,139<br>285,358 | 475<br>1,080<br>9,360<br>201,055<br>1,600<br>(1,489)<br>(243)<br>(224,805) |



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## NOTES ON THE ACCOUNTS YEAR ENDED 31 DECEMBER, 2006 (Contd...)

|     |       |   | 2006<br>N'000     | 2005<br>N'000      |
|-----|-------|---|-------------------|--------------------|
| 19a | . TAX | ATION   |                   |                    |
|     | i)    | Profit and Loss Account-  |                   |                    |
|     |       | Income Tax on Profit for the year Education Tax   | 150,982<br>16,510 | 136,959<br>12,498  |
|     |       | Luddalloff fax  | <u> </u>          |                    |
|     | Def   | erred Taxation (19b)  | 167,492<br>25,576 | 149,456<br>(9,679) |
|     |       |   | 193,068           | 139,778            |
|     |       |   |                   |                    |
|     | ii)   | Balance Sheet- Charge for the Year (Income Tax and Education Tax)   | 167,492           | 149,456            |
|     |       | Balance at 1st January  | 167,724           | 95,160             |
|     |       | Tax paid  | (149,456)         | (76,892)           |
|     |       |   | 185,760           | 167,724            |
|     |       | charge for taxation in these accounts is based he Companies Income Tax Act. 1979 as amended to date.  |                   |                    |
|     |       | ·   |                   |                    |
| 19b |       | FERRED TAXATION   | 40,697            | 50,375             |
|     |       | ance brought forward<br>vision made in the year   | 25,576            | (9,679)            |
|     |       |   | 66,272            | 40,697             |
|     | Sta   | company has adopted the Statement of Accounting and SAS 19 on deferred taxation which is now computed by the liability method.  |                   |                    |
| 20. | DIV   | IDENDS  |                   |                    |
|     |       | January   | 138,647           | 50,778             |
|     | -     | ments   | (74,115)          | -                  |
|     |       | dend  |                   | 87,869             |
|     | At 3  | 1 December  | 64,532            | 138,647            |
|     | This  | nal dividend of 15k per 50k share held has been proposed. s is subject to shareholders' ratification. No provision would made for dividends until ratification at AGM (see note 29) |                   |                    |
| 21. | STA   | .FF   |                   |                    |
|     |       | rage number of persons employed in the  | 2006              | 2005               |
|     | fina  | ncial year and staff costs were as follows:   | Number            | Number             |
|     |       | nagerial  | 21                | 19                 |
|     |       | ior Staff   | 26                | 27                 |
|     | Jun   | or Staff  | 21                | 20                 |
|     |       |   | 68                | 66                 |
|     |       |   |                   |                    |

## NOTES ON THE ACCOUNTS YEAR ENDED 31 DECEMBER, 2006 (Contd...)

|  | 2006<br>N'000                           | 2005<br>N'000                           |
|--|---|---|
| 22. STAFF COSTS Salaries and welfare Staff gratuity and pension  | 166,420<br>19,114                       | 107,735<br>12,404                       |
| Medical<br>Training  | 185,533<br>6,072<br>5,564               | 120,139<br>5,252<br>3,477               |
|  | 197,169                                 | 128,867                                 |
| Gratuity Total liability Balance b/f Provision during the year Payment during the year                 | 30,045<br>-<br>10,015<br>-              | 12,404<br>(12,404)                      |
| Liability Balance as at December - to be amortised over 2 year   | 20,030                                  | -                                       |
| 23. CHAIRMAN'S AND DIRECTORS' EMOLUMENTS, PENSIONS AND COMPENSATION FOR LOSS OF OFFICE: Emoluments:    |   |   |
| Chairman Other Directors Gratuity Other Emolument of Executives Emolument of highest paid director     | 100<br>375<br>1,140<br>13,685<br>13,685 | 100<br>375<br>1,080<br>9,360<br>9,360   |
| The number of directors excluding the chairman whose emoluments were within the following ranges were: |   |   |
| N N 10,000<br>10,001 20,000<br>20,001 30,000<br>50,001 60,000<br>70,001 80,000<br>above N80,000        | Number<br>Nil<br>Nil<br>Nil<br>Nil<br>5 | Number<br>Nil<br>Nil<br>Nil<br>Nil<br>5 |
| <b>EMOLUMENTS WAIVED</b> Number of directors who have waived their rights to receive emoluments        | Nil                                     | Nil                                     |



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#### NOTES ON THE ACCOUNTS YEAR ENDED 31 DECEMBER, 2006 (Contd...)

## 24. EMPLOYEES REMUNERATION AT HIGHER RATES

The number of employees in respect of emoluments within the following ranges were:

| Number  | Number    | 2006  | 2005  |
|---------|-----------|-------|-------|
| N60,001 | N70,000   | 0     | 0     |
| 70,001  | 80,000    | 0     | 0     |
| 80,001  | 90,000    | 0     | 0     |
| 90,001  | 100,000   | 0     | 0     |
| 100,001 | 110,000   | 0     | 1     |
| 120,001 | 130,000   | 2     | 3     |
| 130,001 | 140,000   | 4     | 6     |
| 140,001 | 150,000   | 2     | 3     |
| 150,001 | 160,000   | 4     | 5     |
| 160,001 | 170,000   | 4     | 23    |
| 240,001 | 250,000   | 3     | 10    |
| 260,001 | 270,000   | 8     | 1     |
| 280,001 | 290,000   | 11    | 8     |
| 400,001 | and above | 10    | 6     |
|         |           | 2006  | 2005  |
|         |           | N'000 | N'000 |

## 25. Earnings Per Share

Basic earnings per share is calculated by dividing the net profit after tax attributable to ordinary shareholders by weighted average number of ordinary shares in issue during the year.

| Profit after tax for the year attributable to ordinary shareholders | 407,416 | 284,472 |
|---|---------|---------|
| Weighted average number of shares in issue                          | 972,197 | 732,243 |
| Basic earnings per share (kobo)                                     | 41.91   | 38.85   |

## 26. CAPITAL COMMITMENTS

There are no capital commitments in the year

#### **27. CONTINGENT LIABILITIES**

There is no material contingent liability other than in the normal course of business.

#### 28. COMPARATIVE FIGURES

Certain figures in 2005 financial statements were re-classfied to conform with 2006 presentation and enhance comparability.

#### 29. CHANGE OF ACCOUNTING POLICY

Previously, proposed dividends declared after the balance sheet date were presented in the financial statement as current liabilities. Beginning with the year 2006, the current year's proposed dividends will only be recognised when approved and declared by the shareholders at the Annual General Meeting. Proposed dividends, after the balance sheet date will be recognised as current liabilities at point of approval in line with SAS 23. Had the change in accounting for dividend not been made, dividends would have been appropriated in the current year and retained earning transferred to reserves would have been lower by N257,998,159.

## INSURANCE REVENUE STATEMENT FOR THE YEAR ENDED 31ST DECEMBER 2006

|  | 2006<br>N'000    | 2005<br>N'000    |
|--|------------------|------------------|
| Accident   |                  |                  |
| Amount of fund at beginning of year  | 42.427           | 22.775           |
| Provision for un-earned premiums Provision for outstanding claims            | 13,427<br>27,853 | 22,775<br>21,728 |
| Premiums less reinsurances   | 92,127           | 70,391           |
| Commissions received   | 38,671           | 48,579           |
|  | 172,078          | 163,472          |
| Commissions paid   | 22,192           | 24,241           |
| Claims paid (net of recoveries)  | 14,762           | 40,529           |
| Expenses of management   | 40,718           | 29,535           |
| Profit/(loss) transferred to income statement  Amount of fund at end of year | 38,820           | 27,886           |
| Provisions for un-earned premiums  | 16,126           | 13,427           |
| Provisions for outstanding claims (net)                                      | 39,460           | 27,853           |
|  | 172,078          | 163,472          |
| FIRE   |                  |                  |
| Amount of fund at beginning of year  |                  |                  |
| Provision for un-earned premiums   | 26,624           | 20,719           |
| Provision for outstanding claims   | 42,684           | 48,370           |
| Premiums less reinsurances   | 345,458          | 196,782          |
| Commissions received   | 83,420           | 116,062          |
|  | 498,184          | 381,932          |
| Commissions paid   | 56,866           | 58,816           |
| Claims paid (net of recoveries)  | 34,305           | 87,903           |
| Expenses of management   | 113,241          | 74,854           |
| Profit transferred to income statement  Amount of fund at end of year        | 239,672          | 91,052           |
| Provision for un-earned premiums   | 33,019           | 26,624           |
| Provision for outstanding claims (net)                                       | 21,080           | 42,684           |
|  | 498,184          | 381,932          |
|  |                  |                  |



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## PRESTIGE ASSURANCE PLC

## INSURANCE REVENUE STATEMENT FOR THE YEAR ENDED 31ST DECEMBER 2006 (Contd...)

|   | 2006<br>N'000   | 2005<br>N'000  |
|---|---|--|
| WORKMEN COMPESATION   |   |  |
| Amount of fund at beginning of year Provision for un-earned premiums Provision for outstanding claims Premiums less reinsurances Commissions received   | 40,508<br>9,293<br>99,312<br>760<br>149,873                         | 2,873<br>4,868<br>87,101<br>0<br>94,842                              |
| Commissions paid Claims paid (net of recoveries) Expenses of management Profit/(Loss) transferred to income statement Amount of fund at end of year Provision for un-earned premiums Provision for outstanding claims (net)   | 9,709<br>18,275<br>18,214<br>38,581<br>45,523<br>19,571             | 4,350<br>8,583<br>12,310<br>19,798<br>40,508<br>9,293                |
| MOTOR   | <u>149,873</u>  | 94,842   |
| Amount of fund at beginning of year Provision for un-earned premiums Provision for outstanding claims Premiums less reinsurances Commissions received   | 52,259<br>12,318<br>130,116<br>20,579                               | 37,307<br>14,616<br>128,556<br>17,144                                |
| Commissions paid Claims paid (net of recoveries) Expenses of management Profit/(loss) transferred to income statement Amount of fund at end of year Provisions for un-earned premiums Provisions for outstanding claims (net) | 215,272<br>16,644<br>16,324<br>33,586<br>91,618<br>39,812<br>17,289 | 7,775<br>12,384<br>25,061<br>87,828<br>52,259<br>12,318              |
| MARINE AND AVIATION   | 215,272   | 197,624  |
| MARINE AND AVIATION  Amount of fund at beginning of year Provision for un-earned premiums Provision for outstanding claims  Premiums less reinsurances  Commissions received  | 16,817<br>27,137<br>222,590<br>40,184<br>306,727                    | 46,465<br>32,989<br>145,139<br>46,615<br>271,209                     |
| Commissions paid Claims paid (net of recoveries) Expenses of management Profit transferred to income statement Amount of fund at end of year Provision for un-earned premiums Provision for outstanding claims (net)          | 33,287<br>66,344<br>65,669<br>75,266<br>23,635<br>42,526<br>306,727 | 22,651<br>43,048<br>37,592<br>123,965<br>16,817<br>27,137<br>271,209 |

# UNDERWRITING MAINTENANCE - EXPENSES IN RESPECT OF THE TOTAL INSURANCE BUSINESS FOR THE YEAR ENDED 31ST DECEMBER 2006 (Contd...)

|                                       | 2006    | 2005    |
|---------------------------------------|---------|---------|
|                                       | N'000   | N'000   |
| Salaries                              | 166,420 | 107,735 |
| Contribution to Employees:            | ·       | ·       |
| Pension Fund                          | 19,114  | 12,404  |
| Travelling Expenses                   | 39,685  | 28,069  |
| Postage, Telephones and Telegrams     | 6,892   | 3,809   |
| Entertainment and Hotel Accommodation | 18,252  | 11,540  |
| Motor vehicle Expenses                | 6,097   | 4,272   |
| Conveyance Expenses                   | 2,128   | 1,291   |
| Industrial Training Fund              | 1,206   | 1,505   |
| Staff Training                        | 5,564   | 3,477   |
| Medical                               | 6,072   | 5,252   |
|                                       | 271,428 | 179,352 |
| Other Expenses of Management          |         |         |
| Directors' fees                       | 475     | 475     |
| Audit fees                            | 1,750   | 1,600   |
| Advertising                           | 6,205   | 2,867   |
| Printing and Stationery               | 3,547   | 2,452   |
| Office Rent and Maintenance           | 11,964  | 7,348   |
| Insurance Levy                        | 10,000  | 6,000   |
| Association's fees and subscriptions  | 8,273   | 4,726   |
| Donations                             | 600     | 587     |
| Residential Expenses                  | 6,763   | 8,360   |
| Bank charges                          | 3,564   | 1,741   |
| Insurance                             | 5,439   | 2,210   |
| Miscellaneous Expenses                | 8,034   | 6,766   |
| Legal & Professional charges          | 7,514   | 7,864   |
| Directors expenses                    | 1,285   | 975     |
| Stamp Duty and Filing fees            | 25      | 8,905   |
| Depreciation                          | 244,751 | 201,055 |
| Finance charge                        | 5       | 406     |
| Exchange loss                         | 1,605   | -       |
|                                       | 321,799 | 264,337 |
|                                       |         |         |





# INFORMATION REGARDING EMPLOYEES IN FOREIGN BRANCHES DRAWING A REMUNERATION OF RS.24,00,000 AND ABOVE FOR THE YEAR ENDED 31ST MARCH, 2007

Information as per section 217(2A) of Companies Act 1956 for the year ended 31.03.2007.

| NAME OF THE<br>EMPLOYEES | SERVICE<br>IN YRS | DESIGNATION           | REMUNE-<br>RATION | QUALIFICATION                           | DATE OF<br>JOINING | AGE | LAST EMPLOY-<br>MENT HELD                  | PLACE     |
|--------------------------|-------------------|-----------------------|-------------------|---|--------------------|-----|--|-----------|
| ABE M.                   | 28                | SR MANAGER            | 3,927,617         | B,COM.                                  | 13/2/79            | 51  | N.A  | TOKYO     |
| AKIMOTO K.               | 22                | IWAKUNI SUB B.M.      | 2,605,198         | B.Com.                                  | 1/9/84             | 46  | N.A.                                       | HIROSHIMA |
| ELANKUMARAN              | 17                | MANAGER FOR OSAKA BR. | 2,526,186         | B.Sc.,FIII, MBA                         | 27/11/89           | 44  | N.A.                                       | OSAKA     |
| GARDNER BROWN            | 41                | BRANCH MANAGER        | 4,270,305         | Chartered Insurer FCII                  | 0/0/2002           | 60  | Guardian Insurance                         | LONDON    |
| A. GANESAN               | 23                | MANAGER               | 3,934,222         | M.Com, FIII,ACWA                        | 1984               | 47  | Office of CAG India                        | LONDON    |
| T. AOKI                  | 2                 | ASST. MANAGER         | 2,628,831         | B.Com                                   | 2/1/05             | 37  | Generali                                   | TOKYO     |
| M.A.KHARAT               | 27                | C.E.O.                | 4,180,152         | M.A,LLB,FIII                            | 28/8/79            | 50  | N.A.                                       | TOKYO     |
| A.OSHIUMI                | 21                | SR.CLERK              | 2,562,942         | B.Com                                   | 12/8/85            | 45  | -  | TOKYO     |
| K. ITO                   | 3                 | DY.BM                 | 2,885,264         | -                                       | 16/4/2003          | 53  | Saison                                     | NAGOYA    |
| K.KISHIDA                | 35                | SR.CLERK              | 2,480,111         | -                                       | 13/9/71            | 59  | -  | GIFU      |
| K.G. ARORA               | 35 1/2            | C.E.O.                | 5,418,929         | M.Com, CIP,FIII,ACI,<br>FBMS, MBIM,CPCU | 1974               | 52  | Indian Investment<br>Centre Govt. of India | LONDON    |
| S.YAMAGUCHI              | 21                | MANAGER               | 2,468,676         | B.Com                                   | 1/4/86             | 43  | -  | SAPPORO   |
| IWAKIRI K.               | 16                | DY.BM                 | 2,665,627         | B.Com.                                  | 25/6/90            | 59  | N.A.                                       | HIMEJI    |
| IWATANI K.               | 22                | FUKUYAMA SUB B.M.     | 2,662,440         | B.COM.                                  | 1/4/84             | 45  | N.A.                                       | HIROSHIMA |
| KATO S.                  | 28                | SR. CLERK             | 3,242,409         | B.A.                                    | 1/4/78             | 54  | N.A.                                       | SAPPORO   |
| KOTERAZAWA. M.           | 31                | BR.MANAGER            | 3,578,100         | B.Com.                                  | 15/3/76            | 53  | N.A.                                       | HIMEJI    |
| Y.OKUDA                  | 36                | GIFU SUB BM           | 3,206,348         |   | 3/1/71             | 54  |  | GIFU      |
| MASUI Y.                 | 18                | MANAGER               | 3,082,914         | B.COM.                                  | 27/3/89            | 55  | N.A.                                       | HIROSHIMA |
| MEKAWA H                 | 6                 | MANAGER               | 2,785,919         | B.COM.                                  | 4/9/00             | 47  | Nittan Capital Group                       | TOKYO     |
| M SAITO                  | 5                 | MANAGER               | 2,684,854         | B.Com                                   | 9/1/01             | 51  | RSA  | TOKYO N   |
| MACKENNEY                | 40                | SR. U/W MANAGER.      | 4,910,847         | ACII                                    | 1999               | 60  | SUN ALLIANCE                               | LONDON    |
| NISHIKIMI Y.             | 1                 | Sr. MANAGER           | 2,521,986         |   | 1/3/06             | 60  |  | SAPPORO   |

# INFORMATION REGARDING EMPLOYEES IN FOREIGN BRANCHES DRAWING A REMUNERATION OF RS.24,00,000 AND ABOVE FOR THE YEAR ENDED 31ST MARCH, 2007

Information as per section 217(2A) of Companies Act 1956 for the year ended 31.03.2007.

| NAME OF THE EMPLOYEES | SERVICE<br>IN YRS | DESIGNATION                 | REMUNE-<br>RATION | QUALIFICATION                          | DATE OF JOINING | AGE | LAST EMPLOY-<br>MENT HELD | PLACE     |
|-----------------------|-------------------|-----------------------------|-------------------|--|-----------------|-----|---------------------------|-----------|
| NAMIKI K.             | 33                | SECRETARY                   | 3,457,371         | B.A.                                   | 25/2/74         | 53  | N.A.                      | TOKYO     |
| NOMURA N.             | 40                | Sr. Clerk                   | 2,802,776         | B.Com.                                 | 3/1/67          | 58  | N.A.                      | TOKYO     |
| S.DOI                 | 33                | CLERK                       | 2,535,578         | B.Com.                                 | 22/10/74        | 58  | N.A.                      | TOKYO     |
| H.DOI                 | 0                 | MANAGER                     | 2,564,770         |  | 1/5/06          | 44  | N.A.                      | TOKYO     |
| SABA RATNASABAPATHY   | 29                | CHIEF ACCOUNTANT            | 3,740,399         | FCEA                                   | 1995            | 54  | HENLEY<br>INDUSTRIES      | LONDON    |
| SASAOKA H.            | 27                | SRCLERK                     | 2,875,228         | GRADUATE                               | 1/4/79          | 48  | N.A.                      | SAPPORO   |
| SATO H.               | 33                | Sr. MANAGER                 | 4,675,661         | B.COM                                  | 1/3/74          | 55  | N.A.                      | TOKYO     |
| SHIMODA N.            | 17                | MANAGER.                    | 2,870,234         | HIGH SCHOOL                            | 10/4/89         | 54  | N.A.                      | HIROSHIMA |
| TAKASE O.             | 15                | DEPUTY B.MANAGER            | 3,515,075         | B.A.                                   | 1/10/91         | 51  | Lumberments               | OSAKA     |
| TERAMOTO K.           | 34                | BR.MANAGER.                 | 3,781,363         | B.COM                                  | 3/1/73          | 59  | N.A.                      | HIROSHIMA |
| DONNA STROULGER       | 24                | UNDER WRITER                | 3,546,806         | PART 1 OF CII                          | 2005            | 41  | LAYTON BLACKHAM           | LONDON    |
| SUJAY BANARJI         | 25                | MANAGER FOR AUSTRALIA       | 4,447,050         | M.A., AIII                             | 1/6/82          | 49  | N.A.                      | SYDNEY    |
| YOSHIMARA S.          | 27                | BR. MANAGER                 | 2,868,360         | B.Com.                                 | 1/8/79          | 52  | N.A.                      | OKAYAMA   |
| T. SHIRAKURA          | 2                 | Dy. CEO                     | 4,012,796         | B.Com                                  | 1/2/05          | 57  | Tokio Marine              | TOKYO     |
| MARIAN ATHAYDE        | 29                | UNDER WRITER & CLAIMS ADMN. | 2,971,017         | SECRETARY                              | 1988            | 48  | BLUE STAR LTD.            | LONDON    |
| PANNA SHAH            | 29                | ASST. ACCOUNTANT            | 2,756,139         | BOOK KEEPING                           | 1993            | 52  | PSJ<br>ALEXANDER & CO     | LONDON    |
| DENEST AKINTAJU       | 19                | ACCOUNTANT                  | 2,414,145         | BSc IN BUSINESSS<br>ADMN. ACA- NIGERIA | 2005            | 42  | CAN INSURANCE             | LONDON    |
| NEIL CLARKE           | 18                | UNDERWRITER                 | 2,407,232         | GCSE                                   | 1999            | 38  | AXA GUARDIAN<br>INSURANCE | LONDON    |
| T. KANAMORI           | 2                 | MANAGER                     | 2,870,993         | B.COM                                  | 13/1/2005       | 50  | Generali                  | NAGOYA    |
| A. BORGOHAIN          | 22                | MANAGER                     | 2,438,199         | MVsc, AIII                             | 30/4/1985       | 51  | N.A.                      | TOKYO     |





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